नेपालको भावी संविधानमा जलस्रोत

नेपालको भावी संविधानमा जलस्रोत
- कार्यशाला गोष्ठी -
२१-२२ फाल्गुन, २०६६ (5 - 6 March, 2010)
आयोजक :
नेपाल सरकार, जल तथा उर्जा आयोगको सचिवालय
तथा
जलस्रोत विकास संस्था/
JVS

कार्यशाला प्रतिवेदन

चैत्र, २०६६

नेपाल सरकार – जल तथा ऊर्जा आयोग
जलस्रोत विकास संस्था, नेपाल ÷
विश्व जल साझेदारी नेपाल

k[7e"ldL

!= hn;{]t xfdf[] b]zsf] o:tf] k|s[ts ;{]t xf] h;sf] bf]xg, ;dlrt Joj:yfkg / pkof]udf o; b]zsf] eljio cl8Psf] 5 eGgdf cTolQm xb}g . o;sf] bf]xg, Joj:yfkg / pkof]udf b]zsf /fhg}ts zlQmx? lar ;demf/L xf]; / To:tf] ;demf/Laf6 g}o; jf/]df cTolQd gLlt ckgfpg ;lsG5 eg] g}ljutdf klg of] ljifon] ;Hjwfgdf g}:yfg kfPsf] xf] / ljutsf]cg'ejn]To:tf]:yfg lbg' ; j{f pkoQm lyof]eGg]s'/f k|dflOft klg e}; s]sf]5 .

efjL g]kfnsf]nflu ;Hjwfg lgdf{fsf]o; rgf}tLk0f{cj:yfdf kgl Ps k6s of]ljifo k|t g]kfnL hgtf rgfvf] ePsf 5g\ / pkoQm ?ksf] ;Hjwflgs k{jwfgsf] vf]hLdf 5g\ . ;Hjwfg;efsf] "k|s[ts ;{]t, cfly{s clwsf/ tyf /fhZj af8kmf8 ;ldlt" -o;kl5 o; k|tjbgdf "k|s[ts ;{]t ;ldlt elgPsf]"_ cfkmgf] sfo{fq cGtu{tsf] ljifosf] ?kdf hn;{]tsf] ljifodf klg 5nkmn / larf/ ljdz{u/L cfkmgf] cjwf/0ffkq tof/ kf/] ;Hjwfg;efdf k]z ul/;s]sf]5 . ;Hjwfg;efdf k7fOPsf]pQm cjwf/0ff kq / ;Hjwfgsf] tT;;DaGwL d:of}bf xfn ;Hjwfg;efsf];+j}wflgs ;ldltdf larf/flwg 5 .

o:tf]dxTjk0f{cj;/df hn;{]tsf]lf]qdf ljut nfdf];do b]v ;nUg /xL sfd ul//x]sf ;/sf/L, u};/sf/L ;a}vfn];+yf Pj+ljz]f1x?n]klg cfkmgf];'emfjx? lbg' st{o xf]. b]zdf pknAw 1fg / cg'ej g}xfdf] ;Hjwfg lgdf{fsf]cfwf/ xf]. o;}s'/fnfO{bfloTj jf]wsf]?kdf lnP/ g]kfn ;/sf/sf]hn tyf phf{cfof]usf];lrjfno / hn;{]t ljsf; ;+yfn]pQm ljifol;t ;DalGwt lj1x?sf]Pp6f bO{lbg]5nkmn sfo{s|dsf]cfof]hgf u¥of]. o; sfo{s|dsf]dVo p2]io pkoQm ;ldltn]tof/ u/]sf] ;Hjwfgsf]d:of}bfnfO{cWoog u/] cfkmgf]/fo k|tsf]f lbg' / ;Hjwfg;efnfO{pQm ljifodf ;Hjwfgsf]d:of}bf lgdf{f ug{df ;xof]u k¥ofpg'xf].

@= pQm bO{lbg]5nkmn sfo{s|dsf]ljj/0f / To;df efu lnPsf ;xefuLx?sf]gfdfjnL / 5f]6s/L kl/ro o;}k|tjbgsf]cg';'rL ! df pNn]v ul/Psf]5 .

#= ;Hjwfg;efsf]k|s[ts ;{]t, cflys clwsf/ tyf /fhZj af8kmf8 ;ldltn]tof/ kf/]sf] d:of}bfdf hn;{]tdf hn;{]tl;t ;DalGwt ljifodf 5nkmnaf6 lgisif{sf]?kdf k|tfljt k|tsf]fnfO{j}slNks d:of}bfsf]?kdf o;}k|tjbgsf]cg';'rL @ df /flvPsf]5 .

$= dfly k|s/0f # adf]hd j}slNks k|jwfgx?sf] k|tfj ug{sf] sf/0f / cf}lrTo b|xfo adf]hd k|tt ul/Psf] 5 .

-s_ ;ldltn] k|tfj u/]sf] d:oful}sf] k|jwfg / lj1x?sf] /fo ;emf j

l;= g+	ljifoj:t'	;Hj wfgdf /fVg] k|s[ts ;[t ;ldltaf6 k|tflj t Joj:yf	lj1x?sf] ;emfj
!	k|tfjgf	k|s[ts ;[t / ;fwgsf] pkofu]df cflbjf;L, hghflt nufotsf :yfgLo ;dbfosf] klxnf] clwsf/ ;lglZrt ug{]	*kl/dflh{f* *;}flGts ¿kn]o; ljifo k|tfjgfdf /fVg plrt gxf]xf]n]ofxfaf6 x6f0{ /fHosf] bfloTj sf ;aGwdf k|tflj t wf/f !! -!_ df kl/dfh{ ;lxt k|tfj ul/Psf]5 .*

sf/0f / cf}lrTo

b|ZHdf pknAw k|s[ts ;[t pk/ /fHosf] :jfldTj x65 / JolQm jf lgsfon] To:tf] ;[tsf] kpf]u ug{kfpg] clwsf/ dfq kfpg' k5{. To:tf] clwsf/ klg ;+bn] agfPsf] sfg'g / k|s[of cGtu{t g} kpfg ul/g' k5{. k|s[ts ;[t pk/ /fHosf] :jfldTj dfq x'g o;sf] plrt Joj:yfkg ug{ bfloTj klg x65 . olb k|of]s JolQm jf lgsfon] cf–cfkmgf] zlQmsf] cfwf/df k|s[ts ;[t pk/ sAhf ub{ cfkmgf] :jfldTj :yflkt ub{hfg] / dgnfu] cg';f/ hlxn] h;/L / hg dfqfdf klg kpf]u ub{hfg] xf] eg] To;n] ;dfhdf åGb pTkGg x65 . k|s[ts ;[tsf] plrt ;Hf0f / kpf]u klg x'g . Toltdfq x'g To;n] b|Zdf k|s[ts ljkQL klg Nofpg ;S5 .

o;}l;nl;nfdf of] klg ljrf/ of]o 5 ls k|s[ts ;[t pk/ sg}klg JolQm jf ;d'xsf] clwsf/ hft, hftL, wd{ ;Dk|bfo OTofbLsf] cfwf/df x'g ;Sb}g . g t o;df /fHon] s;}nfO{ klxnf] / s;}nfO{ bf];|f] clwsf/ lbg ;S5 / lbg x65 . sg}klg kpf]unfO{ klxnf] / bf];|f] u/L k|yldstfsf] cfwf/df sg}hft hftLnfO{ ;Dkg ldNbg . ;a}gflkfnL b|Zsf gful/s x'g / b|Zsf] ;DkQL cyf{t k|s[ts ;[t pk/ sfg'gåf/f :yflkt k|s[of adf]hd kpf]u ug{/ ef]u ug{kfpg' k5{. sg}7'hf / ;fgf gful/s b|Zdf 5}gg\, x'g ;Sb}gg\.

k|s[ts ;[]t pk/sf] clwsf/ hft hftLsf] cfwf/df gePdf klg To;sf] kbf{usf] clwsf/sf] JofVof ubf{ bO{ s'/fdf Wofg lbg' kg{[xG5 klxnf] kbf{uaf6 c;/ kg{[JolQmx?sf] clwsf/ / ;/f]sf/ tyf bf]>f] k|s[ts ;[]t pk/ lge{ /x]sf] JolQm JolQm jf JolQmx?sf] ;dVsf] clwsf/ / ;/f]sf/ . oL bf]} ;/f]sf/ / clwsf/x?nfO{ sfg'gåf/f Joj:yf ug{ kg{[xG5 . To:tf] Aoj:yf ubf{ ;/f]sf/jfnfnfO{ j}slNks Aoj:yf ug{kg{[/ Ifltk"tL{lbg' kg{[h:tf cfd dfGotf k|Kt lz4fGtx? ckgfpg' kg{[xG5 h;n] ubf{lge{ /xg] jf IftL kUg]x?sf] ;/f]sf/sf] ;Djf{wg xf];\clg k|s[ts ;[]tsf] klg plrt Aoj:yfkg / pkof]u ;/sf/n] ug{;sf];\. b]zsf] cly{s ljsf;sf] nflu k|s[ts ;[]tsf] kl/rfng ug{kg{[;/sf/sf] bfloTjk"tL{df ;/f]sf/ jf clwsf/sf gfddf efF]xfNg' z}4flGts / Jojxfl/s b'a} cfwf/df plrt x'g . To; s'/fnfO{dgg ug{k5{.

-v_ ;ldltn]k|tfj u/]sf] d:of}fsf] k|jwfg / lj1x?sf]/fo ;'emfj

l;= g+	ljifoj:t'	;Hjwfgdf /fVg]k|s[ts ;[]t ;ldltaf6 k|tflj t Joj:yf	lj1x?sf] ;'emfj
@	**cfly{s clwsf/**	**@= jftfj/0fsf]xsl–** -@_ lbuf]ljsf;sf]nflu cfjZos sfg'gL Joj:yf ug{pkwf/f -!_ n]afwf k|ofPsf dflgg]5g .	***Kl/dflh{t*** ***-@_ cfly{s lqmofsnfk tyf ljsf;sf nflu cfjZos sfg'gL Joj:yf ug{pkwf/f -!_ n]afwf k|ofPsf dflgg] 5g .***

cf}rTo / sf/0f

ljsf;nfO{:joeff ;s];Dd lbuf] agfpg] ljrf/df g}ljsf; ul/G5 . sg lsl;dsf] ljsf;nfO{lbuf] dfGg] xf] of] ljjfbf:kb xg ;S5 . ;fdfGotof jftfj/0fjfbLx?sf] b[i6df 7'hf kl/of]hgfx? "lbuf] xb}g" Tof] "lbuf] ljsf; xg" . ljsf;jfbLx?sf] ljrf/df sg} klg s'f lbuf] xb}g . of] ;do / cj:yf ;fGble{s xG5 . km]L, dflg;sf] ljsf; g}k|s[tl;tsf] Ps lsl;dsf] ;3if{g}xf] To;}n] k|s[tdf kl/jtg{ g}ug{xb}g eGg] ts{ljsf; lj/f]wL xf]. ctM o:tf vfnsf ljjfbsf] nflu sg} :yfg glbg]u/L j}slNks zåfjnL k|tfj ul/Psf]5 .

-u_ ;ldltn] k|tfj u/]sf] d:of}bfsf] k|jwfg / lj1x?sf] /fo ;emfj

l;=g+=	ljifoj:t'	;+l3o ;dfhjfbL uf0fk|hftGqfTds g]kfn ;ldltaf6 k|tfljt Joj:yf	lj1x?sf] ;emfj
#	**dfgjLo ;xof]u**	**(= dfgjLo ;xof]u** -!_ ~~k|s[lt ;fk]If ;+/If0f / ;Da4{g ug{~~ k|ol;4 ;d'b'tf]k ;xof]u xg]5 .	*k|/dfbz{* *(= dfgjLo ;xof]u* *-!_ k|s[lt ;fk]If* *;+/If0f / ;Da4{g ub{* *ljgf; xg]af6 /f]s\\g'k|o;* *;d'b'tf]k ;xof]u xg]5 .*

cfwf/Lt / sf/0f

k|s[lt ;fk]If ;+/If0f / ;Da4{g ug{;s]sf ;sf/fTds bflo\Tj xf]. k|s[lt ;fk]If k|ofu / pkof]u ubf{ jf o;}klg cfk\mgf s]xL s]f{snfkx?af6 cgfxsdf k|s[lt ;fk]If ljgfz xg ;S5 . To;k|tsf] ; r]tf /x];\elgfsf nflu lgjf{/\Tds bflo\Tjsf] ?kdf jf}Sofj{ /flvPsf] 5 .

-3_ ;ldltn] k|tfj u/]sf] d:of}bfsf] k|jwfg / lj1x?sf] /fo ;emfj

l;=g+=	ljifoj:t'	;+l3o ;dfhjfbL uf0fk|hftGqfTds g]kfn ;ldltaf6 k|tfljt Joj:yf	lj1x?sf] ;emfj
$	**/fHosf] bflo\Tj, l;4fGt / gLlt**	**!!= /fHosf] bflo\Tj** -!_ k|s[lt ;fk]If ;+/If0f, ;Da4{g Pj+ bufd] pkof]u ubf{:yfgLo ;dbfosf] cfjZostf– nfO{ k|yldstf lbb} To;af6 k|fKt nfe sf] ;dGoflos ljt/0f ug{	*k|/dfbz{* *!!= /fHosf] bflo\Tj* *-!_ k|s[lt ;fk]If* *;+/If0f, ;Da4{g Pj+ bufd]* *pkof]u ubf{ cflb jf;:L,* *hghftL nufotsf :yfgLo* *;dbfosf] cfjZostf–* *nfO{ k|yldstf lbb}* *To;af6 k|fKt nfe sf]* *;dGoflos ljt/0f ug{*

cf}rTo / sf/0f

k|t't Joj:yfnf0{clwsf/sf]?kdf g/fv] ;/sf/sf]bfloTjsf]?kdf /flvPsf]5 . ;/sf/n] cfkm\gf gful/sx?sf]lxtnf0{hlxn]lg Wofgdf /fVg' kg{]bfloTj xG5 . t/ ToxL bfloTjnf0{clwsf/sf]b[i6n] x]/Pdf To;af6 ;/sf/nf0{ cgfxsdf c;Dej / ug{ g;lsg] bjfjx? l;hgf xG5g\. ljleGg lsl;dsf jfXo ;xofuaf6 ;+flnt bjfj ;dXx?sf] kefjdf k/] c? b]zsf] :jfy{x?sf] kl/kf]f0f xg] l:ylt l;hgf e]x}sf] cj:yf b]zn] efu/x}sf] 5 . ;fgf / sdhf] dhsx?df 7'nf / zlQm/fi6x?sf] ljleGg vfnsf bjfjx? ;xg] zlQm xFg . . To;}n]o; k|jwfgnf0{;/sf/nf0{bjfj kfg{ ;lsg] u/L sg} AolQm jf ;dXsf] clwsf/df g/flv ;/sf/sf] bfloTjsf] ?kdf /flvPsf] xf] . cfkm\gf] lfdtfn]EofP;Dd ;/sf/n]cfkm\gf]bfloTjnf0{lgjf{x klg ug{g}5 .

-a_ ;ldltn]k|tfj u/]sf]d:of}bfsf]k|jwfg / lj1x?sf]/fo ;emfj

l;= g+	ljifoj:t'	;Ljwfgdf /fVg]k|s[ts ;[t ;ldltaf6 k|tflj t Joj:yf	lj1x?sf] ;emfj
$	**/fHosf]bfloTj, l;4fGt / gLlt**	-%_ k|s[ts kbfy{af6 ;Llff ug{k'j{;fjwfgL lng] kbfy{sfnLg cj:yfdf p4f/ Pj+;Allf0f ug{/ kbfy{ kLl8t JolQmnf0{plrt Ifltkl't{ kbfg ug{	*Kl/dflh{t* *-%_ k|s[ts kbfy{sf* *cg\$hgsf pkfox¿* *cjnDjg tyf Golgs/0f* *ug{/ kbfy{af6 ;Llff ug{* *k'j{;fjwfgL lng]* *kbfy{sfnLg cj:yfdf* *p4f/ Pj+;Allf0f ug{/* *kbfy{ kLl8t JolQmnf0{* *plrt /fxt / kg{:yfkgsf]* *Joj:yf ug{*

cf}rTo / sf/0f

k|s[ts kbfy{ ePsf] jvtdf ;/sf/n] cfkm\gf gful/sx?sf] p4f/, /fxt / kg{:yfkgf cjZo g}ug{ k5{. u/La ;/sfn] cfkm\'n]g;s] cGoqaf6 ;xof} dfu] klg Tof]sfd ug{k5{. of] 7Ls xf]. t/ To; eGbf cem k/ uP/ gf$;fg ePsf] ;DkQLsf] klg Ift\Lk't\L{ lbg' k5{ eGg] cjwf/0ff agfpg' ljNsh}cJojxfl/s / sfof{jog xg g;Sg]s'/f xf]. To;sf]nflu ljdfsf]Joj:yf ul/Psf]xG5 . of] o:tf]Joj:yf xf]h;sf]nflu gful/s :jo+g};+nUg xG5 . ljdf Joj:yfn]dflg;sf]cfkm\gf] ;+eflj t vt/fnfO{ ;'lIft ub{5 . o:tf] Joj:yf wgL /fi6«/df ul/G5 klg . t/, To;sf] nflu ;/sf/nfO{ lhDdf nufpg' ljNsh}ldNbF{g . k|s[ts ljktL cfpgdf ;/sf/sf]lgoGq0f 5}g . of]o:tf]l:ylt xf] h;sf] ;fdgf ;/sf/ / hgtf b'j}n]ldn/ ug{k5{. ;DkQL l;hgf JolQmn] cfkmgf] nflu cfkmn] ub{5 eg]To;sf]gf]$;fgL klg p;}n] j}xfg{k5{gf]$;fgL /lff ug{5 eg]p;}n]ug{k5{.

-r_ ;ldltn]k|tfj u/]sf]d:of}bfsf]k|jwfg / lj1x?sf]/fo ;emfj

l;=g+	ljifoj:t'	;Hjwfgdf /fVg]k|s[ts ;[]t ;ldltaf6 k|tflj t Joj:yf	lj1x?sf];emfj
$	**/fHosf]bfloTj, l;4fGt / gLlt**	**!@= /fHosf]lgbF{zs l;4fGtx|** ^_ /fli6«o ;[]t ;fwgsf] kefjsf/L kl/rfng, ~~pkefu~~ / k|jw{g ug{]	*kl/dflh{t* *^_ /fli6«o ;[]t ;fwgsf] kefjsf/L kl/rfng, pkofu / k|jw{g ug{]*

cf}rTo / sf/0f

"pkefu" njhn]/fHonfO{lgbF{zt ug{lz4fGt Ok{Et ub{g . To;sf] ;§f "pkofu" xg' k5{.

-5_ ;ldltn]k|tfj u/]sf]d:of}bfsf]k|jwfg / lj1x?sf]/fo ;emfj

l;=g+	ljifoj:t'	;Hjwfgdf /fVg]k|s[ts ;[]t ;ldltaf6 k|tflj t Joj:yf	lj1x?sf];emfj
@$	**/fli6«o k|s[ts ;[]t cfofu**	**#$= /fli6«o k|s[ts ;[]t cfofu** -!_= gkfndf Ps /fli6«o k|s[ts ;[]t cfofu xg]5 h;df cWoIf ;lxt a9Ldf tLg hgf ;b:o /xg]5g\– -s_ ;Djlwt ljifodf ljif{z1tf xfl;n u/]sf]JolQm cWoIf -v_ k|s[ts ;[]t\ hn;[]t, eU{e{ jftfj/0f sfgg\/ cy{ljz]f1x? dWo]af6 bO{hgf ;b:o	*kl/dflh{t* *;3 / k|b]z, k|b]z-k|b]zaLr k|s[ts ;[]tsf]ljifonfO{lnP/ p7g] ;Sg]ljjfbx?sf]lg?k0f ;DalGwt ljifosf lj1x? ;ldlnt Pp6f :jtGq, lgikIf / clwsf/ ;DkGg ;+jwflgs cfofuaf6 xF kefjsf/L xg]ePsfn]Pp6f 5§} k|s[ts ;[]t cfofu cfjZos xg].* *kl/dflh{t* *-s_ k|s[ts ;[]t ;DaGwL sfgg'sf ljif{z1 cWoIf* *-v_ k|s[ts ;[]t\ hn;[]t, eU{e{ jftfj/0f sfgg\/ cy{ljz]f1x? dWo]af6 bO{hgf ;b:o*

cf}rTo / sf/0f

/fli6« k|s[ts ;[t cfof]usf]xsdf ;ldltsf]d:of}bfdf plNnlvt sfo{[q / clwsf/sf]d:of}bf / To;sf]AofVofTds l6Kk0fL lar tfbfTDotf 5}g . sfo{[q / clwsf/nf0{ljjfb lg?k0fdf l;ldt ul/Psf]5 eg]JofVofTds l6Kk0fLdf gLlt lgdf{0fnf0{klg ;dfj[z u/I lj:t[ttf k|fg ul/Psf]5 . hn;[tsf]ljsf; gLlt /0fgLlt t}of/ ug[/ o; ljifodf cWoog cg';Gwfg ug[h:tf ljifox?sf] clwsf/ lf[q dh'tW sfo{sfl/0fL cyf{t ;/sf/sf]g}xf]. o;sf]ljsf; / ;AHf0f ;Djw{g ug[bfloTj klg ;/sf/ s}xf]. o:tf]sfdnf0{;/sf/ eGbf a]n};+Wflgs :jtGq lgsfosf]sfo{lf[q cGt/ut /fVg klg xB{g . To;}n]d:of}bfdf cfof]usf]sfd ljjfb ;dfwfgdf l;ldt ul/Psf]5 . j?, ljjfb /fli6« dfq x}g cGt//fli6« klg x}g ;Sg] ePsfn]To; vfnsf]ljjfbsf ;DaGwdf ;/sf/nf0{ ;Nnfx lbg kg[u/L pQm sfd klg cfof]usf]sfd cGtu{ kfl/Psf] 5 . ljjfb lg?k0f g}dVo sfo{[q ePsfn]h]To; ;DaGwL sfg"gsf]1ftf g}cWolf xf];\egL d:of}bf k|tfj ul/Psf]5 . x}g;S5 of]a9L nlrnf]gxf];\t/ o:n]ubf{vf; ljz]ftf k|Kt eGbf c? hf]sfxL cfof]usf];b:o gxf]; eGg]dg;fon]o:tf]k|tflj t ul/Psf]5 .

-h_ ;ldltn]k|tfj u/\$sf]d:of}bfsf]k|jwfg / lj1x?sf]/fo ;emfj

<table>
<tr><th>l;= g+</th><th>ljifoj:t'</th><th>;H+jwfgdf /fVg]k|s[ts ;[t ;ldltaf6 k|tflj t Joj:yf</th><th>lj1x?sf];emfj</th></tr>
<tr><td>@&</td><td>;lGw jf ;Demf}tfsf] cgd'f]bg, ;lDdng, :jLs[t jf ;dy{g</td><td>$!= ;lGw jf ;Demf}tfsf] cgd'f]bg, ;lDdng, :jLs[t jf ;dy{g
-!_ gk|fn /fHo jf gk|fn ;/sf/ kIf x'g];lGw jf ;Demf}tfsf]cgd'f]bg, ;lDdng, :jLs[t jf ;dy{g sfg"gåf/f lgwf{0f eP adf]hd x'g]5 .</td><td><i>kl/dflh{t</i>
<i>k|tflj t wf/f $! sf]pkwf/f -@_ sf] v08 -u_ nf0{ lemSg]/ lgDg adf]hdsf] csf{] wf/f /fVg] M- k|s[ts ;[t ;DalGw ;lw, ;Demf}tf, s/f/ jf cgd'lt kq</i>
<i>!+bz]leq /x\$sf]k|s[ts ;[tsf] ljsf; / ljqmL lj t/0fl;t ;DjlGwt ;lGw, ;Demf}tf, s/f/, jf cgd'ltkq sfg"4f/f lgwf{l/t k|qmof adf]hd ;DkGg ul/g]5 .</i></td></tr>
<tr><td></td><td></td><td>-@_ pkwf/f -!_ adf]hd sfg"g agfpbf k|cGo s'/fsf]cltl/Qm b]xfosf ljifosf ;lGw jf ;Demf}tfsf]cgd'f]bg, ;lDdng, :jLs[t jf ;dy{g Joj:yflksf-;+bdf tTsfn sfod /x\$sf ;DkGf{ ;b:ox¿sf] b'O{ ltxfO{</td><td><i>Kl/dflh{t</i>
<i>@_ pkwf/f -!_ adf]hdsf]sfg"g agfpbf k|s[ts ;[t jf To;sf] pkof}u, ljbz]df lgof{t jf ljbz]l;t af8Kmf8 ug[;t</i></td></tr>
</table>

		axdtn] ugkg[zt{/flvg]5 ॥ -s_ zflGt / d]qL, -v_ ;'/Iff Pj+ ;fdl/s ;DaGw, -u_ g]kfn /fHosf] ;Ldfgf, / -3_ k|s[ts ;[f]t tyf To;sf] pkof]usf afB]kmfB] .	***;DalGwt ;Demf}tf,s/f/ jf cgd'ltkqsf]xsdf To:tf] ;Demf}tf,s/f/ jf cgd'ltkq ;+bsf] ;Dkf0f{;b:ox¿sf]bO{ltxfO{ axd'taf6 :jLs[t ul/Psf]xg'kg{]5 .***
		t/ v08 -s_ / -3_ df plNnlvt ljifosf ;lGw jf ;Demf}tf dWo] /fi6«f0{Jofks, uDeL/ jf bL3{sfnLg c;/ gkg]{ ;fwf/0f k|s[tsf ;lGw jf ;Demf}tfsf] cgd'f]bg, ;lDdng, :jLs[t jf ;dy{g Joj:yflksf– ;+bsf] a}7sdf pkl:yt ;b:ox¿sf] ;fwf/0f axd'taf6 xg' ;Sg]5 .	***t/ /fi6«f0{Jofks, ueL/ / bL3{sfnLg c;/ gkg]{;fw/0f k|s[tsf ;lGw, ;Demf}tf, s/f/ jf cgd'ltkqsf]xsdf ;+bsf] ;DalGwt ;ldltsf]:jLs[tnf0{ ;+bsf]:jLs[t dflgg]5 .***

o; ljifodf ;ldltaf6 s]xL klg k|tfj ul/Psf] 5}g . ;ldltn] cGt/Ld ;Hjwfgsf] jt{dfg Joj:yfnf0{g} ;dy{g u/]] x'jx' cfkmgf] d:of}bf k|tj}bgdf /fv]sf]5 . jt{dfg cGt/Ld ;Hjwfgsf] ;f]Joj:yf lgDg jdf]hd 5 ॥–

cf}rTo / sf/0f

g]kfn k|s[ts ;[f]tdf wgL 5 . hlt wgL g]kfn 5 Tolt g}a9L ;+]bgzLn klg 5 . k|s[ts ;[f]t Psflt/ wg xf]eg]csf{]t/ ;/Ilf0f, ;Djw{g / pkof]u ultnf]lsl;dn]xg' ;sg' eg]o;af6 ljleGg lsl;dsf lakQL klg cfpg5g\. k|s[ts ;[f]tsf sf/0fn]g]kfn cfkmgf l5d]sLx?l;t cleGg lsl;dn] hf]8Psf] 5 . l5d]sL bO{ j6f dfq 5g\/ Tof] klg lgs}alnof 5g\. cleGg cË e}hf]8Psf]n] :jefjt॥ pgLx?sf]:jfy{klg hf]8Psf]5 . ct॥ o;sf] ;+]bgzLntf em'g a9L 5 . To;}n]o; af/] ljz]'f Vofn ug{cfjZos 5 .

a9bf] cf}Bf]us/0f / ljZjJofflks/0f clg Jofkf/ / Joj;fodf ;/sf/sf]eGbf gLhL lf]qsf]a9L eGbf a9L ;+nUgtf xF]}u}x}sf] kl/l:yltdf bO{b]zsf Jofkf/Lx/n] jf ;/sf/L lgsfon] klg s/f/ jf cGo ;Demf}tfsf] dfWodn] k|s[ts ;[f]tsf] kl/rfng, ljsf;, ljsl ljt/0f afB]kmfB] OTofbL ug{ ;Sg] ePsf 5g\. jf:tjdf of]Psflt/ /fd}xf]eg]csf{]t/ To:tf] s]bfsnfksf]lgodg plrt xg' ;sg' eg]To;af6 ljs[t klg cfpg ;Sg]s'/f xfnsf]cgej -h:t}lgjfw ?kdf lul6\ jfn'jf jf sf7_ sf] lgsf;L af6 k|6 5 . hn;[f]tsf]ljsf;, ljB'tsf]lgof{t / kfgLsf]lgodg Jofkfl/s nufgLaf6 g} klg ;+ej e}x]sf]5, To;}u/L jg jf jg k}fjf/ jf vfhfgfnfsf j:tx?sf]Jofkf/ / afB]kmfB] klg To;}u/L e}x]sf]/ ceM To;df j[4 xg' ;sg] ;+efjgf ePsf]n]Tof] klg o;df ;dfj]z xf]; eGg] dg;fon]pQm bkmfnfO{sx]L lj:t[t ul/Psf]5 . t/, ;fy}To;af6 ;/sf/nfO{sfd ug{df cgfjZos aGb]h gnfuf];\eGgsf nflu pQm ljifodWo] sd ;+]bgzLn ljifox? k0f{ ;+bdf gu} ;+bLo ;ldltsf]cgbdf]bg g}To;sf nflu kofk{t xf];\eGg]dg;fon]k|tfj ul/Psf]5 .

-e_ **;ldltn]k|tfj u/\sf]d:of}bfsf]k|jwfg / lj1x?sf]/fo ;emfj**

;ldltåf/f k|tflj t d:of}bfdf xfn lj1x?n]k|tfj u/\sf lj ifox?dWo]clwsfz k/\sf 5}g\. ;ldltaf6 k|tflj t ;DalGwt bkmfx? lgDg adf]hd 5g\–

;Ldl–!

k|tflj t cflys{ clwsf/sf]afF kmfFdf lgDg bkmfx? yKg]

lfq÷ ljifo	;3	k|b]z	:yfgLo	k|tflj t Joj:yf ug{gf{sf]sf/0f jf JofVofTds l6Kk0fL	lj1x?sf];emfj
k|tflj t Hfn;|Tt	7Ff cGt/k|b]zs axb2]ofLo cfofhgf / cGt/a|]zg :yfgfGt/0f	Dfemfjhf axb2]ofLo / cGt/:yfgLo axb2]ofLo cfofhgf	;fgf axb2]ofLo cfofhgf		
k|tflj t -s_ vfgkfgL	7Ff vfgkfgL cfofhgf / vfgkfgL dfgs:t/ / lgb]{zsf	demfjhf vfgkfgL ofhgf	;fgf vfgkfgL cfofhgf, vfgkfgL jLt/0f / Joj:yfkg, kmfx/dhf Joj:yfkg	nfe / nfutsf]bfo/f km/s xG]. tf]sPsf] efujfhs lfqdf nfe / nfutnf0{;Lldt -cfGtl/sLs/0f_ ug{;lsg]. ;|Tt ;fwgsf] sZntfkf{s kbf}u xG]/ ;]fsf]cgudg kbfjsf/L xG].	7Ff vfgkfgL cfofhgf / vfgkfgL dfgs :t/
k|tflj t -v_ hn ;:s[t	cGt/k|b]zs, dfgs :t/ / lgb]{zsf,	cGt/:yfgLo	:yfgLo		
k|tflj t -u_ l;rf0{ - ;tx ÷eldut _	7Ff tyf cGt/ k|b]zs cfofhgf	k|b]zs :t/sf tyf cGt/:yfgLo ;/sf/ cGt/ut kg]{ l;rf0{ cfofhgf	cfˆgf] lfqleqsf ;fgf l;rf0{ cfofhgf		
k|tflj t	dfgs :t/ /	cGt/:yfgLo	:yfgLo		

-3_ dT:okfng	lgb]{zsf cGt/k|b]zLo				
k|tfljt -ª_ hnljBt\ k|tfljt -r_ pBf]u -kfgL_	lgodg, dfgs:t/ / lgb]{zsf tyf a[t‡7Ÿf / cGt/k|b]zLo dVod hnljBt	dVod hnljBt\	;fgf÷df0qmf] hnljBt\		
	dfgs :t/ / lgb]{zsf / 7Ÿf	Dfemf]nf	;fgf		
k|tfljt -5_ hnoftfoft k|tfljt -h_ cfdf]k|bf]	dfgs :t/ / lgb]{zsf, 7Ÿf cGt/k|b]zLo	Dfemf]nf / cGt/:yfgLo	;fgf, :yfgLo		
	dfgs :t/ / lgb]{zsf	cGt/k|b]{zs	:yfgLo		

cf}lrTo / sf/0f

hn;|f]tsf] ljsf;sf] xsdf k|tflj t d:ofbfdf s]xL klg nfvPsf] 5g\ . hn;|f]t :jo@f Joj:yfkg ug{kg{ljifo xf] . ctM To;af/] ;3, k|b]z / :yfgLo ;/sf/sf] clwsf/nf0{k|6 kfg{u/L k|tfj ul/Psf] 5 . To;}u/L ;ldltaf6 k|tfj ul/Psf]df l;+fO{/ ljB't sf]df ph{ ePsf]df hn;|f]tsf ljljw pkof]ux?sf ;DaGwdf klg clwsf/sf] af:kmf:6 xf]' pkoQm ePsf]n] k|tfj ul/Psf] 5 . hn;|f]tsf ljljw pkof]usf] dfgs:t/ jgfpg kg{/ ;f] dfgsnf0{k|fo]s k|b]z / :yfgLo ;/sf/n] cg';/0f ug{kg{Joj:yf cfjZos 5 . o;sf] cefjdf hn;|f]tsf] plrt pkof]u xg' ;Sb}g . ctM tL ljifox? k|tflj t d:ofbfdf ;dfj]z ul/Psf] 5 .

-`_ ;ldltn] k|tfj u/]sf] d:ofbfsf] k|jwfg / lj1x?sf] /fo ;emfj

l;= g+	ljifoj:t'	;+l]wfgdf /fVg]k|s[ts ;[t ;ldltaf6 k|tflj t Joj:yf	lj1x?sf] ;emfj
!*	**cfsl:ds sf]f**	**@*:cfsl:ds sf]f** Pgåf/f cfsl:ds sf]fsf gfdn]Pp6f sf]f :yfkgf ug{;lsg]5 / To:tf] sf]fdf ;do ;dodf Pgåf/f lgwf{0f eP cg';f/sf]/sd hDdf ul/g]5 . ;f] sf]f gkfn ;/sf/sf]goGq0fdf /xg]5 . gkfn ;/sf/n] ;f] sf]faf6cfsl:ds sfo{sf]nflu vr{ug{;Sg]5 . To:tf] vr{sf]/sd Pgåf/f oyfzL3| ;f]wegf{ul/g]5 .	***k|/dflh{t*** ***æg]kfn ;/sf/Æ eGgfn]*** ***;3 ;/sf/ f***

cf}lrTo / sf/0f

“gkfn ;/sf/” gn]v “;3” n]Vg' k5{.

-6_ ;ldltn]k|tfj u/]sf]d:of}fsf]k|jwfg / lj1x?sf]/fo ;emfj

;'rL–@

ljleGg txsf ;/sf/aLr /fh:j ;[]tsf]afF8kmfF

/fh:jsf] ;[]t	;3	k|b]z	:yfgLo	k|tflj t Joj:yf ug{kgf{sf]sf/0f jf JofVofTds l6Kk0fL	lj1x?sf] ;emfj
sfaf{g ;]jf	√			cGt/fli6«o cfofd ePsfn] ;3 ;/sf/n] ;DalGwt kIf;u gk|fnn] kfpg] /sdsf] 6'6f] nufpg' kg{] . o:tf] /sd ;DjlGwt k|b]z÷ :yfgLo ;/sf/ ÷ ;dbfo ÷ JolQmnfO{lglZr t cfwf/df pknJw u/fpg].	*Kl/dflh{t* *cGt/fli6«o cfofd ePsfn] ;3 ;/sf/n] ;DalGwt kIf;u gk|fnn] kfpg] /sdsf] 6'6f] nufpg' kg{ . o:tf] /sd ;3, ;DjlGwt k|b]z÷ :yfgLo ;/sf/ ÷ ;dbfo ÷ JolQmnfO{lglZr t cfwf/df pknJw u/fpg].*
k|s[ts ;[]taf6 k|fKt xg] ;nfdL -/f]N6L_	√	√	√	k|s[ts ;[]tsf] k|s[t / cfsf/ cg';f/ ;/sf/sf ljleGg txaLr o:tf ;[]tsf] afF8kmfF ul/P cg';f/ To:tf ;[]taf6 k|fKt xg] ;nfdL tyf cGo cfo ;DalGwt ;/sf/x?sf] lf]qflwsf/df /flvPsf]. ;3Lo jf k|b]zs ;/sf/n] cf^gf] lf]qflwsf/ leqsf] k|s[ts ;[]tsf] pkof]ujf6 k|fKt cfo ;dGoflos l;4fGtsf] cfwf/df dftxtsf ;/sf/x? jLr lj t/0f ug{kg{ . ;DalGwt ;/sf/x?n] o:tf] ;[]taf6 k|fKt cfosf] lglZr t c? ;dGoflos l;4fGtsf cfwf/df k|eflj t ;dbfonfO{ lj t/0f ug{ Joj:yf ldnfpg] . ;3Lo / k|b]zs ;/sf/n] /fh:j ;fem]bf/L -revenue sharing_ sf cfwf/df /f]N6Lsf] lglZr t c? -gub÷ j:t' ÷;]fsf] ?kdf _ tf]sPsf] cfwf/df tNnf txsf ;/sf/x?nfO{pknJw u/fpg].	*Kl/dflh{t* *k|s[ts ;[]taf6 k|fKt xg] ;nfdL -/f]N6L_ jf cGo cfo* *:yfgLo ljsf;sf] nflu pknAw u/fpg]*

cf}rTo / sf/0f

;3nfO{klg s]xL /sd k|fKt xf]; \eGgfsf nflu ;3 klg pNn]v xg'kg{u/L k|tflj t d:of}fdf /flvPsf]5 .

-7_ ;ldltn]k|tfj u/]sf]d:of}fsf]k|jwfg / lj1x?sf]/fo ;emfj

;Ys–@
ljleGg txsf ;/sf/aLr /fh:j ;[tsf]afF8kmf8

/fh:jsf] ;[t	;3	k|b]z	:yfgLo	k|tfljt Joj:yf ug{kgf{sf]sf/0f jf Jof\Vof\Tds l6Kk0fL	lj1x?sf] ;emfj
k|s[ts ;[taf6 k|Kt xg] ;nfdL -/f}N6L_	√	√	√	k|s[ts ;[tsf] k|s[t / cfsf/ cg';f/ ;/sf/sf ljleGg txaLr o:tf ;[tsf] afF8kmf8 ul/P cg';f/ To:tf ;[taf6 k|Kt xg] ;nfdL tyf cGo cfo ;DalGwt ;/sf/x?sf] lfqflwsf/df /flvPsf]. ;3Lo jf k|b]zs ;/sf/n] cf^gf] lfqflwsf/ leqsf] k|s[ts ;[tsf] pkof}u jf6 k|Kt cfo ;dGoflos l;4fGtsf] cfwf/df dftxtsf ;/sf/x? jLr lj t/0f ug{kg[. ;DalGwt ;/sf/x?n] o:tf] ;[taf6 k|Kt cfosf] lglZr t c+z ;dGoflos l;4fGtsf cfwf/df k|eflj t ;dbfonfO{ lj t/0f ug[Joj:yf ldnfpg] . ;3Lo / k|b]zs ;/sf/n] /fh:j ;fem]bf/L -revenue sharing_ sf cfwf/df /f}N6Lsf] lglZr t c+z -gub÷ j:t' ÷;]fsf] ?kdf _ tf]sPsf] cfwf/df tNnf txsf ;/sf/x?nfO{pknJw u/fpg].	Kl/dflh{t k|s[ts ;[taf6 k|Kt xg] ;nfdL -/f}N6L_ jf cGo cfo :yfgLo ljsf;sf] nflu pknAw u/fpg]

cf}rTo / sf/0f

/f}N6L jfx]s cGo cfo klg xg ;Sg] ePsf]n] To;nfO{ ;dfj]z ul/Psf]5 . To:tf] /f}N6L jf cfo :yfgLo ;dbfonfO{lj t/0f ug{xg To;nfO{:yfglo ljsf;sf] nflu pknAw u/fpg] xf] . k|s[ts ;[tsf] cfDbfgL sg}JolQmn] To:tf] ;[t ghLs a;]sf]n] af cGo s'/fsf] cfwf/n] kfpg] eGg] s'/fsf] sg} cfwf/ 5g . b]zdf ljBdfg k|s[ts ;[tsf] cfDbfgL afF8g] g}xf] eg] ;a}gful/sn] kfpg' k5{. k|s[ts ;[tsf] ljsf;af6 k|Kt cfDbfgLnfO{ b]z ljsf;sf] nflu vr{kf] ug{k5{ sg} ;dbfonfO{ afF8g] xg . k|eflj t ;dbfonfO{ t lfltk'tL{ :yfgfGt/0f / cGo Joj:yf ug{xf] . ;f] sf] ;fy ;fy} cfDbfgLsf] c+z klg pgLx?nfO{g}lbg] xf] eg] cGofokU{f{xG5 . Tof] plr t xg ct ;ldltaf6 k|tfj ul/P cg';f/ afF8g'sf] ;§f :yfgLo ljsf;sf] nflu pknAw u/fpg] egL k|tfj ul/Psf]5 .

cg'; "rL !

g]kfnsf]efjL ;Hjwfgdf hn;[t
sfo{zfnf uf]i7L

:yfg wlnvh dfpG6]g l/;f]6{ vfjf, wlnvh
ldlt @!–@@ kmfNug, @)^^ (5 - 6 March, 2010)

cfof]hs
hn tyf phf{cfof]usf] ;lrjfno tyf
hn;[t ljsf; ;+yf, g]kfn÷ ljZj hn ;fem]bf/L g]kfn

sfo{qmd ljj/0f

ldltM @! kmfNug @)^^, zqmaf/		
sfo{sf] ;+ef]hsM >L lzlz/ sf]O/fnf, hn tyf phf{cfof]usf] ;lrjfno		
;do		
!)M))–!)M#)-ljxfg_	oftfoftsf]nflu ;xefuLx?sf] cfudg	hn;[t ljsf; ;+yfsf] sfo{nosf] kf|Ë0f, cgfdgu/
!)M#)–!@M#)	ebf0f	
!@M#)–!M))	sf7f ljt/0f tyf cf/fd	
!M))–@M))	hnkfg	
@M)) – @M@)	;xefuLx?sf] gfd btf{	**;'gufef xn**
@M@)–@M#)	cWoIftf÷cf;g u|x0f	>L lszf/ yfkf, ;lrj–hn tyf phf{cfof]usf] ;lrjfno
@M#)–@M$%	:jfut tyf Uff]i7sf] k|qmofaf/]hfgsf/L	>L O{j/ /fh jGt, cWoIf– hn;[t ljsf; ;+yf
@M$%–#M#)	**k|t'tLs/0fM** g]kfnsf]efjL ;Hjwfgdf hn;[t	>L ;ŏgfy pkfWofo
#M#)–$M))	;dX ljefhg	
$M))–^M))	;dXut 5nkmn sfo{sd tyf ;dXut k|tjbg tof/L	lrof÷skmL
	;dX -s_ M != k|tfjgf @= dfq}ns st{o, #= /fHosf] bfloTj, l;4fGt / gLlt $= /fli6o k|s[ts ;[t cfof]u	**¥ofkf]6o/M** 8f= /lj zdf{cof{n, ;x–;lrj– hn tyf phf{cfof]usf] ;lrjfno **-;'gufef xn_**
	;dX -v_M != cflyf{s @= cflyf{s sfo{kflnfL #= ;lGw jf ;demf}tfsf] cgdfbg, ;lDdng, :jLs[t jf ;dyg $= k|tflj t cflyf{s clwsf/sf] jfBkmfB	**¥ofkf]6o/M** >L ;f]dgfy kf8]n, hn;[t ljsf; ;+yf **-nfnLu'/fF xn_**
	;dX -u_M != /fhZjsf ;[tsf] jfBkmfB @ /fhZjsf]Gofof]lrt jfBkmfB #= ;]jf zNs $= k|s[ts ;[taf6 k|Kt xg] ;nfdL -/fo]N6L_	**¥ofkf]6o/M** 8f pk]b|uf}td, hn;[t ljsf; ;+yf **-nfnkft]xn_**
^M))–	**/flq ef]h**	
ldltM @@ kmfNug @)^^, zlgaf/		
&M))–*M#)	lrof gf:tf -a]skmf:6_	
*M#)–*M$%	;efxndf pkl:yt	**;'gufef xn**
*M$%–(M$%	;dXut k|tjbgsf] k|tlt	
(M$%–!)M$%	;dXut k|tlt dfly 5nkmn / ;emfjx? k]z	
!)M$% –!!M))	;dfkg tyf wGojfb 1fkg	>L lszf/ yfkf, ;lrj–hn tyf phf{cfof]usf] ;lrjfno
!!M))–!@M))	lbjf ef]h	
!@M#)	sf7df08f}k|:yfg	
k]z ePsf] ;emfj Pj+;f]pk/sf] 5nkmnsf] cfwf/df hn tyf phf{cfof]usf] ;lrjfno / hn;[t ljsf; ;+yfn] ;emfjsf] k|tjbg tof/ ul/ ;Hjwfg ;efsf] cWoIf ;dIf k]z ul/g]5 .		

g]kfnsf]efjL ;Hjwfgdf hn;[]t
sfo{zfnf uf]i7L

;xefuL ;b:ox?sf]gfdfjnL

s|;=	gfd	;+:yf
1	>L= ;b{gfy pkfWofo	k'j{ hn;[]t ;lrj tyf ;Hjwfg lab\-hn;[]t_
2	>L= lszf/ yfkf	;lrj, hn tfy phf{cfofu]sf] ;lrjfno
3	O{ O{j/ /fh jGt	al/i7 hn;[]t lj1
4	>L= ;f]dgfy kf}8]n	al/i7 hn;[]t lj1 tyf k'j{sfo{sf/L ;lrj hn tfy phf{cfofu
5	8f= /lj zdf{cof{n	sfgg' lab\ -jftfj/0f_
6	>L= zLtn jfj'/]dL	hn;[]t lj1 tyf ;lrj, g]kfn ;/sf/
7	>L= uf]jGb bf; >]i7	hn;[]t sfgg' ljb\
8	k|=8f= k|r08 k|wfg	:jtGq k/fdz{bftf (Institutional Development)
9	8f= åfl/sf gfy 9Ë]n	k'j{ hn;[]t ;lrj, al/i7 hn;[]t lj1
10	>L= xl/ k|;fb zdf{	sfo{sf/L lgb{zs – d]hDrL vf=kf cfof]hgf
11	8f= wj] kGt	al/i7 ;dfh zf:qL, O{6/g]zgn jf6/ Dofg]hd]6 O{;l6Ro6
12	8f= cfbz{k|;fb kf]v/]n	xf08{8]nlhi6
13	>L= lbgd0fL kf]v/]n	sfgg' lab\
14	>L= lzlz/ sf]O/fnf	O{Ghgl̥o/
15	k|= 8f= pk]Gb|uf}td	:jtGq k/fdz{bftf (Institutional Development)
16	>L= e'jg]z sdf/ k|wfg	al/i7 hn;[]t lj1 tyf k'j{;lrj, hn tfy phf{cfofu
17	8f= ljhof >]i7	al/i7 ;dfh zf:qL
18	>L= b08kf0fL h};L	l;lgo/ O{Ghgl̥o/, phf{dGqfno
19	>L= /Tg ;+f/ >]i7	al/i7 hn;[]t lj1
20	8f= nIdL k| b]sf]6f	xf08{8]nlhi6 tyf hn;[]t lab\

21	>L= gljg du‡n hf]zL	al/i7 O{GhgLo/, l;+fO{dGqfno
22	>L= >L/~hg nfsf}h	;x ;lrj, phf{dGqfno
23	8f= uf]jGb /fh e6\6	k'j{sfo{sf/L ;lrj, hn tfy phf{cfof]usf] ;lrjfno
24	>L= k'0f{eb|cl8uf	Jfftfj/0f lab\
25	>L= ;Gt axfb'/ kbg	phf{lab\tfy k'j{sfo{sf/L lgb]{zs, g]lj=k|
26	>L= km'jf{tfdfË	sfg'g lab\

uf]i7df ;xefuLx?sf] ;ł\fKt kl/ro

1. **;'ō{fy pkf\ofo**, Pd= P= -lq= lj=_, PnPn= Pd= -n08g ljZjljBfno_, ;]jfl – gkfn ;/sf/sf] Gofo ;]jfdf @)@* ;fndf kj]z u/L hn;f]t, s[if, hg;\+of tyf jftfj/0f, jfl0Ho dGqfnox?df ;lrj, @)$& sf] ;Hjwfg ;efmfj cfofusf] ;lrj, cl\tof/ b?kofu cg';Gwfg cfofusf] kdv cfoQm e};]f lgj[Q .

2. **Kishor Thapa**, B. Arch, M. Planning. Specialization: Housing, Urban Development. Currently working as a Secretary, Water and Energy Commission Secretariat.

3. **Iswer Raj Onta,** More than 40 years of experience in engineering field and particularly, related to water resource development in Nepal. He earned his B.Sc. Engineering (Civil) degree from East Pakistan University of Engineering & Technology, Dacca, Bangladesh, 1966. His experience has been very wide in terms of subjects, encompassing engineering, socio-economic and environmental issues related to development.

4. **Som Nath Poudel**, Former Executive Secretary, WECS, Coordinator, The Task Force on Ten Years Hydropower Development Plan,2065, GON. Coordinator, High Level Inspection and Monitoring Committee, 2066, PMO.

5. **Vijaya L. Shrestha:** Having earned Phd. degree in 1980 I started my professional career as Consultant Social Scientist (Free – Lancer). My areas of Consultation and Expertise include water supply and sanitation, health, family health and population, governance, decentralization and participatory planning, development and monitoring. I have worked with WHO as Short Term Consultant, Advisor and Principal Investigator in the areas of PHC, Nutrition, ARI in India, Geneva, Vietnam and IFAD Rome.

6. **/Tg ;+f/ >]i7** Joj:yfkg Joj;foL xF5 / jxf+jl/i7 rf68{PsfpG6]6 tyf clwjQmf klg xf]. jxfn] Pd=sd=, aL=Pn=sf] zl}lfs of]Uotf gkfnaf6 / ;L=lk=P cdl/sfaf6 xfl;n ug{ePsf]5 . jxfn]+qe'jg ljZjlaBfno clg sf7df8f}+olgel;{6L :sh ck\m Dofgh]d]6df ;g\!(&$ b]lv @))) ;Dd kf\ofkg ug{eof]. ;g\@))% b]lv sf7df8f}+ljZjlaBfnosf] :sh ck\m OlGhlgol/+udf kf\ofkg ub{gXG5 . ;fy} jxfFvfgkfgL dx;'h lgwf{0f cfofusf] ;b:o xgfsf] ;fy} a6jn kfj/ sDkgLsf] ;+fns ;ldltsf ;b:o / To; sDkgLsf] n]vfk/Lf0f ;ldltsf c\olf klg xgXG5 . jxf+hn>f]t lf]df c9f0{bzs b]lv sfo{t xgXG5 .

7. **8f= /lj zdf{ cof{n]** ægkfn / ef/tdf ;f0l6;sf] sfof{jogÆ ljifodf lbNnL ljZjljBfnoaf6 ljBfjfl/lw xfl;n u/L xfn hn tyf phf{cfofusf] ;lrjfnosf ;x;lrj kbdf sfo{t xgXG5 . 8f= cof{n] ljZjsf ljleGg ljZjljBfnoaf6 cGt{fli6« Pj+ jftfj/0fLo sfgg ;d]tsf]ljifodf pRr :t/Lo c\oog Pj+tflnd kfKt ug{ePsf]5 . jxfn]Gofo ;]jfsf]lf]df /lx ljut @# jif{b]lv gkfn ;/sf/sf]ljleGg kbLo lhDd]jf/Lsf] x};otdf sfo{t /x]/ jg, jGohGt' Pj+jftfj/0fLo gLlt / sfgsf]lf]df /fli6« lj1sf] ?kdf of]ubfg ub{cfpg' ePsf]5 . kfs[ts ;f]t / ;fwgsf]lf]df lgs}bvn dflgg' xg]

8f= cof{n] lgdf{0fflwg ;Hjwfg n]vgsf] l;nl;nfdf ;Hjwfg ;ef–k|s[ts ;[]t, cflys{ clwsf/ / /fh:j jf8kmf{B ;ldltsf] nflu k|s[ts ;[]t sfgg" lj1sf] ?kdf sfd ug{sf] ;fy}xfn Joj:yflksf ;+bsf]k|s[ts ;[]t / ;fwg ;ldltsf] ;d]t ljz]f1sf]?kdf ;nUg xg'xG5 . lghn] ljutdf sfgg" tyf Gofo dGqfnodf ljleGg cf]xf]bfdf sfo{t /xbf cGt/fli6«o ;lGw, ;em\f}tfsf] d:of}bf / jftf{df Pj+jg ;DjGwL ljleGg 5fgljg÷cWoog ;ldltdf ;d]t /lx sfo{u/]sf] cge]j 5 . ;fy}8f= cof{n] ljutdf sl/j % jif{ ;Dd cGgkO{f{ ;+lf0f lf]q leq kg{[% j6f lhNnfsf] jg / jGohGt' ;DjGwL d2f xg]{clwsf/Lsf] ¿kdf sfo{t /xg'eO o; lf]qdf ljz]f cge]j xfl;n ug{sf ;fy}cf^gf]# j6f k\:tsx¿, s[tsf] ?kdf ahf/df Nofpg ;kmn xg'xG5 . lghnfO{ xfn} cfP/ gk]fn ;/sf/n] yk lhDd]f/Lsf] ¿kdf a}]zs /f]huf/ Gofoflws/0fsf] ;b:o ;d]t tf}s}sf] 5 . lghn] ljleGg kq–klqsf dfkm{ cf^gf] n]v /rgfåf/f k|s[ts ;[]t / ;fwg;B ;+HGwt gLlt / sfgg"sf] k|6 ljZn]f0f ug{ sfo{df lg/Gt/ ?kdf nflu ;/sf/L kbdf /x]/ klg k|6stf{sf] ¿kdf b]vg'ePsf]5 eGbf ;fob bO{{dt gxf]hf .

8. **Shishir Koirala:** Presently working with Water and Energy Commission Secretariat, Singhadurbar in the position of Senior Divisional Engineer for Water Resources (Irrigation) Division. Have worked with Department of Irrigation since 1995. Have worked in Marchwar Lift Irrigation, Sunsari Morang Irrigation, Irrigation Management Transfer, Community Managed Irrigated Agriculture Sector project/s and other different irrigation offices for irrigation infrastructure development, water management, stakeholder mobilization, WUA capacity build up etc.

   Completed B.Sc. Engineering (Civil) from Bangladesh University of Engineering and Technology , Dhaka, Bangladesh; M. Sc. Engineering (Construction Management) form Nepal Engineering College – Centre for Advanced Studies, Lalitpur, Nepal and M.Sc. Engineering (Hydroinformatics) form UNESCO-IHE, Institute for Water Education, Delft, The Netherlands.

9. **Dhruba Raj Pant, Ph. d** born in 1953 is Ph.D. in Development Sociology. He has been involved in the planning and implementation of development program and research in natural resource management for the last 25 years. Research on water management including ground water and associated Institutions for improving livelihood of people are his area of interest.

10. **Naveen Mangal Joshi**: Water Resources Engineer (Irrigation). Key Qualification:Thirty years' experience in the planning, policy planning and contract management of GoN, JICA, World Bank and Asian Dev. Bank financed Water Resources development and Water Induced Disaster Mitigation works. Experienced in dispute resolution works and listed in Panel of Members as Arbitrator in Nepal Arbitration Council. Education**:** Master in Water Resources Engineering (Hons)

11. **Danda Pani Jaishy:** Permanent Resident of Phalebas Devisthan VDC, Ward No. 8. Education M.Sc. in Water Resources Engineering. Involved in the Water

Resources sector since 1987 after graduation. Presently Senior Divisional Engineer at Ministry of Irrigation.

12. **Poorna Bhadra Adiga**, a Civil and Environmental Engineer, retired from government after 33 years of service. He was in the water related sectors for more than 15 years and is currently working as a consultant.

13. **Upendra Gautam**, Ph.D in public administration is professor/past chairperson of Nepal Engineering College. He is also President of CMS, a consulting firm which is a partner institution of JVS. For the last more than twenty years he has been engaged in the institutional development of water resources in general and irrigation in particular.

14. **Dwarika N Dhungel, Ph.D** is a Senior Researcher in Social Science and former Executive Director, Institute for Integrated Development Studies (IIDS), a Kathmandu based policy research Institute. He was also a former Water Resources Secretary of the then His Majesty's Government of Nepal. He is the co-editor and contributor to Nepal India Water Resources Relationship: Challenges published by Springer Publishing House Holland.

15. **Govind Das Shrestha**, completed 24 years of public service in the area of law and governance. Has participated in observation visit of water resources development projects in Canada, USA, Brazil, Paraguay, Pakistan, Egypt, Sudan and Sri Lanka. Extensive experience of research in water resources development of Ganga-Brahmaputra-Barak system of rivers. Worked for the government and for multilateral agencies in the area of water resources and policy development. A member of Jalsrot Vikas Sanstha and Nepal Water Partnership.

16. **Adarsha Prasad Pokhrel** is an Engineer-Hydrologist and a retired government official. He holds a Master of Science degree in Engineering (distinction) with Honors in Hydrology. He served for the Government of Nepal for more than 30 years in the field of Water Resources (surface water and ground water), Hydrology and Meteorology. He served as a Director-General of the Department of Hydrology and Meteorology of the Government of Nepal for more than 3 years. After his retirement he worked extensively in the field of climate change and served as a Consultant to the Ministry of Environment on different climate change issues. As an International Consultant, he worked with UNEP, WMO Geneva, and SMEC. As a National Consultant he worked with UNDP, WWF, and ICIMOD. Presently he is working as a Consultant to UN ESCAP on Eco-efficient Water.

17. **Prachand Pradhan**, P.hd. Institutional Specialist. Patron Farmer Managed Irritation Promotion Trust. Hold the fame of pioneering FMIS research activities in Nepal. He has more than 37 years of experience in the field of institutional development – both in the public and community sectors. In the last twenty years he has untiringly worked for the FMIS networking and promotion of participatory planning and management of natural resources in general and water in particular

through the formation of user associating. He helped the governmental agencies develop policy and programs to promoter participatory irrigation management operation and research activities in Nepal, Nigeria, India, Bangladesh, Pakistan, Guyana, and Bhutan.

18. **Hari Pd. Sharma**: Executive Director, Melamchi Water Supply Development Board

19. **Laxmi Pd. Devekota,** Phd, Doctor of Engineering (Hydrology), Nagoya University, Nagoya, Japan, 1996, Master of Engineering (Water Resources Engineering), Asian Institute of Technology (AIT), Bangkok, Thailand, 1992, Executive Director and Program Coordinator (Water Resources).

20. **Sriranjan Laclul**, Joint Secretary, Ministry of Energy

21. **kmkf{ tdfª Xofn]df**, aL=Pn= -:gftstx sfgg' ;+sfo_, gk]fn n SofDk;, lqe'jg ljZjljBfno -@)%$_, @)^^ ;fnb]lv ;Lhjwfg lgdf{0f sfo{sf]nflu ;Lhjwfg ;efdf ;b'mfj lbg] sfo{tyf ;Lhjwfg ;efsf]ljifut ;dlt / ;Lhjwfg ;efsf]k0f{a]ssf]cjnf}sg u/L l/kf]6{ n]g] sfd ug{ ;Lhjwfg ljz]f1 ;dXl;t ldn]/ ul//x]sf] / gk]fn sl:66b';g km08];g ;+yfl;t cfj4

22. **Bhubanesh Kumar Pradhan,** Former Secretary, Water and Energy Commission Secretariat.

23. **Din Mani Pokhrel,** Law Expert

24. **Sant Bahadur Pun,** Energy Specialist, former Managing Director – Nepal Electricity Authority (NEA).

25. **Govind Raj Bhatta.** Phd, Former Secretary Water and Energy Commission Secretariat

26. **lztn afa' /]UdL**, Pd= O{ hn;[t O{hlgol/Ë Plzog OlGi6Rof6 ckm 6]gf]nf]hL, yfOn}08, sfo{cg'ej /fhkqfllt ky]d >]0fL, ;kl/06]08Ë OlGhlgo/, l;+fO{ljefu, nlntk'/ . lf]qLo lgb]{sklZrdf~rn lf]qLo l;+fO{ lgb]{gfno, kf]v/f . dxflgb]{s, hn pTkGg k]sf]k lgoGq0f ljefu, nlntk'/ . sfo{sfl/0fL ;lrj sfo{sfl/0fL lgb]{s, hn tyf zlQm cfof]usf] ;lrjfno, l;+b/af/ . lgb]{s÷;x;lrj, l;+fO{dGqfno . ;lrj, gk]fn ;/sf/, k|wfgdGqLsf]sfof{no .

cg'; 'rL @

;+ljwfg ;efdf k|fs[lts >f]tsf] jf8Fkmf8F
;ldltsf] tkm{af6 k|:tfj

l;=g+	ljifoj:t'	;+ljwfgdf /fVg] k|:tfljt Joj:yf	;+ljwfgsf] s'g efu, wf/f jf :yfgdf /xg] xf] ;f]sf] cg'dfg	k|:tfljt Joj:yf ug'{kg]{ sf/0f jf JofVofTds l6Kk0fL	;'emfj
!	**k|:tfjgf**	h}ljs ljljwtfsf] ;+/If0f	k|:tfjgf	hghLljsfsf] ;f]t, b]z ljsf;sf] cfwf/, cGt/;GttLo ;dGofo / kfl/l:yltsLo k|ffnLsf] lg/Gt/tf / cGt/fli6«o dxTjsf] bl6n] cfjZos ePsf]n].	
		k|fs[lts >f]tsf] lbuf] Joj:yfkg Pj+ pkof]u	k|:tfjgf	ljsf;sf] ultnfO{ tLa| kfg{ k|fKt pknAw / cj;/x?df ;a} If]qsf hgtfsf] ;xeflutf / kxF; ;lglZrt ug{	
		cfly{s ;d[l4, ;dGofo / ;Gtlnt ljsf;	,,	ljsf;sf] ultnfO{ tLa| kfg{ k|fKt pknAw / cj;/x?df ;a} If]qsf hgtfsf] ;xeflutf / kxF; ;lglZrt ug{	
		k|lt:kwf{Tds nf]stGq, ;dfhjfb pGd'v ldl>t cy{tGq	,,	b]z ljsf;sf] nflu lghL If]qsf] ;xeflutfn] jhf/dvL cy{tGq / k|lt:kwf{n] /fli6«o cy{tGqsf] Ifdtf clej[l4 ug{ d2t u/]klg c;dfgtf / c;dfg ljsf; ePsf] cj:yf tyf jhf/sf] kxF gePsf] jf jhf/ k|lt:kwL{ gePsf] cj:yf tyf :jb]zL pBf]unfO{ Gofof]lrt ;+/If0f lbg'kg]{ cfjZos ePsf] k|lt:kwf{Tds nf]stflGqs k4ltsf] dfWodaf6 ;/sf/n] o:tf ;d:ofx?sf] ;Daf]wg u/L cy{tGqsf] lbuf] / Gofokl0f{ ljsf; ug{.	

		k|s[ts ;f]t / ;fwgsf] pkof]udf cflbjf;L, hghflt nufotsf :yfgLo ;dbfosf] klxnf] clwsf/ ;lglZrt ug{[		***lemlsPsf]*** ~~k|/fIwsf/ (Emminent domain) sf] l;4fGt cg';f/ b]zdf pknAw k|s[ts ;f]tdflysf] ;fj{ef}d clwsf/ /fHodf lglxt xg]xF ;fj{hlgs lxtsf]nflu /fHon]To:tf ;f]tx?sf] pkof]u ug{ ;Sg] . t/ To;/L pkof]u ubf{lgDg s'/fx?nfO{Wofgdf /fVgkg[M~~ ~~-!_ k|s[ts ;f]t / ;fwgdf cflbjf;L, hghflt nufotsf :yfgLo ;dbfosf] hLjgofkg cfl>t xg], ;f]tsf] ;Mlf0f / ;Da4{gdf :yfgLo ;dbfosf] ofu|bfg xg] / ltgsf] ljsf; ubf{ :yfgLo ;dbfo kefljt xg ;Sg]xF To:tf ;f]tsf] pkof]u, /f]huf/L, ;Mlf0f, ;Da4{g Pj+ nufgLdf klxnf] kfyldstf ;lglZrt ug{[~~ ~~-@_ k|s[ts ;f]tsf] pkof]u jf6 k|Kt nfesf] lglZrt c+z ;dGoflos l;4fGtsf cfwf/df :yfgLo ;dbfonfO{afF8kmf8 ug{[~~ ~~-#_ To;/L k|s[ts ;f]tsf] pkof]u ubf{ ;s];Dd :yfgLo ;dbfo lj:yflkt gxg] u/L ug{kg[/ lj:yflkt xg]cj:yfdf plrt Ifltklt{/ kgjf{;sf]clgjfo{Joj:yf ugkg[~~ ~~-$_ k|s[ts ;f]tsf]k|s[t / cfsf/ cg';f/ sltko cj:yfdf k|s[ts ;f]t cjl:yt If]qeGbf aflx/sf t/ To:tf] ;f]tdf cfl>t hgtfsf] To:tf ;f]tsf] pkof]udf kxF'sf] clwsf/ ;'lIft ug{kg[~~ ~~-%_ /fHon] Pp6f ;dbfosf] clwsf/sf] ;Mlf0f ubf{ csf][;dbfosf] clwsf/df k|ltsh" c;/ gkg[u/L ;GtlnGt ?kdf ;a} ;dbfosf] xs lxt ;Mlf0f ugkg[~~ .___Pj+ nufgLdf klxnf] kfyldstf ;lglZrt ug{[~~-@_ k|s[ts ;f]tsf] pkof]u jf6 k|Kt nfesf] lglZrt c+z ;dGoflos l;4fGtsf cfwf/df~~	***Kl/dflh{t*** ***;+lzfGts ¿kn] o; ljifo k|tfjgfdf /fVg plrt gxg] xgfn] ofxfF6 x6fO{ /fHosf]bfoLTjsf ;+a4Gwdf k|tfljt wf/f !! -!_ df kl/dflh{t ;lxt k|tfj ul/Psf] 5 .***

				~~:yfgLo ;dbfonf0{afBkmf8 ug{~~ ~~-#_ To;/L k|s[ts ;[]tsf] pkof]u ubf{ ;s]; Dd :yfgLo ;dbfo lj:yflkt gxg] u/L ug{kg{/ lj:yflkt xg] cj:yfdf plrt Ifltkl"t{/ kgjf{; sf] clgjfo{Joj:yf ug{kg{~~ ~~-$_ k|s[ts ;[]tsf]k|s[t / cfsf/ cg';f/ sltko cj:yfdf k|s[ts ;[]t cjl:yt Ifq]eGbf aflx/sf t/ To:tf] ;[]tdf cfl>t hgtfsf] To:tf ;[]tsf] pkof]udf kxF{sf] clwsf/ ;'/lIft ug{kg{~~ ~~-%_ /fHon] Pp6f ;dbfosf] clwsf/sf] ;+/If0f ubf{ csf{ ;dbfosf] clwsf/df k|lts'n c;/ gkg{ u/L ;Gtlnt ?kdf ;a} ;dbfosf]xs lxt ;+/If0f ug{kg{.~~	
		vfB ;Dk|e'tf	,,,	s[if gLlt th{dfdf b]zsf] ;fj{e{f}d clwsf/ ;lglZrt ub{} dh'snf0{ s[ifdf cfTdlge{ agfpg / s[if pTkfbgdf ls;fg Pj+/fli6«o pTkfbssf] clwsf/ ;lglZrt ug{ tyf o; k|sbfdf :yfgLo 1fg, ;Lk Pj+k|jlwsf] lj sf; ug{.	
@	**cflys{ clwsf/**	**!=dfl}ns xs :jtGqtfsf]xs**l -!_ k|f]o}s gful/snf0{gk|fn/fHosf] sg'}klg :yfgdf k|f]zf–Joj;fo, /f]huf/, pBf]u, Jofkf/ / nufgL ug{] :jtGqtf xg]5 .	dfl}nsxs	gful/sn] cfkm\gf] hLljsf{kfhg, ;d[4 / sNof0fsf nflu OR5f cg';f/sf] k]zf-Joj;fo, /f]huf/L, pBf]u, Jofkf/ / nufgL ug{kfpg]/ dh'ssf] sg'}klg :yfgdf ljgf /f]s6f]s :jtGqtfk'j{s k]zf-Joj;fo, /f]huf/L, pBf]u, Jofkf/ / nufgL ug{kfpg] clwsf/sf] k|fofel't /fHon] ug{] . o;sf] sf/0faf6 cflys{ lqmofsnfkdf lj:tf/ e0{ b]zsf]cflys{ ljsf;df ;sf/fTds k|efj kg{] .	
		-@_ k|f]o}s gful/snf0{gk|fn /fHosf] sg'}klg efudf ljgf /f]s6f]s cfjt hfjt tyf a;f]af; ug{]:jtGqtf xg]5 .		gk|fnsf] sg'}klg efudf cfjthfjt ug{/ a;f]af; ug{] gful/ssf] clwsf/ ;lglZrt ug{ kg{] . ;3Lo ;+rgfdf Pp6f k|Gt jf :yfgsf] gful/s ljgf /f]s6f]s csf{]k|Gt jf :yfgdf uO{j;f]af; ug{ tyf b]zsf] sg'}klg	

				:yfgdf :jtGqtfk'j{s cfjt–hfjt ug{ clwsf/sf] Uof/]G6L ug{.	
		@= jftfj/0fsf]xsM- -!_ k|[o]s JolQmnf0{:jR5 Pj+:j:y jftfj/0fsf]xs x'g]5 .	dfl}ns xs	jftfj/0fsf] xs afFRg kfpg] xssf] cleGg cË ePsf]n].	
		-@_ ~~lbuf]lj sf; sf]nflu~~ cfjZos sfg'gL Joj:yf ug{pkwf/f -!_ n] afwf k'¥ofPsf dflgg]5}g .		jftfj/0f / ljsf;aLr ;Gthg sfod ug{	*Kl/dflh{t* ***-@_ cflys{ lqmofsnfk tyf ljsf;sf nflu cfjZos sfg'gL Joj:yf ug{pkwf/f -!_ n] afwf k'¥ofPsf dflgg] 5}g .***
		#= vfB ;DaGwLsf]xsM- -@_ k|[o]s JolQmnf0{ljgf ePefj :jR5 Pj+ :j:y vfB kfgLsf]xs x'g]5 .		:jR5 Pj+:j:y vfB kfgL afFRg kfpg]xssf] cleGg cË ePsf] / vfB kfgLsf] xssf] ;Ddfg, ;+/If0f Pj+ kl/kl't{ ug{ /fHosf] bfloTj ePsf]n].	
		$=vfB ;DaGwLxsM-!_ k|[o]s gful/snf0{ef]sflj?4sf]xs x'g]5 . -@_k|[o]s gful/snf0{vfB ;DaGwL xs x'g]5 .		gful/ssf] vfB clwsf/ cfwf/e't dfgj clwsf/ ePsf] xF ;f]sf] ;lglZrt ug{/fHosf]bfloTj ePsf]n].	
		%=;DklQsf]xsM-!_k|[o]s gful/snf0{ k|rlnt sfg'gsf]cwLgdf /xL ;DklQ cfh{g ug{ ef]u ug{ a]rlavg ug{/ ;DklQsf]cGo sf/f]af/ ug{xs x'g]5 . t/ ;fj{hlgs lxtsf]nflu /fHon] sg'}olQm jf ;+:yfsf] ;DklQ clwu|x0f jf k|fKtubf{jf To:tf] ;DklQ pk/ c? sg'} k|sf/n]sg'}clwsf/sf] l;hg{f ubf{sfg'g adf]hdplrt Iflt kl't{lbOg]5 .		;DklQsf] clwsf/ ;lglZrt xF sfd ug{ jrt ug{ nufgL ug{ / cflj isf/ -Innovation and Invention)ug{ k[]; fxg ldNg]xF k|rlnt sfg'gsf]clwgdf /xL Gfful/snf0{ ;DklQ cfh{g ug{ pkef]u ug{/ To;sf]a]rljvg nufot cGo sf/f]jf/ ug{clwsf/nf0{/fHon] ;Ddfg / ;+/If0f ug{ kg{ . k|taGwfTdsjfSofz+M;fdfGotofM /fHon] s;}sf] klg ;DklQ clws/0f ug{jf sg'} klg tj/n] sg'} clwsf/ ;[hgf ug{ g;Sg] eP tfklg ;DklQsf] clwsf/ ;fj{hlgs lxteGbf lg/k]f gxg'] xF ;fj{hlgs lxtsf] ;'lff / k|a4{g ug{ /fHon];DklQsf] clwsf/df x:tIf]k ug{ ;Sg] . t/ To:tf]x:tIf]k ;fj{hlgs lxt afx]sc? cj:yfdf :j]R5frf/L-Arbitrary_xg' glbg /fHosf lqmofsnfknf0{ sfg'gL ;Ldfleq /fVg	

				cfjZos ePsfn] / ;fj{hlgs lxtsf nflu /fHon] AolQm jf ;+yfsf] ;DklQ clwu|x0f ubf{ plrt lfltkl"tsf] Joj:yf ug{kg]{ ePsfn].	
		@_ /fHon] j}1flgs÷qmflGtsf/L eld ;'wf/ sfo{qmd nfu"ubf{sg} klg JolQm jf ;+yfsf]xbjGbL eGbf a9L hldg sfg'g jdf]lhd clwu|x0f jf kf|Kt ug{ ;Sg]5 .		;fj{hlgs lxt / ;fdflhs Gofosf nflu /fHon] sfg'g agfP/ eld ;'wf/ sfo{qmdnfu" ug{ ;Sg].	
		^=zf]f0f lj?4sf]xsM -!_ k[o]s JolQmnf0{zf]f0f lj?4sf]xs xg'5 .		cfTd ;Ddfg / k|ti7fsf] b[i6n]x/]s gful/s ;dfg ePsfn] Psn] csf{nf0{ zf]f0fug{ dfgj clwsf/sf]uDeL/ pNn+3g xg]ePsfn]	
		-@_ ky|f, k/Dk/f / k|rngsf]gfddf jf sg}klg lsl;dn]s ;}nf0{zf]f0f ug{kf0g]5}g .		gk|fnL ;dfhdf ljleGg ky|f, k/Dk/f / k|rngnf0{ lg/Gt/tf lbg] gfddf JolQm jf ;dXsf]zf]f0f sfod}/x]sfn]o:tf ;fdflhs ljs[tx?nf0{ lglif4 u/L cfwlgs ;dfhsf] l;hg{f ug{cfjZos ePsfn] .	
		-#_ dflg;nf0{a]rljvg ug{ afn >dsf]pkofu]ug{ bf; jf afWf agfpg kf0g]5}g .		dfgj a]rljvg ug{ bf; jf afWf agfpg' cdfgjLo ePsfn] To:tf] Jojxf/nf0{gifw] ug{.	
		-$_ s;}nf0{klg lghsf]OR5f lj?4 sfddf nufpg kf0g]5}g . t/ o; pkwf/fdf plNnlvt Joj:yfn];fj{hlgs kof]hgsf]nflu gful/snf0{clgjfo{;]jfdf nufpg ;lsg]sfg'g agfpg /f]s nufPsf] dflgg]5}g .		b'j} klfsf] ;xdlt ljgf s;}nf0{ sfddf nufpbF dfgj clwsf/ pNn+3g xg]ePsfn] .k|taGwfTdsjfSofz+M a{t\ /fli6« jf ;fj{hlgs lxt -dxfdf/L, k|s[ts k|sf]k, ljsf; lgdf{0f h:tf sfo{sf nflu gful/ssf] ;]jf clgjfo{ ePdf sfg'g agf0{gful/snf0{ ;f]kof]hgsf nflu sfddf nufpg ;Sg].	
		&=cfjf;sf]xsM k[o]s gful/snf0{ cfaf;sf]xs xg]5 . o;sf]nflu /fHon]sfg'g agf0{ojl:yt ug]5 .		cfjf; dflg;sf] cfwf/e"t cfjZostf ePsfn]o;nf0{gful/ssf]df}ns clwsf/sf] ?kdf :yflkt ug{ cfjZos gLlt, sfg'g, of]hgf Pj+sfo{qmdx? th{dfPj+sfof{Gjog u/L /fHon] k|ultzLn ?kdf - ProgressiveRealization_cfjf;sf]xss f] ;lglZrttf ug{kg]{.	

		*:**/f]huf/Lsf}xsl** k|f]o;s gful/snf0{ /f]huf/Lsf}xs xg'g]5 . o;sf]nflu /fHon] sfg'g agf0{ ojl:yt ugg]{5 .		/f]huf/L gful/ssf] hLjsf]kfhg{, AolQmTj ljsf; tyf ;d[4sf nflu dxTjk0f{kIf ePsf]n] k|ultzLn ?kdf - ProgressiveRealization cfjZos gLlt, sfg'g,of]hgf Pj+sfo{qmdx? th'{df Pj+ sfof{jog u/L /f]huf/Lsf]xssf] ;lglZrttf ug{kg]{ePsf]n].	
#	**dfgns st{o**	**(: dfgns st{o–** -!_ ~~k|s[ts ;[lsf] ;Hlf0f / ;Da4{g ug{~~ k|f]o;s gful/ssf] st{o xg]5 . -@_ ;fj{hlgs ;DklQsf] ;Hlf0f / ;Dj4{g ug{ k|f]o;s gful/ssf] st{o xg]5 . -#_ sg'}klg gful/sn]cfk\mgf] clwsf/sf]pkof]u ubf{c?sf]xs clwsf/ xgg ug{kf0g]5{g . -$_ sfg'g adf]lhd s/ ltg{k|f]o;s JolQmsf] st{o xg]5 .	dfgns st{o	sg'}klg gful/sn]cfk\mgf] clwsf/sf]pkof]u ubf{csf{sf] clwsf/df x:tIf]k dfgns st{o sg'}klg gful/sn]cfk\mgf] clwsf/sf]pkof]u ubf{csf{sf] clwsf/df x:tIf]k cGttl To;n] cfk\mg} clwsf/ ;d]t ;Lldt ug{ ePsfn] bz]df zflGt Pj+ ;d[4 sfod ug{ / gful/ssf clwsf/sf] lg/Gt/ pkof]u ug{ jftfj/0f ;lglZrt ug{ tyf clwsf/ / st{o aLr ;Gthg sfod ug{ cfjZos ePsfn].	***Kl/dflh{f*** ***(: dfgns st{o–*** ***-!_ k|s[ts ;[lsf];Hlf0f / ;Da4{g ub{ ljgf; xg'af6 /f]s]g'k|f]o;s gful/ssf]st{o xg]5 .***
$	**/fHosf]bfloTj, l;4fGt / gLlt**	**!):/fHosf]bfloTj,lgb]{zsl;4fGttyfg Lltx¿** /fHosf]bfloTj, lgb]{zs l;4fGt tyf gLltx? b]xfo adf]lhd xg]5g\– **!!: /fHosf]bfloTj** -!_ ~~k|s[ts ;[lsf];Hlf0f, ;Da4{g Pj+lbuf]pkof]u ubf{:yfgLo ;dbfosf]cfjZostf– nf0{ k|yldstf lbb}To;af6 k|fKt nfe sf] ;dGoflos ljt/0f ug{~~	/fHosf] bfloTj, l;4fGt / gLlt	:yfgLo k|s[ts ;[lt / ;fwgdf :yfgLo ;dbfosf] hLjgofkg cfl>t xg]ePsf] tL ;[lsf] ;Hlf0f / ka4{gdf :yfgLo ;dbfosf] of]ubfg xg] ltgsf] pkof]u / ljsf; ubf{ :yfgLo ;dbfo k]flj t xg ;Sg] xbf To:tf ;[lsf]ljsf; ubf{pgLx?sf]cfjZostfnf0{ k|yldstf lbg . k|s[ts ;[laf6 k|fKt nfesf] ljt/0f ;a} ;/f]sf/jfnfx?sf] aLrdf ;dGoflos 9+un] ug{bfloTj /fHosf]xg].	***Kl/dflh{f*** ***!!: /fHosf]bfloTj*** ***-!_ k|s[ts ;[lsf];Hlf0f, ;Da4{g Pj+ lbuf] pkof]u ubf{ cflb jf;L, hghftL nufotsf :yfgLo ;dbfosf] cfjZostf– nf0{k|yldstf lbb}To;af6 k|fKt nfe sf] ;dGoflos ljt/0f ug]{***
		-@_ cflbjf;L, hghflt, blnt Pj+ :yfgLo ;dbfosf]cfg'jlzs ;[lt Pj+ ;f:s[ts ;Dkbf ;DaGwL k/Dk/fut 1fg, ;Lk / cEof;sf] ;Hlf0f, ;Da4{g Pj+;'lf0f ug{/ ;f]af6 k|fKt nfesf] ;dGoflos ljt/0f ug{		gf]kfndf pknJw cfg'jlzs ;[lt, k/Dk/fut 1fg Pj+;f:s[ts ;Dkbfsf] ;Hlf0f,;Dj4{g Pj+ ;'lf0f ug{ . cfg'jlzs ;[lsf] Jofkfl/s k|of]usf] ;Defjgf /x]sf] / To;df nufgLsf] ;d]t cfjZostf kg]{ePsfn]To:tf cfg'jlzs ;[lsf] Jofkfl/s k|of]udf a9fjf	

				lbg / To;af6 k|Kt xg cfPsf] nfedf /fHon] cflbjf;L, hghflt, blnt nufotsf :yfgLo ;dbfosf] ;dGoflos xs ;lglZrt ug{cfjZos ePsfn].	
		-#_ hn;[|t nufotsf k|s[ts ;[|t ;DaGwL cGt/f{i6«o :t/df ;lGw ;Demf}tf ubf{/fli6«o lxtdf ug]{		;lGw–;Demf}tf ubf{ cfjZos k'j{tof/L / ;/f]sf/jfnf;Fsf] k/fdz{sf] cfwf/df kf/blz{tf sfod ub{/fli6«o :jfy{/ hgtfsf] lxt ;lglZrt ug{.	
		-$_ /fHosf] sh e"efusf] sDtLdf $) k|tzte"efudf jg If]q sfod ug{. o;sf nflu k|]o]s k|b]zdf sDtLdf of] ;Lj wfg k|/Dex/Fsf avtdf /x]sf] jg If]qsf] If]qkmnsfod}/fVg]		jftfj/0fLo / kfl/l:yltsLo ;Gtng sfod ug{ dh'ssf] sdhf] e"agf]nf0{yfloTj k|bfg ug{ h}j s ljljwtf ;+/If0f ug{ tyf jg / hLljsf]kfhg]sf] cGt/;DaGwnf0{ ;bP ug{ jt{dfg cj:yfdf ljBdfg /x]sf] jgIf]q oyfjt\ /fVbf plNnlvt p2]Zo xfl;n ug{ d2t k'Ug].	
		-%_ ~~k|s[ts k|sf]kaf6 ;'/If ug{k'j{ ;fjwfgL lng] k|sf]ksfnLg cj:yfdf p4f/ Pj+;+/If0f ug]{/ k|sf]k kl8t JolQmnf0{plrt Ifltkl't{k|bfg ug]{~~		Kf|s[ts k|sf]kaf6 xg ;Sg] wghgsf] Ifltnf0{ hf]ufpg / ;f]af6 Iflt ePdf cfjZos /fxt / plrt Ifltkl't{ k|bfg ug{ cfjZos ePsfn].	***Kl/dflh{t*** ***-%_ k|s[ts k|sf]ksf cg'dfgsf pkfox¿ cjnDjg tyf Golgs/0f ug]{/ k|sf]kaf6 ;'/If ug{k'j{ ;fjwfgL lng] k|sf]ksfnLg cj:yfdf p4f/ Pj+;+/If0f ug]{/ k|sf]k kl8t JolQmnf0{plrt /fxt / kg:yfkgsf] Joj:yf ug]{***
		-^_ ;3Lo ;/sf/ / k|b]zx?aLr kf/:kl/s ;xsfo{u/L clwstd cfly{s tyf ;fdflhs ljsf;sf]nflu sfd ug]{jftfj/0f ldnfpg]		w]/} ;fj{hlgs lhDd]jf/Lx? ljleGg txsf ;/sf/x?sf] ;fem" ;'rLdf kg]{ Psn If]qflwsf/sf ljifox? klg cGt/–;DalGwt xg] pxL txsf ;/sf/sf] If]qflwsf/leqsf ljifodf klg Ps Psf0sf] sfdaf6 csf]{ Psf0nf0{k|efj kfg{;Sg] ePsfn]ljleGg tx / pxL txsf ;/sf/x? aLr gLlt lgdf{0f, sfof{Gjog, ;[|tsf] af8Fkmf8F/ pkof]u, ;'rgfsf] cfbfg k|bfg, nfut ;fem]bf/L h:tf ljifodf ;xsfo{ / ;xof]u ePdf /fi6«sf] ;du| lxtdf xg]ePsfn].	
		-&_ ;dli6ut cfly{s :yfloTj sfod		;dli6ut cy{Gq;F hf]8Psf s'f -h:t}	

		/f\g ;3+;/sf/sf] ;dGjodf kb]z ;/sf/x?n]cfk;df ;xsfo{ug]{.		ahf6 3f6f, C0f cflb_ df Ps Psf0n]Ps tkmL{?kdf lg0f{o / sfd ubf{c? Psf0 jf ;du|cy{Gqdf k]efj kg]{ePsfn].	
		-*_ cGt/kb]z Jofkf/ tyf ;]jf kbfos j:t'sf]lj:tf/ lgjf{w ?kdf ug]{Joj:yf ldnfpg]		cfly{s s'zntfdf cg'sh kefj kfg{ Pp6} /fi6«sf] ;fem"f ahf/ ljk/Lt sfo{xg'glbg / kb]z kb]zaLr c;fdf~h:okO{f{ cj:yf k]bf xg glbg .	
		-(_ b]zdf nufgL tyf pBf]u Joj;fosf] ;'/Iffsf]Joj:yf ug{]		zflGt ;'/Iff ljgf nufgL a9\g g;Sg] Ifdtf cg';f/sf] pTkfbg xg g;Sg] tyf pBf]u Joj;fo lj:tf/ xg g;Sg]ePsfn].	
		!@= /fHosf]lgb]{zs l;4fGtM -!_ jftfj/0f ;+/If0f / cGt/;Gt tLo ;dGofo (Inter-generational equity)sfod ub}{buf]ljsf;sf] nIo xfl;n ug{]/fHosf]p2]Zo xg]5,		jftfj/0f ;+/If0f / cfly{s ljsf; b'j}b]zsf] kfyldstfsf] ljifo ePsfn] oL b0{aLr ;Gthg Nofpg lbuf] ljsf;nf0{ b]zsf] ljsf; gLltsf] nIo agfpg]pkoQm xg] . o;f] ubf{ jftfj/0f ;+/If0f, cGt/;Gt tLo ;dGofo / cfly{sljsf;sf] nIo ;d]t xfl;n xg].	
		@_ ;d[4, Gofok0f{ ;Gtlnt / ;dfj]zLcy{Gqsf]lgdf{0f ug{]/fHosf] dh'e'tp2]Zo xg]5 .		cy{Gqsf]lj:tf/ e0{k|t JolQm cfo a9]/ dfq ;fdflhs Gofo sfod xg g;Sg]/ ljsf; ;Gtlnt / ;dfj]zL gxF ;fdflhs ;lxi0f'tf vnjlng ;Sg] xFcfosf]ljt/0f ;dGoflos xg' kg{] tyf cy{Gqdf ljleGg lfg / ju{sf]cyk0f{ xeflutf /xg' kg{].	
		#_ cfly{s c;dfgtf x6fpF}:jtGq cfTdlge{Pj+pGglt zLn /fli6« cfBf]us cy{Gqsf]gdf{0f ug{ /fHosf]cfly{s p2]Zo xg]5 .		/fli6« cfBf]us ljsf;n] ;d:t cy{Gqsf] k[7 ;DaGw (Backward linkages) / cu| ;DaGw (Forward linkages)nf0{ ;d6g ;Sg] tyf To:tf]lsl;dsf]jsf;sf] kf];fxgaf6 j]lif tyf ;]jf lfqsf]lj:tf/ e0{ cfTdlge{tf a9\g ;Sg]ePsfn] . ;fy} :jb]zL pBf]unf0{Gofof]r t ;+If0f kbfg ug{ .	
		-$_ k|s[ts Pj+cfly{s ;[]t ;fwgnf0{;Lldt JolQmdf s]Gb|t xg glb0{sg}klg hflt, lnË, ju{jf		k|s[ts Pj+cfly{s ;[]t ;Lldt JolQmdf s]Gb|t xF ;fdflhs Gofo sfod xg g;Sg] / ;fdflhs ;lxi0f'tf vnjlng u0{b]zsf]	

		JolQm pk/ cflys{ zf]if0f xg] glbg] /fHosf] p2]Zo xg]5 .		;du| cflys{ ljsf;df ;d]t gsf/fTds c;/ kg{ ;Sg] xgfn] sg} klg hflt, lnË, ju{jf JolQm pk/ cflys{ zf]if0f xg glbg / pgLx?sf] To:tf ;[]tdf cfjZos kxF l;hgf ug{.	
		-%_ ahf/ lf]q gkU]sf jf lghL lf]qn] ;Daf]wg ug{g ;s]sf lf]qdf ;/sf/n]plr t Wofg lbg]		;fdflhs Gofosf] l;4fGt cg?k ahf/n] ;d6]g g;s]sf lf]qdf cfjZos j:t'tyf ;]fx? pknAw u/fpg kxn ug{kg]{ePsf]n] .	
		^_ /fli6«o ;[]t ;fwgsf]kl̈efjsf/L kl/rfng, ~~pkefu~~] / k|jw{g ug]{		cflys{ ;d[4 xfl;n ug{/ ;Gtlnt ljsf; ug{ sZn Pj+ kl̈efjsf/L ?kn] ;[]tsf]kl/rfng ug{cfjZos ePsf]n].	***Kl/dflh{t*** ***^_ /fli6«o ;[]t ;fwgsf] kl̈efjsf/L kl/rfng, pkof]u / k|jw{g ug]{***
		-&_ >ldssf k]zfut clwsf/ tyf Gog"td Hofnf ;lglZrt ug]{		>ldsdfly xg] zf]if0fnf0{ lglif4 ug{ / pgLx?nf0{ ;Ddfgkü{ hLjg ofkg ug{cfjZos kfl/>lds lbnfpg .	
		-*_ pBf]uwGbf, Jofkf/, lgof{t k|jw{g cflbsf nflu nufgLsf] jftfj/0f j[4 u/L /f]huf/L Pj+cfo cfh{gsf cj;/x¿sf]Jofks j[4ug]{		nufgL–d}qL jftfj/0f ePdf dfq nufgL a9\g] / To;af6 cflys{ lsbfsnfk lj:tf/ e0{ /f]huf/L / cfo cfh{gsf cj;/x? j[4 xg] ePsfn].	
		!#= /fHosf gLltx? -!_ Jofkf/ Joj;fo vf]Ng] ;~rfng ug]{Psflwsf/ xg glbO{k|t:kwL{ jftfj/0fdf dg"fkmf k|Kt ug]{/ ;/f]sf/jfnfx?sf]xssf] ;+Hf0f ub]{		;DefJotf cg';f/sf] Jofkf/ Joj;fodf nufgL ug{ ;~rfng / lj:tf/ ug{pkef]Qmfn] sd dNodf a9L u0f:t/sf] j:t' / ;]jf k|Kt ug]{jftfj/0f tof/ ug{ Jofkf/ Joj;fo ;~rfng ug{ k|tsh kl/l:ylt l;hgf ePdf sfdbf/ / nufgLstf{ nufot cGo ;/f]sf/jfnfsf] sfgg" adf]hdsf] xs ;d]tsf] ;+Hf0f u/L Jofkf/ Joj;fo aGb ug{kfpg]xs ;'lIft ug{.	
		-@_ hnjfo' kl/jt{gaf6 kg{;Sg] gsf/fTds c;/nf0{Gog" ug]{ gLlt cjnDag ug]{{.		hnjfo' kl/jt{gjf6 kg]{ gsf/fTds c;/x?nf0{ 36fpg cfjZos cg's"ng (Adaptation) / Gog"Ls/0f (Mitigation) ug{ hnjfo' kl/jt{g ;DaGwL cGt/f{i6«o ;lGw ;Demf}tfsf	

				bfloTjx? k"f ug{ / ltgaf6 l;h{gf xg] clwsf/ / cj;/sf] pkof]u ug	
		-#_ k|s[ts ;Dkbf, P]ltxfl;s, wfld{s tyf ;f+s[ts dxTjsf :ynx?sf] ;+/If0f, ;Da4{g / k|j4{g ug{]gLlt cjnDag ug{]		/fli6«o ;Dkbfx? b]zsf] uf}/j tyf klxrfgsf ljifo ePsfn] / o:tf ;Dkbfsf] ;+/If0fn] b]zsf] 0ltxf; tyf ;+s[tsf] k|j4{gdf ;xof]u k'¥ofpg] / b]zsf] cfly{s ljsf;df ;dl[4 6]jf k'¥ofpg]ePsfn].	
		-$_ vfB ;k|e'tfsf] dfWodaf6 ls;fgsf] bL3{sfnLg lxt ;+/If0f ub{]/fHon] vfB clwsf/ ;'lIft ug{]gLlt cjnDag ug{]		vfB clwsf/ gful/ssf] cfwf/e't dfgj clwsf/ ePsfn]o:tf] clwsf/ ;lglZrt ug{ s[lif gLlt th{dfdf b]zsf] ;fj{efd clwsf/ ;lglZrt ub{]lh'snfO{ s[lifdf cfTdlge{ agfpg / s[lif pTkfbgdf ls;fg Pj+ /fli6«o pTkfbssf] clwsf/ ;lglZrt ug{ tyf o; k|s[ofdf :yfgLo 1fg, ;Lk Pj+k|jlwsf] ljsf; ug{.	
		-%_ j}b]lzs ;xfotf /fli6«o k|fyldstfsf] cfwf/df lnOg]5 / o;sf] pkof]u Pj+ljt/0f (Allocation) ul/jL, k'jf{wf/sf] cj:yf / If]qLo ljsf;sf] cGo cj:yfsf] cfwf/df ul/g]		b]znfO{ pknAw xg] j}b]lzs ;xfotfnfO{ pRr cfly{s / ;fdflhs k|tkmn lbg]u/L k|fyldstf k|Kt If]qdf pkof]u ug{ / ;Gtlnt ljsf;sf] p2]Zo xfl;n ug{ cfjZos ePsfn]	
		-^_ b]zdf j}b]lzs k'FhL / k|jlwnfO{ cfslif{t ug{]gLlt /fHon] cjnDag ug{]		:jb]zdf pknAw k'FhL / k|jlwn] dfq pRr cfly{s ljsf; xfl;n ug{ sl7gfO{ xg]x'gfn].	
		-&_ ;fdflhs Gofo ;lxt e'–:jfldTjsf] cGTo ub{] j}1flgs e'ld ;'wf/ sfo{qmd nfu'ug{] gLlt cjnDag ug{]		;fdflhs Gofo :yflkt ug{ e'–:jfldTjdf ePsf] c;dfg ljt/0fdf kl/jt{g u/L e'ldsf] pTkfbsTj j[4 ug{ / e'ldsf] nfebfos Pj+ k|efjsf/L pkof]u ;DaGwL gLlt cjnDag ug{ cfjZos ePsfn].	
		-*_ e'ldxLg ;'sDaf;L, sdo}f, xlnof, x/jf, r/jf, sDxn/L nufotsf cfly{s ;fdflhs ?kn] k5fl8 kfl/Psf jf k/]sf ju{nfO{ hUuf nufot cfly{s ;fdflhs		cfly{s Pj+;fdflhs ?kdf k5fl8 kfl/Psf jf k/]sf ;dbfosf] ;zQmLs/0f u/L ljsf;sf] d"n k|jfxdf Nofpg cfjZos ePsfn].	

		;'/Iffsf]j}slNks Joj:yf ug{[gLlt lng].			
		-(_ cfly{S clwsf/df dlxnfsf] ;dfg xs :yflktug{[gLlt cjnDag ug{[.		dlxnfsf] cfly{S clwsf/ clej[å ug{ cfjZos ePsf]n].	
%	cfly{S sfo{k|ffnL	**!$= cfly{S clwsf/sf]afF8kmfF8-** cfly{S clw– sf/sf]afF8kmfF8 ;'rL ! df pNn]v eP adf]hd xg]5 . -!_ ljleGg txsf ;/sf/aLrsf cfly{S clw– sf/x?sf]afF8kmfF8 ;'rL ! df Joj:yf eP adf]hd xg]5 . sg'}klg ;/sf/sf]Ifq]flwsf/ leq gk/]sf cfly{S clwsf/x? ;3Lo ;/sf/df lglxt /x]sf]dflgg]5 .	cfly{S sfo{ k|ffnL	ljleGg txsf ;/sf/x? aLr clwsf/sf] kb[fudf bf]xf]/f]kg x6fpg / ljjfb sd ug{. ;3Lo ;/sf/df /fli6«o k|tlglwTj xg] ePsf]n] sg'} klg txdf gk/]sf clwsf/–x?nf0{ :ki6 agfpg tyf o;sf] sfof{Gjog / Joj:yfkg kIf ljjfb/lxt agfpg s]bh] eld'sf vl]bf lg0f{o ;GtInt / Goflos xg ;Sg].	
		-@_ ;3Lo Joj:yflksfn] ;'rL ! df pNnlvt ;3Lo ;/sf/sf]Psn Ifq]flwsf/ leqsf]sg'}klg s'/fdf sfg'g agfpg ;Sg]5		/fli6«o bfo/f / dxTjsf d2f;F ;DalGwt sfg'g agf0{ sfof{Gjog ug{ u/fpg .	
		-#_ k|b]z ;/sf/n]cfkm\gf]Psn Ifq]flwsf/ leqsf]sg'}klg ljifodf sfg'g agf0{nfu"ug{;Sg]5 .		:jfoQtfsf]l;4fGtsf] ;Ddfg ug{. k|b]zsf] cfkm\gf] kl/l:ylt, cfjZostf / k|fyldstf cg'sh clwsf/sf]kb[fu u/L sfof{Gjog ug{ .	
		-$_ ;3Lo ;/sf/n]cfly{S clwsf/sf Ifq]df cfjZos gLlt, dfgs:t/ / /]vb]v ;DaGwL cfwf/e't sfg'g agfpg ;Sg]5 .		b]zel/ gLlt, dfgs:t/, u0f:t/ / ;]jfsf] :t/df ;fdfGh:o Pj+Ps?ktf Nofpg ;3 ;/sf/n] /fli6« :t/sf] gLlt / u0f:t/ sfod ug{[.	
		-%_ :yfgLo ;/sf/n]cfkm\gf] Ifq]flwsf/ leqsf]ljifodf ;3Lo / k|b]zsf]sfg';F gafleмg]u/L sfg'g agf0{nfu"ug{;Sg]5 .		:jfoQtf ;lxtsf]ljs]bl|s/0fsf]l;4fGtnf0{ d't{ ?k lbg . :yfgLo ;/sf/sf] cfkm\gf] kl/l:ylt, cfjZostf / k|fyldstf cg'sh clwsf/sf]kb[fu u/L sfof{Gjog ug{.	
		-^_ ;'rL ! adf]hdsf]afF8kmfF8df bO{jf bO{eGbf a9L txsf		ljleGg txsf ;/sf/x?aLr Ps cfk;df c;df~h:o xg glbO{ ;du| ljsf;nf0{	

		;/sf/x?aLr :ki6 xg' g;s]sf ljifox?sf]lgSof{n ;3Lo sfg"gn] tf]s]adf]hd xg]5 .		ultzLn agf0{ /fVg / hgtfnf0{ kbfg ug{kg{ ;J]f ;ljwfdf jfwf Jojwfg xg' glb0{ lg/Gt/tf kbfg ug{.	
		-&_ ;xjtL{ lf]qflwsf/ leqsf ljifodf ;3Lo Joj:yflksfn] cfwf/e't sfg"g (Frame- work Legislation) th{'df u/L kb]z /:yfgLo ;/sf/sf] clwsf/ tf]$g ;Sg]5 /k|b]zs Joj:yflksf / :yfgLo ;/sf/n];f] ;3Lo sfg"gsf cfwf/df pQm sfg";Fgafle"mg]u/L cfjZos sfg"gL Joj:yfldnf0{sfof{jog ug{ ;Sg]5 .		;3Lo ;/sf/n]b0{jf b0{eGbf a9L txsf ;/sf/x?df lglxt clwsf/x?sf]kbf]u ubf{ ;3, kb]z / :yfgLo ;/sf/sf] clwsf/ kl/eflift ug{;Sg]. ;3, kb]z tyf :yfgLo ;/sf/n]cf–cfkm\gf]cfjZostf, kl/l:ylt / rfxgf cg';f/;3Lo sfg";F gafle"mg]u/L cfjZos sfg"gL Joj:yf u/L sfof{jogsf] Joj:yfug{.	
		-*_ k|b]zs ;/sf/n]cfkm\gf] lf]qflwsf/ leqsf]ljifodf of]hgf tyf gLlt tof/ ug{5g\.		kb]zsf] cfkm\gf] kl/l:ylt / k|yldstf cg';f/ of]hgf / gLlt tof/ u/L sfof{jog ubf{a9L k|efjsf/L xg'].	
		-(_ :yfgLo ;/sf/n];3Lo / k|b]zs sfg"gsf]cwLgdf /xL cfkm\gf] lf]qflwsf/ leqsf]ljifodf of]hgf tyf gLlt tof/ ug{5g\.		:yfgLo ;/sf/sf] cfkm\gf] kl/l:ylt / k|yldstf cg';f/ of]hgf / gLlt tof/ u/Lsfof{jog ubf{a9L k|efjsf/L xg'].	
		-!)_ ;3Lo sfg"g agfpbf kb]z / :yfgLo ;/sf/sf]cfly{s clwsf/ tyf kb]z / :yfgLo :t/sf]cfly{s Joj:yfdf k|tsh c;/ kg{u/L agfpg kf0g]5{g .		;3Lo ;/sf/n] cfkm\gf] clwsf/ kbf]u ubf{ kb]z / :yfgLo ;/sf/sf] cfly{s clwsf/ s6f}tL gxg']u/L ug{kg{.	
		-!!_ ;3n]k|b]zs ;/sf/ / k|b]zs ;/sf/n]:yfgLo ;/sf/sf]ljsf; lgdf{0f / hgtfnf0{kbfg ug{;J]fsf] cgLudg ug{/ sfof{jog k|efjsf/L agfpg lfdtf / blftf clea{4 ug{ sfddf ;xof]u ug{.		k|b]zs / :yfgLo ;/sf/n]hgtfnf0{kbfg ug{ ;J]fsf] u0f:t/ sfod ug{ sfd sf/jfxLdf ;fd~h:o sfod ug{.	
		-!@_ k|b]zs / :yfgLo ;/sf/x? cfkm\gf] lf]qflwsf/leqsf ljifodf :jfoQ xg]5g\		:jfoQtfsf]l;4fGtsf];Ddfg ug{.	

<table>
<tr><th></th><th></th><th></th><th></th><th></th><th></th></tr>
<tr><td></td><td></td><td>-!#_ ;/sf/n]k|s[ts ;[]tsf] ljsf;af6 k|Kt nfesf] ;dGoflos ljt/0fsf]Joj:yf ug]5 . o:tf] nfesf]lglZrt cz+ /f]oN6L jf ;]jf÷j:t'sf]?kdf kl/of]hgf k|efljt If]q÷:yfgLo ;dbfonf0{ sfg'g adf]hd ljt/0f ug{kg]5 .</td><td></td><td>k|s[ts ;[]t b]zsf ljleGg efudf c;dfg ?kdf /x]sfn] To:tf ;[]tsf] ljsf; ubf{ /fi6«sf ;a} If]qsf hgtfn] nfe kfpg' kg]{. o;f] ubf{ k|s[ts ;[]tsf]ljsf;af6 k|efljt If]q / ;dbfonf0{ nfesf] ;lglZrttf xg' ' kg]{. o:tf]nfe gub cgbfg jf ;]jf÷j:t' -h:t} ljhhL_ sf]?kdf kbfg ug{ ;lsg] . k|s[ts ;[]taf6 k|Kt nfesf] ljt/0f ;a} ;/f]sf/jfnfx?sf] aLrdf ;dGoflos 9+un] ug]{bfloTj /fHosf] xg'].</td><td></td></tr>
<tr><td></td><td></td><td>-!$_ k|s[ts ;[]tsf]ljsf; ubf{ :yfgLo ;dbfon] nufgL ug{ rfx]df nufgLsf]k]s[t / cfsf/sf]cfwf/df lglZrt cz+;Dd nufgL ug{ k|yldstf lbOg]5 .</td><td></td><td>k|s[ts ;[]tsf] pkof]u tyf ljsf;df :yfgLo ;dbfo ;d]tsf] nufgL ePsf] kl/of]hgfdf pgLx?sf] :jfldTj l;h{gf eO{ o:tf kl/of]hgf lbuf] xg' hfg] / k|s[ts ;[]tsf] pkof]uaf6 k|Kt k|tkmndf j[4 xg' hfg]. o:tf nufgL ;DaGwdf cfjZos sfg'g agf0{nufgLsf If]q, cfsf/, k]s[t tf]$g' kg]{ . nufgLnf0{lg?T;flxt ug{gxg'].</td><td></td></tr>
<tr><td></td><td></td><td>-!%_ k]o]s txsf ;/sf/x?nf0{ cfkm\gf] If]qflwsf/ leq lglxt cfly{s clwsf/ ;DaGwL ljifodf lg0f{o ug]{ tyf jflif{s ah]6 agfpg]/ sfof{{jog ug]{clwsf/ xg]5 .</td><td></td><td>kb]z / :yfgLo ;/sf/n] cf^gf] cfly{s clwsf/sf] kb]u ubf{ cf^gf] If]q leqsf hgtfsf] k|yldstf / rfxgf ;d]6g] / ;DalGwt ;/sf/n] oL cfly{s clwsf/sf] kb]u;+ ;DalGwt bfloTj k'/f ug]{cfjZos ;[]tsf] Joj:yf ug{ . ;fy} oL ;/sf/nf0{ o:tf clwsf/ kbfg ubf{ kb]z / :yfgLo ;/sf/sf] :jfoQtfsf] cfb/ xg] / hgtfn] cf–cf^gf] ;/sf/nf0{ hjfkmb]x tNofpg ;lhnf] xg] xF ;[]t / ;fwgsf] pkof]udf bIftf cfpg].</td><td></td></tr>
<tr><td></td><td></td><td>-!^_ ljleGg txsf ;/sf/x?sf] ah]6 3f6f Joj:yfkg tyf cGo ljQLo cg'zf;g ;DaGwL Joj:yf ;3Lo sfg'g adf]hd xg]5 .</td><td></td><td>Ps kb]z jf :yfgLo ;/sf/sf] cfly{s Joj:yfkgjf6 csf]{kb]z jf :yfgLo ;/sf/ jf ;du| dh'ssf] cy{Gqdf k|efj kg{ ;Sg] ePsfn] ;dGjofTds tl/sfaf6 ;dli6ut cy{Gqsf]Joj:yfkg ug{ .</td><td></td></tr>
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		-!&_ C0f lnef bl]zsf] ;dli6ut cflys{ :yfloTj sfod /fVg' kg]{5 .		Ps kb]z jf :yfgLo ;/sf/sf] cflys{ Joj:yfkgjf6 csf]{ kb]z jf :yfgLo ;/sf/ jf ;du| dh'ssf] cy{Gqdf k|efj kg{ ;Sg] ePsfn] kb]z / :yfgLo ;/sf/nfO{ lhDd]jf/ tNofpg .	
		-!*_ jfx|zs ;xfotf / C0f lng] clwsf/ ;3Lo ;/sf/sf] xg]5 .		jfx|zs ;DaGw ;3Lo ;/sf/] lfqflwsf/ leq kg]{ C0f k|Kt ubf{ ;dli6ut cflys{ :yfloTjdf kg{ ;Sg] gsf/fTds k|efjnfO{ Gog" ug{ kg]{ jfx|zs ;xfotf / C0f kb]zx?sf] aLr ;dGoflos af+8kmf8 xg' ;Sg] jfx|zs ;xfotf / C0fsf] s'ntfkO{f{ pkofu| xg' ;Sg].	
^	**ah]6 lgdf{0f**	**!%=ah]6 lgdf{0fM** -!_ ;3, kb]z / :yfgLo ;/sf/sf] ah]6 ;du| cy{Gqsf] k|efjsf/L Joj:yfkg, kf/blz{tf / hjfkmbxLnfO{ ;b9 ug{u/L agfO{g]5 .	cflys{ sfo{k|0ff nL	ljleGg txsf ;/sf/x?sf] ah]6n] ;du| cy{Gqsf] Joj:yfkgnfO{ ;b9 ug{ / tL ;/sf/x?sf] cflys{ cg'zf;g sfod ub{] ah]6sf] k|efjsfl/tf clej[4 ug{	
		-@_ k|b]zs / :yfgLo ;/sf/x?sf] ah]6sf]vfsf, ah]6 k]z ug]{ ;do, tyf ;3Loah]6 Joj:yfkg ;F]sf] ;DaGw ;3Lo sfg"gn] tf]s]adf]hd xg]5 .		;3Lo, k|b]zs / :yfgLo ;/sf/sf] ah]6df Ps?ktf Nofpg, Ps csf{ aLr ;fd~h:o sfod ug{/ thgLo-Comparable_agfpg .	
&	**/fh:jsf ;[]tsf] af8kmf8**	**!^= /fh:jsf ;[]tsf] af8kmf8M** ;3Lo, k|b]zs / :yfgLo ;/sf/n] ;'rL @ df pNn]v eP adf]hd ;[]tx?df s/ nufpg / tL ;[]tx?af6 /fh:j p7fpg ;Sg]5g\. t/ sg} ;/sf/sf] txdf gk/]sf ;[]tx? ;3Lo ;/sf/n] tf]s]adf]hd xg]5g\.	cflys{ sfo{ k|0ffnL	ljleGg txsf ;/sf/x?aLr /fh:jsf] clwsf/sf] kbf{]udf bf]xf]/f]kg x6fpg / ljjfb sd ug{ . sg} txdf gk/]sf] /fh:jsf] clwsf/nfO{ ljjfb dQm agfpg . sg} ;/sf/n] cf^gf] lfqflwsf/ leqsf] ;[]tdf s/ nufO{ /fh:j p7fpg] lhDd]jf/L csf{] ;/sf/nfO{lbg ;Sg].	
		!&=sfg"gadf]hdafx]ss/nufpggkf0g]sfg" adf]hd afx]s ;3Lo, k|b]zs / :yfgLo ;/sf/åf/f sg} klg s/ nufpg / p7fpg kfO{g]5g .		hgtfsf] k|tlglwTj ePsf] ;+yfn] dfq sfg" agfO{ s/ nufpg ;Sg] (notaxation without representation)sf] l;4fGt cg';f/ of]	

				k|jwfg /flvPsf] . sfg'g agfP/ dfq s/ nufpg ;Sg] k|jwfgn] ;/sf/nfO{ :j]5frf/L ?kdf s/ nufpgaf6 /f]sg].	
*	**/fli6«o ;j{]jt sf]]**	**!*=/fli6«o ;j{]jt sf]]** u7L /sd afx]s ;+3Lo ;/sf/nfO{ tflnsf @ df pNn]v t k|Kt xg] ;a}kf]sf/sf /fh:j, /fh:jsf]wtf]df lnOPsf ;a} shf{¿ / Pgsf] clwsf/ cGtu{t lbOPsf] hg ;'s}C0f c;h xF k|KtePsf] ;a}wg tyf gkfn ;/sf/nfO{ k|Kt xg]cGo hg ;'s}/sd Ps ;/sf/L sf]fdf cfDbfgL afF]wg]5 h;nfO{ /fli6«o ;l~rt sf]f elgg]5 .	cfly{s sfo{k|0ff nL	;+3 ;/sf/nfO{ k|Kt xg] /fh:j nufot ;a} kf]sf/sf cfDbfgL Pp6}sf]fdf /fvL vr{ubf{ ;/sf/sf] ;DkO{f{ cfDbfgLdf hg k|tlglwsf] kef]jsf/L lgoGq0f /xg] . o; Joj:yfaf6 ;/sf/L sf]fdf hgtfsf] lgoGq0f a9\g hfg]. ;fy} ;/sf/nfO{cfo Joosf] cfsng ug{ ;dlt ;xh xg].	
(	**cy{ljw]os**	**!(=cy{ljw]os** cy{ljw]os ;/sf/L ljw]ossf]?kdf dfq k|t't'ul/g]5 . cy{ljw]os eGgfn] bxfodf pNn]lvt ;a}jf sg}ljifol;t ;DaGw /fVg] ljw]osnfO{ hgfpg]5 M– -s_ s/ nufpg] p7fpg] vf/]h ug{ 56 lbg] kl/jtg ug{jf s/ k|0ffnLnfO{ Joj:yt ug{ljifo . -v_ ;l~rt sf]f jf cGo sg}};/sf/L sf]fsf] ;+lf0f ug{ To:tf]sf]fdf /sd hDdf ug{jf To:tf]sf]faf6 sg}} /sd ljlgof]hg jf vr{ug{jf ljlgof]hg jf vr{ug{vf]hPsf]/sd 36fpg] a9fpg] jf vf/]h ug{ljifo . -u_ gkfn ;/sf/n]C0f k|Kt ug{jf hdfgt lbg]ljifo Joj:yt ug{jf gkfn ;/sf/n]lnPsf] jf lng] cfly{s bfloTj ;DaGwL sfg'g ;+zf]wgug{ljifo . -3_ ;/sf/L sf]fdf k|Kt xg] ;a} kf]sf/sf]/fh:j, C0f c;hLaf6 k|Kt		cy{ ljw]os ;du| cy{Gqsf] :yloTj, cfDbfgLsf] ljt/0f / cfly{s lqmofsnfk;F;DaGwt eO{ /fli6«o dxTjsf] ePsfn] ;/sf/L ljw]ossf ?kdf k|:t't ug{kg]{ .s/ nufpg] p7fpg] ;j{]jt sf]fsf] ;+lfng, ;/sf/n] lng] C0f, nufpg] k/LIf0f h:tf dxTjk0f{ s'/fx?nfO{ kl/eflift ug{kg]{ . /fh:j p7fpg] hg;'s} ljifonfO{ cy{ ljw]ossf] ?kdf kl/eflift ubf{ cy{ ljw]ossf] bfo/f cgfjZos ?kdf lj:tf/ xg] ePsf]n].	

		/sd / cgbfgsf]/sd lhDdf /fVg], nufgL ug{[jf gkfn ;/sf/sf]n]vfsf] n]vf k/LIf0f ug{[ljifo jf -ª_ v08 -s_ b]v v08 -3_ ;Ddsf ljifox?;Fk[olf ;DaGw ePsf k[;lËs ljifox?, t/ sg}cgbdltkq b:t'/, lgj]bg b:t'/, gjLs/0f b:t'/ h:tf zNs, b:t'/ nufpg]jf sg}hl/jfgf jf s} xg]Joj:yf jf :yfgLo lgsfon]nufpg]sg}s/, b:t'/ jf zNs ePsf]sf/0fn]dfq sg}ljw]os cy{ljw]os dflgg]5g .			
!)	**/fli6« ;j{l~rt sf]faf6 Joo**	**@)=/fli6« ;j{l~rt sf]faf6 Joo** b]xfosf /sd afx]s ;l~rt sf]f jf cGo sg}/sf/L sf]faf6 sg}/sd lemSg ;lsg]5g . -s_ /fli6« ;j{l~rt sf]fdfly Jooef/ ePsf]/sd -v_ ljlgof]hg ug{[P]gåf/f vr{xg]/sd -u_ ljlgof]hg ljw]os ljrf/fwLg /x]sf]cj:yfdf k]sLsf]¿kdf P]gåf/f vr{xg]/sd jf -3_ ljz]f cj:yfdf Joosf]ljj/0f dfq ePsf]pwf/f]vr{P]gåf/f Joo xg]/sd .	cfly{s sfo{k|0ff nL	clVtof/L ljgf ;/sf/L /sd lemSg' / vr{ ug{cfly{s cg'zf;g lj?4 xg]. ;j{l~rt sf]faf6 /sd lemSbf / vr{ubf{ dgdfgL 9+af6 ge};lj\wfgn]:ki6 ?kdf tf]s]sf]jf ;DalGwt P]gn] lglb{6 u/]sf] zLif{s / kbf]hgsf nflu dfq xg;sf];\ eGg]p2]o /flvPsf].	
!!	**/fli6« ;j{l~rt sf]fdfly Jooef/**	**@!=/fli6« ;j{l~rt sf]fdfly Jooef/** b]xfosf ljifo;F ;DalGwt vr{¿ /fli6«;j{l~rt sf]fdfly Jooef/ xg]5g\– -s_ /fi6«klt tyf pk/fi6«kltsf]kfl/>lds / ;ljwfsf]/sd -v_ ;jf[r cbfntsf kwfg	cfly{s sfo{k|0ff nL	b]zsf] /fhg}tts, cfly{s / ;fdflhs ;e\Gqnf0{ ;'rf? /fvL /fHo ;~rfngsf b]gs lqmofsnfknf0{lg/Gt/tf lbg lglZrt kbflwsf/L, lgsfo / kbf]hgsf nflu ul/g] vr{ Joj:yflksfaf6 :jLs[t xg cfjZos gePsf]n] To; jfktsf] /sd ;f]em} ;lrt sf]fdfly Jooef/ xg]Joj:yf ul/Psf]. o; Joj:yfaf6 plNnlvt zLif{sdf	

		GofofwLz tyf cGo GofofwLzx¿nfO{ lbOg] kfl/>lds, ;ljwf / lgj[Qe/0fsf] /sd -u_ lgDglnlvt kbflwsf/LnfO{ lbOg] kfl/>lds / ;ljwfsf /sdx¿M– -!_ Joj:yflksf–;+bsf ;efdV / pk;efdV, -@_ clVtof/ b?kof]u cg';Gwfg cfof]usf kd'v cfoQm / cfoQmx¿, -#_ dxfn]vfk/LIfs, -$_ nf]s ;]jf cfof]usf cWoIf / ;b:ox¿, -%_ kd'v lgjf{rg cfoQm / lgjf{rg cfoQmx¿, / -^_ /fli6«o dfgj clwsf/ cfof]usfcWoIf / ;b:ox¿ . -&_ /fli6«o ljQLo cfof]usf cWoIf / ;b:ox? . -*_ /fli6«o k|s[ts ;|]t cfof]usf cWoIf / ;b:ox? . -(_ cGo ;+j}wflgs cfof]ux? -3_ ;jf]{r cbfnt, clVtof/ b?kof]ucg';Gwfg cfof]u, dxfn]vf k/LIfs, nf]s ;]jf cfof]u, lgjf{rg cfof]u, /fli6«odfgj clwsf/ cfof]u ;DaGwL k|zf;lgs Jooef/ . -ª_ g]kfn ;/sf/sf] bflo>jsf] C0f;DaGwL Jooef/, -r_ g]kfn ;/sf/ lj?4 cbfntaf6 ePsf] km};nf jf cf1fKt cg';f/ ltg'{ kg]{ /sd, -5_ sfg"gn] /fli6«o ;j{l~rt sf]ifdfly k|ba]zs / :yfgLo ;/sf/nfO{ k|bfg ul/g]cgbfg nufot		Joj:yflksfsf] jflif{s :jLs[t ljgf /sd ljlgof]hg ug{ ;lsg].	

		cGo Jooef/ xg] egL lgwfl{/t u/]sf] /sd .			
!@	**/fh:j / Joosf] cgbfg**	**@@=/fh:j / Joosf] cgbfg** -!_ cyd{Gq.Ln]k|of]s cfly{s jif{ Joj:yflksf-;+b ;dIf bI{fosf s'/fx¿ ;d]t vhf0{ flif{s cgbfg k|b ug{kg]5 - -s_ /fh:jsf] cgbfg, -v_ /fli6«o ;j{;l-r t sf]fdfly Jooef/ xg] cfjZos /sdx¿, / -u_ ljlgof]hg Pg]åf/f Joo xg] cfjZos /sdx¿ .	cfly{s sfo{k|0ff nL ;DaGwL efudf	nf]stflGqs kl/kf6Ldf dh'sdf p7g] /fh:j / o;af6 xg] Joosf] hfgsf/L hgtfnfO{ u/fpg] bflo Tj ;/sf/sf] ePsf], Joj:yflksf dfkm{t hgtfn] ;/sf/sf]cfo Joo dfly lgoGq0f ug{ ;Sg] / hgtfnfO{ dh'ssf] cfly{s cj:yf / ljz]ftIcfkmh'] ltg{ kg[/fh:j / ;f] lt/] jfkt k|Kt xg] ;]f / ;ljwfsf]hfgsf/L xg].	
		@_ pkwf/f -!_ adf]hd jflif{s cgbfg k|b ubf{cl3Nnf] cfly{s jif{df k|o]sdGqfnonfO{56bfO Psf] vr{sf]/sd / ;f]vr{cg';f/sf]nIo xfl;n eof]jf ePg To;sf]ljj/0f klg k|b ug{kg]5 .		Joj:yflksfn] x/]s dGqfno÷lgsfonfO{ lglZrt p2]Zo k|Kt ug{sf nflu vr{sf] ljlgof]hg u/]sf] xG5 . ;f] p2]Zo cg';f/ /sd vr{eP gePsf] / lglb{6 p2]Zo k|Kt eP gePsf] ljifodf Joj:yflksfnnfO{ ;';l'rt u/L ;DalGwt lgsfo / kbflwsf/LnfO{hjfkmbx tNofpg ;Sg].	
!#	**ljlgof]hg Pg]**	**@#=ljlgof]hg Pg]** ljlgof]hg Pg cg';f/ Joo xg] cfjZos /sd zLif{sx¿df lglb{6 u/L ljlgof]hg ljwo]sdf/flvg]5g\.	cfly{s sfo{k|0ff nL ;DaGwL efudf	;j{;Hr t sf]faf6 vr{ ug{ ;lsg] Pp6f dfWod ljlgof]hg Pg] xf] . ljlgof]hgljwo]sdf ljleGg zLif{sx? cGtu{t /sd 56bfO{/fVbf sg kbf]hgsf nflu slt /sd 5§ofOPsf] xf] eGg] s'f Joj:yflksfnfO{ hfgsf/L eO{ ah]6sf] kf/blz{f / hjfkmbxL a9g].	
!$	**k'/scgbfg**	**@$=k'/s cgbfg** -!_ sg}cfly{s jif{df bI{fosf] cj:yf kg{cfPdf cyd{Gq.Laf6 Joj:yflksf-;+b;dIf k'/s cgbfg k|b ul/g]5 - -s_ rfn' cfly{s jif{sf lgldQ ljlgof]hgPg]åf/f sg};]fsf]nflu vr{ugfcIVtof/L lbOPsf]/sd	cfly{s sfo{k|0ff nL ;DaGwL efudf	;/sf/n] ah]6 agfpbf ;se/ oyfy{k/s agfpg' kb{5 . t/ slxn]sfF ljlgof]hg Pg]n] vr{ug{ clVtof/L lbOPsf] /sd gkU xg], clVtof/ ul/Psf] lf]geGbf aflx/ uP/ vr{ ug{kg[/ sIL cj:yfdf clVtof/ /sd eGbf a9L vr{xg hfg] ePsfn] ;/sf/n] k'/s cgbfg k|b ug{;Sg].	

		ckofk{tePdf jf To; jif{sf lgldQ ljlgof]hg P]gn] clVtof/ glbPsf]gofF ;]fdf vr{ug{cfjZos ePdf, jf -v_ To; cfly{s jif{df sg'} ljlgof]hg P]gåf/f clVtof/L lbPsf] /sdeGbf a9L vr{xg' uPdf .			
		-@_ k"/s cg'bfgdf /flvPsf]/sd zLif{sx¿dflglb{6 u/L k"/s ljlgof]hg ljw]osd /flvg]5g\.		k"/s cg'bfgdf /flvPsf] /sdnfO{ k"/s ljlgof]hg ljw]ossf] ?kdf /fVbf sh;/sf/L ljlgof]hgsf] cj:yf kf/bzL{xg']ePsf]n].	
!%	**k]ZsL vr{**	**@%=k]ZsL vr{** -!_ o; efudf h'g;'s}s"/f n]vPsf] eP tfklg ljlgof]hg ljw]os ljrf/fwLg /x]sf]cj:yfdf cfly{s jif{sf] nflu cg'dfg ul/Psf]Joosf] sg'}cz+ cufj}k]ZsLsf¿kdf P]gåf/f vr{ug{;lsg]5 .	cfly{s sfo{k|0ffnL ;DaGwL efudf	;DalGwt cfly{s jif{sf] ljlgof]hg ljw]os ;f] cfly{s jif{ z'? xg'' cufj} kfl/t xg' g;Sg] cj:yf ePdf ;f] ljw]os kfl/t geO{h]h ;fj{hlgs k|zf;g / ;]fnfO{ lg/Gt/ /fVg ljlgof]hg ljw]os Joj:yflksfdf k]z ePkl5 k]ZsL vr{ljw]os k]z ug{kg{. ;fdfGotM ;/sf/n]cfly{s jif{ z'? xg'' cufj}ljlgof]hg ljw]os kfl/t xg'] u/L k]z ug{kg{.	
		-@_ dfly Joj:yf eP cg';f/ /fh:j / Joosf]cg'dfg k]z ul/P;Dd k]ZsL vr{ljw]osk|t't ul/g]5}g / k]ZsLsf]/sd cfly{s jif{sf]Joo cg'dfgsf] t[tLofz+eGbf a9L xg]5}g .		xr'jfsf] e/df k]ZsL ljw]os k]z ug{ sfo{nfO{ lg?T;flxt ug{ . k]ZsL vr{f6 ul/g] vr{sf] lglZrt ;Ldf gtf]sPdf Joj:yflksfsf]clwsf/ ;+slrt xg' hfg].	
		-#_ k]ZsL vr{P]g cg';f/ vr{ ePsf]/sd ljlgof]hg ljw]osdf ;dfj]z ul/g]5 .		ljlgof]hg ljw]os kfl/t ePkl5 k]ZsL vr{f6 ePsf] vr{ljlgof]hg ljw]oss}cz+ agfO{ ljlgof]hgnfO{ k0f{tf lbg / kf/bzL{ agfpg .	
!^	**/fh:j / Joo ;DaGwL ljz]if oj:yf**	**@^=/fh:j / Joo;DaGwL ljz]if Joj:yf** -!_ o; efudf cGoq h'g;'s}s"/f n]vPsf]eP tfklg rfn"cfly{s jif{sf] cGTo;Dddf cfufdL cfly{s jif{sf] nflu /fh:j / Joosf]cg'dfg Joj:yflksf–;+b ;dIf k]z xg'	cfly{s sfo{k|0ffnL ;DaGwL efudf	ljz]if sf/0faz cfufdL cfly{s jif{sf] nflu cfo–Joosf] cg'dfg Joj:yflksfdf k]z xg' g;Sg]cj:yfdf klg /fh:j p7fpg]sfdnfO{ lg/Gt/tf lbO{vr{sf]Joj:yf ug{.	

		g;Sg]ljz]f kl/l:ylt pTkGg ePdf rfn"cfly{s jif{sf] cfly{s P]gadf]hd /fh:j ;Íng ug{ ;lsg]5 . {.			
		-@_ pkwf/f -!_ adf]hdsf] kl/l:ylt pTkGg ePdf cy{dGqLn]To;sf] sf/0f vhf0{ rfn"cfly{s jif{sf] sh Joosf]Ps t[tLofz+dfga9\g]u/L cfufdL cfly{s jif{sf] nflu vr{ug[clwsf/sf]ljw]os Joj:yflksf–;+b ;dIf k]z ug{;Sg]5 .		ljz]f sf/0fjz cfufdL cfly{s jif{sf nflu cfo–Joosf] cg'dfg Joj:yflksf ;dIf k]z xb'g g;s]sf]cj:yfdf klg ;fj{hlgs k]zf;g / ;]jfnfO{lg/Gt/ /fVgkg[ePsfn].	
		-#_ pkwf/f -@_ adf]hd vr{ePsf] /sd ljlgof]hg ljw]osdf ;dfj]z ul/g]5 .		o:tf] /sdnfO{ ljlgof]hg ljw]oss} cz+ agfO{ kf0f{t f lbg / vr{ ePsf] /sdnfO{oj:yflksfaf6 cg'df]bg u/fO{ j}wflgstf kb]fg ug{kg[ePsf]n].	
		-$_ o; ;H+wfgdf cGoq hg;'s}s/f nf]vPsf]eP tfklg pkwf/f -@_ adf]hdJoj:yflksf–;+b ;dIf k]z ePsf]ljw]os ;f]ljw]os k]z ePsf] lbgdf g}5nkmn k|/De u/L kfl/t ug{;lsg]5.		cGo ljw]osdf h:t} o:tf] ljw]osdf klg ;a} cfjZos k|s|ofx? k'/f ug{kbf{ a9L ;do nfUg u0{ ;fj{hlgs k]zf;g / ;]jf cj?4 xg] ePsfn].	
!&	**pwf/f]vr{**	**@&=pwf/f]vr{** o; efudf cGoq hg;'s}s/f nf]vPsf]eP tfklg k|s[ts sf/0f jf jfxo cfqmd0fsf];+efjgf jf cfGtl/s lj£g jf cGo sf/0fn] ubf{yfgLo jf /fi6«ofkL ;+s6sf] cj:yf ;[hgf ePdf ljlgof]hg cGtu{t rflxg]ljj/0f vhfpgcJofjxfl/s jf /fHosf];'/Iff jf lxtsf b[i6n]cjf~5gLo b]vPdf cy{dGqLn]Joosf]ljj/0f dfq ePsf] pwf/f]vr{ljw]os Joj:yflksf– ;+b;dIf k]z ug{;Sg]5 .	cfly{s sfo{k|0ff nL ;DaGwL efudf	kl/l:yltsf] cfjZostf / 5f]6f] cjlwdf ug{kg[Joj:yfsf] sf/0f kf0f{ljj/0f vhfpg g;lsg] cj:yf /xg ;Sg] / l:yltsf] ul+e/tfsf] sf/0f ;a}ljj/0f vhfpg gldNg] ePsfn].	

!*	**cfsl:ds sfo{**	**@*:cfsl:ds sfo{** Pgåf/f cfsl:ds sfo{fsf gfdn]Pp6f sfo{ :yfkgf ug{;lsg] / To:tf] sfo{df ;do ;dodf Pgåf/f lgwf{l/0f eP cg';f/sf]/sd hDdf ul/g] . ;f]sfo{ gkfn ;/sf/sf]goGq0fdf /xg] . ~~gkfn ;/sf/n] ;f]~~ sfo{af6cfsl:ds sfo{sf]nflu v r{ ug{;Sg] . To:tf]v r{sf]/sd Pgåf/f oyfz3| ;f]wegf{ul/g] .		bf]zdf pTkGg ePsf] jf xg ;Sg] cfsl:ds kl/l:yltaf6 xg] wghgsf] lflt sd ug{/ o:tf] kl/l:yltsf] ;fdgf ug{ ;/sf/sf] clwgdf nlrnf] kf]ftsf] sfo{fsf]cfjZostf kg{ . 566} Pg agf0{ :yfkgf ul/g] o:tf] sfo{ :yfoL]lsl;dsf]xg].	**kl/dflh{t** **#g]kfn ;/sf/E eGgfn];# ;/sf/ f**
!(	**cfly{s sfo{jlw ;DaGwL Pg**	**@(:cfly{s sfo{jlw;DaGwLPg** Pgåf/f ljlgofh]nt Ps zLif{saf6 csf]zLif{sdf/sd ;fg{/ cfly{s sfo{jlw;DaGwL cGo s'fx¿Pgåf/f Jojl:yt xg] .	cfly{s sfo{kl0ff nL ;DaGwL efudf	ljleGg ;]fx? cGtu{ zLif{sut ?kdf /flvg] /sdsf] cgbfg oyf;So oyfy{kg5{ . o:tf] cgbfg oyfy{k/s xg g;s]sf] cj:yfdf Ps zLif{saf6 csf]zLif{df /sd ;fgkg[xG5 . o;/L /sd ;fg]/ cfly{s sfo{jlw;DaGwL cGo s'fx? Pgaf6 Jojl:yt ugkg].	
@)	**/fh:jsf]Gofofl]rt af8Fkmf8**	**#): /fh:jsf]Gofofl]rt af8Fkmf8** -!_ ;3Lo ;/sf/n]cfkm\gf] ;]taf6 ;snf] u/]sf]/fh:j sfo{ kbz / :yfgLo ;/sf/x?nf0{ Gofofl]rt lj t/0f ug]Jojl:yf ldnfpg] .	cfly{s sfo{ kl0ffnL ;DaGwL efudf	/fh:j ;]tsf] af8Fkmf8sf] Joj:yfcg';f/ ;3Lo ;/sf/df ;snug xg] /fh:j ljleGg txsf ;/sf/x?nf0{ Gofofl]rt lj t/0f u/L bfzsf];Gtlnt / ;dtfdns ljsf; ug{.	
		-@_ kbz / :yfgLo ;/sf/x?n]kf|t ug]ljQLo x:tfGt/0fsf]kl/df0f l;km/Lz ug{Ps :jtGq /fli6« ljQLo cfof]u u7g ul/g] .		ljifout lj1x? /xg]:jtGq cfof]uaf6 ul/g] ljQLo x:tfGt/0fsf] l;kmfl/; ;fF/f] /fhgLlts :jfy{af6 sd kefljt eO{lgikIf xg]ePsfn].	
		-#_ ;3Lo ;/sf/n]kf|bzs / :yfgLo ;/sf/x?nf0{pgLx?sf] vr{sf]cfjZostf, /fh:jsf]lfdtf / kf|f;sf]cfwf/df ljQLo ;dfgLs/0f cgbfg lj t/0f ug] .		kbz / :yfgLo ;/sf/x?n] kfg ug] Go'gtd ;]f ;lgZrt ug{ / o:tf ;]fsf]Go'gtd :t/ sfod ug{tyf kbz / :yfgLo ;/sf/x?nf0{ cf^gf] /fh:j ;DefJotfsf] cfwf/df ;snug ug{kf];fxg ug{ . ;dfgLs/0f(Equalization)n] kf|bzs / :yfgLo ;/sf/nf0{ ;/sf/L ;]fx?Go'gtd tyf ;dtfdns ?kdf	

				gful/sx?nf0{ af;:yfgsf] eþefj ljgf kþfg ugþkoQm dfqfdf ;[]t ;fwgx? pknJw u/fpg] sfo{nf0{ hgfp5 . o; kþsf/sf]sfo{n] ;fdfGotof k5fl8 k/]sf kþ]z / :yfgLo ;/sf/nf0{ /fli6« cf};t :t/sf]glhs Nofpg d2t ub{5 .	
		-$_ k|bl]zs ;/sf/n] ;+yLo ;/sf/af6 k|Ktcgbfg / cfk\gf] ;[]taf6 p7\g]/fh:jnf0{yfgLo ;/sf/sf]cfkm\gf]vr{cfjZostf, /fh:j Ifdtf / kþf;sf]cfwf/df sfg'gdfJoj:yf ePjdf]hd ljQLo ;dfgLs/0f cgbfg ljt/0f ug{5g .		:yfgLo ;/sf/n] kþfg ug[Gog'td ;]jf ;lglZrt ug{ / o:tf ;]jfsf] Gog'td:t/ sfod ug{ / :yfgLo ;/sf/sf] /fh:j ;DefJotfsf] cfwf/df ;+ng ug{ kf];fxg ug{.	
		-%_ ;+yLo ;/sf/n]/fli6« ;j{;+Ir t sf]fdfkm{ kþfg ul/g]cGo cgbfg - ;zt{cgbfg, ;dk'/s cgbfg jf cGo kþf]hg–sf nflu lb0g]ljz]f cgbfg_ ljt/0f ;DaGwL Joj:yf ldnfpg{5 .		/fli6« gLlt sfo{jog ug{ /fli6« dfkb08nf0{ sfod u/fpg / sg}kþ]z jf :yfgLo lgsfosf] sfdaf6 c? kþ]z jf :yfgLo lgsfonf0{ kg[k|efjnf0{ ;Daf]wgug{ .	
		-^_ ;+, kþ]z / :yfgLo ;/sf/x? aLrsf]/fh:jsf]af8F-kmf8F kf/bzL{ xg]5 .		/fh:jsf] af8F-kmf8F kf/bzL{ xg]F ;/f]sf/jfnf ;';l'rt xg hfg] ljleGg txsf ;/sf/x? aLr ;fd~h:o xg] / ;DalGwt kIfsf] hjfkmbxL a9\g].	
		-&_ /fh:j af8F-kmf8F ;DaGwL Pg agfpF/fli6« gLlt, /fli6« cfjZostf, kþ]z / :yfgLo ;/sf/sf] :jfoQtf, k|bl]zs / :yfgLo ;/sf/x?n]hgtfx?nf0{k'ofpgkg[;]jf / pgLx?nf0{kþfg ul/Psf]cflys{ clwsf/, /fh:j p7fpg ;Sg]fdtf, ljsf; lgdf0fdf ug{kg[;xofu,Ifqlo c;Gthg, ul/aL / c;dfgtf, jl~rtLs/0f, cfsl:ds sfo{/ c:yfoL cfjZostf k'/f ug{ ug{kg[;xofu h:tf s'/fx? ;dfj]z		;dli6ut /fli6« cfjZostf, kþ]z / :yfgLo ;/sf/sf] :jfoQtf, Ifdtf / cfjZostf cflbsf aLr tfndh ePsf]lj:t[t Pg h?/L xg]ePsfn].	

		xg'kg]5 .			
@!	**k|bz's ;/sf/x?sf] ah]6**	**#!=k|bz's ;/sf/x?sf] ah]6** -!_ k|bz's ;/sf/n] ;+3Lo ;/sf/sf] ;'rLdf/x]sf s/x?dWo] sfg'g adf]lhd tf]sPsf ;Lt x?df yk s/ - ;/rfh{ nufpg ;S5 . o:tf] s/x?sf] gLltut tyf cfwf/e't b/ tf]Sg ;Sg] lj:tt Joj:yf ;+3Lo sfg'g adf]lhd xg'5 . ljleGg txsf ;/sf/n] bf]xf]/f] kg]{u/L s/ nufpg kfpg] 5}gg\		cflys{ sfo{Ifdn] k|bz's ;/sf/nfO{ yk ;[lt h'6fpg] cj;/ kbfg ug{ / k|bz's ;/sf/sf]hjfkmbxL a9fpg . ;/rfh{nufpg kfpg] cfwf/ tof/ ubf{ /fli6« gLltnfO{ k|tsn' c;/ kg{ glbg, pBf]u Joj;fonfO{ lg?T;flxt xg' glbg / s/sf] sf/0fn] pBf]u Joj;fo :yfgf¦t/0f xg'af6 /f]Sg ;+3Lo sfg'gn] lbzf lgb]{z ug{kg]{ k|bz'sf] cflys{ lqmofsnfksf] cfwf/df ;/rfh{nufpg ;Sg] ;+efjgf vhf ug{h?/L xg] t/ bf]xf]/f] s/ nufO{ pBf]u Joj;fonfO{ lg?T;flxt xg'af6 /f]Sg .	
		-@_ k|bz's ;/sf/x?n]/fh:jsf] lfdtf / s/fwf/ cg';f/sf] s/ p7fpg' kg5] . s/ p7fpg g;s]sf] cj:yfdf p7fpg g;s]fktsf] lfltkl't{jf cgbfg ;+3Lo;/sf/af6 kfpg]5}gg\		k|bz's ;/sf/nfO{ cf^gf] lfdtfcg';f/ s/ p7fpg k[];flxt u/L s]b| k|tsf]ge{tf sd ug{. lfdtf cg';f/ s/ p7fpg g;s] To;sf] gsf/fTds c;/ cfkm\gf k5{ eGg] cgel't u/fpg .	
		-#_ ljQLo Joj:yf ;DaGwL lhDd]jf/ k|bz'sclwsf/Lnk|o]s cflys{ jif{sf] nflu /fh:jsf] cg'dfg, k|bz's ;j{;+r t sf]ifdfly Jooef/ xg] cfjZos /sdx? tyf ljlgof]hg P]gåf/f Joo xg] cfjZos /sdx? vhfO{k|bz's ah]6		nf]s tfl Gqs kl/kf6L cg';f/ k|bz'sf] cfDbfgL / Joosf] hfgsf/L hgtfnfO{ u/fpg]bflo Tj ;/sf/sf] ePsf] . o;af6 k|bz'sf] cfo Joo kf/bzL{eO{To;dfly hgtfsf]lgoGq0f a9\g] k|bz's ;/sf/sf]:jfoQtfsf] ;Ddfg xg].	

		k[b]zsJoj:yflksfdf k]z ug{kg]5 .			
		-$_ k[b]zs ;/sf/sf]ljlgof]hg, k'/s ah]6,k]zsL vr{pwf/f]vr{/ cGo /fh:j / Joo ;DaGwL ljz]f Joj:yf sfg'gdf lgwf{/0f eP adf]hd xg]5 .		;/sf/n] jh]6 agfpF oyfy{k/s agfpg' kg{t/ slxn]sfxL+dh'ssf]cfly{skl/l:ylt / cj:yfsf] sf/0f ljlgof]hg ul/Psf] /sddf ;z]fwg ug{ kg{ cj:yf l;h{gf xg uPdf k'/s jh]6, k]zsL vr{pwf/f]vr{ /fh:j / Joo ;DaGwL ljz]f Joj:yf ug{kg{cj:yf cfpg ;Sg].	
		-%_ k[o]s k[b]zs ;/sf/sf]Ps sf]f xg]5, h;nf0{k[b]zs ;j{;Hr t sf]f elgg]5 . o; sf]fdf ;'rL @ df pNn]vt ;a}{[tx?af6 k[Kt xg] /fh:j, ;3Lo ;/sf/af6 k[Kt xg] cgbfg, C0f / cGo ;[taf6 k[Kt xg]/sd hDdf xg]5 .		k[b]zs ;/sf/nf0{k[Kt xg]/fh:j nufot ;a}k]sf/sf cfDbfgL Pp6}sf]fdf /fvL vr{ ubf{ To;df hg k]tlglwsf] k]fjsf/L lgoGq0f /xg] . o; Joj:yfaf6 k[b]zs sf]fdf hgtfsf]lgoGq0f	
		-^_ k]zsf]cfkm\gf]lf]qflwsf/ leq /x]sf s/, ljlgof]hg, cfly{s bfloTj, n]vf k/LIf0f ug{ljifo / oL ljifox?;F ;DaGw ePsf k[;lËs ljifox? k[b]zs cy{ljw]ossf]?kdf ljQLo Joj:yf ;DaGwL lhDd]f/k[b]zs clwsf/Ln]dfq k[b]zs Joj:yflksfdf k]z ug]5g\		s/, ah]6 ljlgof]hg, cfly{s bfloTj / n]vf k/LIf0fsf] sfd /fli6« gLlt, ;dli6ut cfly{s :yfloTj, ljifout gLlt Pj+lghL lf]qsf] nufgL / ;+Ugtf;F;DalGwt ePsf] o:tf gLlt / sfo{mdx?n] Ps csf{;F cGt/;DaGw /fVg]ePsf]h] tf]sPsf] clwsf/Ln]dfq k]z ug{kg{s'f af~5gLo xg] .	
		-&_ cfkm\gf]lf]qflwsf/ leq s/ nufpF /fli6«cfly{s gLlt, j:t', ;]f kFL / >dsf]cfj t–hfj t tyf l5d]sL k]znf0{k]tsh xg]u/L nufpg kf0g]5g .		Ps k]zn] nufPsf] s/n] l5d]sL k]zsf] cfly{s Joj:yfdf kg{gsf/fTds k]fjnf0{ /f$g' kg{/ s/ nufpg]tyf j:t', ;]f, kFL / >dsf]cfjthfjt (Movement)df xg] cj/f]wnf0{lgif]w ug{kg{ePsfn].	

		-*_ k|b]zs ;/sf/n]3f6f ah]6 lgdf{0f ug{kg{]ePdf ;3Lo P]gdf Joj:yf eP adf]lhd3f6f kl't{ug{] ;[]tsf]k|tfj ug{kg{5 .		sg}Ps k|b]z ;/sf/sf] ah]6 3f6fn] ;d:t cy{Gqnf0{ g} k|efj kfg]{ ePsfn]3f6fnf0{ kl't{ ug{ gsf/fTds k|efj Go'g xg] u/L e/kbf{] ;[]tsf] Joj:yf u/L dfq ah]6 Nofpg' kg{]ePsfn].	
@@	**:yfgLo ;/sf/sf] ah]6**	**#@=:yfgLo ;/sf/sf]ah]6** -!_ x/]s :yfgLo ;/sf/sf]Ps :yfgLo;j{Hr t sf]f xg]5 . o; sf]fdf ;'rL @df pNn]lvt :yfgLo ;/sf/nf0{;a};[]taf6 k|Kt xg] /fh:j, ;3Lo / k|b]zs ;/sf/af6 k|Kt xg]cgbfg, C0f / cGo ;[]taf6 k|Kt xg]/sd hDdf xg]5 .	cfly{s sfo{ k|ffnL	:yfgLo ;/sf/nf0{k|Kt xg] /fh:j nufot ;a}k|sf/sf cfDbfgL Pp6}sf]fdf/fvL vr{ ubf{ To;df hg k|tlglwsf] k|efjsf/L lgoGq0f /xg] . o; Joj:yfaf6 :yfgLo sf]fdf hgtfsf] lgoGq0f a9\g hfg] / :yfgLo ;/sf/nf0{cfo Joosf{cfsng ug{ ;d]t ;xh xg].	
		-@_ :yfgLo ;/sf/x?n]/fh:jsf] lfdtf / s/fwf/ cg';f/sf]s/ p7fpg' kg{5 . s/ p7fpg g;s]sf] cj:yfdf p7fpg g;s]jfktsf] lfltkl't{jf cgbfg kfpg]5{g\.		:yfgLo ;/sf/nf0{cf^gf] lfdtfcg';f/ s/ p7fpg k[];flxt u/L s]b|/ k|b]z;/sf/ k|tsf]lge{tf sd ug{. lfdtf cg';f/ s/ p7fpg g;s]To;sf]gsf/fTds c;/ cfk\mgf k5{eGg]cg'elt u/fpg .	
		-#_ clwsf/ k|Kt :yfgLo ;/sf/sf] k|tlglwnk{[o]s cfly{s aif{sf]nflu cfo–Joosf]jj/0f :yfgLo ;/sf/sf] kl/ifb\df k]z u/L cg'df]bg u/fpg' kg{5 .		nf]stflGqs kl/kf6L cg';f/ :yfgLo ;/sf/sf] cfDbfgL / Joosf] hfgsf/L hgtfnf0{u/fpg] bfloTj ;/sf/sf] ePsf] . o;af6 ;/sf/sf] cfo Joo kf/bzL{eO{ To;dfly hgtfsf] lgoGq0f a9\g] / :yfgLo ;/sf/sf]:jfoQtfsf] ;Ddfg xg].	
		-$_ cfk\mgf] lf]qflwsf/ leq s/ nufpbf{ /fli6«ccfly{s gLlt, j:t', ;]jf, kF"L / >dsf]cfjt–hfjt / l5d]sL k|b]z jf :yfgLo ;/sf/nf0{ k|tsh xg]u/L nufpg kf0g]5{g .		Pp6f :yfgLo ;/sf/n] nufPsf] s/n] cGo :yfgLo / k|b]z ;/sf/sf] lf]qleqsf]cfly{s Joj:yfdf kg{]gsf/fTds k|efjnf0{/f]s\g' kg{] / s/ nufpg] tyf j:t';]jf, kF"L / >dsf] cfjthfjt (Movement)df xg] cj/f]wnf0{lgif]w ug{kg{]ePsfn].	

		-%_ :yfgLo ;/sf/n]3f6f ah{6 lgdf0f ug{kg{ePdf ;3Lo / k|b]zs P{gdf Joj:yf eP adf]hd 3f6f kl't{ ug{[;[{tsf]k|tfj ug{kg{5 .		sg} Ps :yfgLo ;/sf/sf] ah{6 3f6fn] cf^gf] lfq eGbf aflx/ klg k{efj kfg{ePsfn] 3f6fnf0{ kl't{ ug{ cfjZos ;[{tsf] Joj:yf u/] dfq ah{6 Nofpg' kg{ePsfn].	
@#	**/fhZj / vr{sf]n]vf Joj:yfkg]**	**##=/fh:j / vr{sf]n]vf Joj:yfkg]** -!_ ;3Lo, k|b]zs / :yfgLo ;/sf/x?sf]/fh:j / vr{sf]auL{s/0f Ps}k{sf/sf]xg{5 . o; ;DaGwL Joj:yf ;3Lo sfg"gn]tf{s]adf]hd xg{5 .		cfly{s sfo{k|ffnL ;DaGwL efudf;/sf/sf ljleGg txx? aLr / pxL txsf ljleGg ;/sf/aLr /fh:j / vr{sf]juL{s/0f km/s km/s xg uPdf /fh:j / vr{sf] thgf ug{ ufxf] xg] ;dli6ut ;'rsfÍx? tof/ ug{ sl7gf0{ xg] / ;3Lo, k|b]z / :yfgLo ;/sf/af6 th{df xg{]gLlt, ofh]gf tyf ltgsf] sfof{{jog Pj+ cgUdg tyf dNofª\sgdf sl7gf0{xg]ePsfn].	
		-@_ ;3Lo, k|b]zs / :yfgLo ;/sf/x?n]Ps} lsl;dsf]dfGo l;4fGtdf cfwfl/t n]vf k|ffnL cjnDag ug{5g\. o;sf]k4lt / 9fFrf ;3Lo sfg"gn]tf{s]adf]hd xg{5 .		ljleGg txsf ;/sf/x?sf] n]vf k|ffnL :t/Lo / dfGo xg' kg{ o:tf] k|ffnLdf ;fd~h:otf gePdf thgfTds ljZn]if0f / cWoog ug{ ufxf] kg{. n]vf k|ffnL pGgt agfpg cfjZos xg] tyf :yflkt dfgssf] kfngf xg' kg{.	
		-#_ ;3Lo sfg"gn]tf{s]sf]/fh:j / vr{sf]juL{s/0f tyf n]vf k|ffnLsf] kfngf ug{k|b]zs / :yfgLo ;/sf/x?sf]bfloTj xg{5 .		dfly plNnlvt sf/0faf6 ljleGg txsf ;/sf/aLr /fh:j / vr{sf] juL{s/0f / n]vf k|ffnLdf Ps?ktf cfjZos ePsfn] k|b]z / :yfgLo ;/sf/n] ;3Losfg"sf] kfngf ug{ kg{xG5 .	
		-$_ tf]sPsf]/fh:jsf] juL{s/0f, vr{juL{s/0f/ n]vfk|ffnL kfngf gug{[k|b]z ;/sf/nf0{;3Lo ;/sf/n] lbg]cgbfg kfngf gu/];Dd /f]sf /fVg ;Sg{5 .		ljQLo x:tfGt/0f ;3 ;/sf/sf] cwLgdf /x]sf] alnof] cf}hf/ ePsfn] o;sf]pkofu u/] ;3 ;/s/fn] k|b]z ;/sf/nf0{ lglb{6 /fh:j / vr{sf] juL{s/0f tyf n]vf k|ffnL kfng ug{afWo kfg{;Sg].	

<table>
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<tr><td></td><td></td><td>-^_ ah]6df vr{sf] cgbfg rfn"/ kF{Lut v08df ljefhg u/L kb]z ug{kg{]5 .</td><td></td><td>;/sf/sf] ;f]t ;Lldt /xg] / rfn" vr{sf] nflu dfu a9L xg] sf/0fn] ubf{ah]6nfO{ rfn" / kF{Lutdf g56\bfpbF rfn"vr{df g}a9L ah]6 vr{ e} kF{Lutdf /sd sd 5l§g] ;Defjgf xg]. of] tTsfnsf nflu cnf]slkb nfu] klg bL3{sfnLg ;fdflhs, cfly{s ljsf;df k|tsh kefj kg{hfg] xgfn] rfn" / kF{Lutdf 56\bfpg cfjZos xg].</td><td></td></tr>
<tr><td></td><td></td><td>-&_ 3f6f kl't{ug{C0f lng' kg{]eP To;af6 ;du|cfly{s lf]qdf kg{;Sg] k|efjsf]ljZn]if0f u/L kb]z ug{kg{]5 .</td><td></td><td>Ps /fhg}\ts Psf0n] lng] C0fsf] c;/ ;du| cy{tGqdf kg{] / o;n] tTsfn, dWodsfn / bL3{sfndf c;/ kg{] ePsfn] ;du|tfdf C0fsf] ljZn]if0f u/L dfq lngkg{] .</td><td></td></tr>
<tr><td></td><td></td><td>-*_ kb]z / :yfgLo ;/sf/n] lng] C0fsf]oj :yfkg ;3Lo P]g - pbfx/0fsf nflu ljQLo pQ/bflo\Tj P]g_af6 lgb{]zt xg]5 .</td><td></td><td>kb]z / :yfgLo ;/sf/n] lng] C0fsf] c;/ ;d:t dh'sdf kg{] ePsfn] o;nfO{/fli6«o :t/sf] sfg'gaf6 Jojl:yt ug{kg{]ePsfn].</td><td></td></tr>
<tr><td>@$</td><td>/fli6« k|s[ts ;[f]t cfof]u</td><td>#$= /fli6« k|s[ts ;[f]t cfof]u
-!_= g]kfndf Ps /fli6« k|s[ts ;[f]t cfof]u xg]5 h;df cWoIf ;lxt a9Ldf tLg hgf ;b:o /xg]5g\–
-s_ ~~;Djlwt ljifodf ljif]z1tf xfl;n u/]sf]JolQm cWoIf~~
-v_ k|s[ts ;[f]t\ hn;[f]t, eeue{ jftfj/0f sfg'g\/ cy{ljz]f1x? dWo]af6 bO{hgf ;b:o</td><td>;j}{wflg s cu|sf] ?kdf /fVg]</td><td>~~b]zdf pknAw k|s[ts ;[f]tsf] ;#Lf0f, ;Da4{g / lbuf]pkof]usf ;DaGwdf cfjZos cWoog cg';Gwfg ug{ bL3{sfnLg /0fgLlt th{df u/L ;/sf/nfO{ cfjZos ;emfj lbg~~ / kb]z-kb]zaLr k|s[ts ;[f]tsf] ljifonfO{ lnP/ p7\g ;Sg] ljjfbx?sf] lg?k0f ;DalGwt ljifosf lj1x? ;lDdlnt Pp6f :jtGq, lgikIf / clwsf/ ;DkGg ;j}{wflgs cfof]uaf6 xF kefjsf/L xg] ePsfn] Pp6f 5§}k|s[ts ;[f]t cfof]u cfjZos xg].</td><td><i>kl/dflh{t</i>
<i>;3 / kb]z, kb]z-kb]zaLr k|s[ts ;[f]tsf] ljifonfO{ lnP/ p7\g ;Sg] ljjfbx?sf] lg?k0f ;DalGwt ljifosf lj1x? ;lDdlnt Pp6f :jtGq, lgikIf / clwsf/ ;DkGg ;j}{wflgs cfof]uaf6 xF kefjsf/L xg] ePsfn] Pp6f 5§} k|s[ts ;[f]t cfof]u cfjZos xg].</i>
<i>kl/dflh{t</i></td></tr>
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<tr><td></td><td></td><td></td><td></td><td></td><td>s k|s[ts ;|]t ;DaGwL sfg'gsf ljif]z1 cWolf
-v_ k|s[ts ;|]t\ hn;|]t, e'le{jftfj/0f sfg'g\ / cy{ljz]f1x? dWo]af6 b0{hgf ;b:o</td></tr>
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-s_ /fli6«ldtn] ;+j}wflgs kl/ifb\sf] l;kmfl/;df /fli6« k|s[ts ;|]t cfof]usf] cWolf / ;b:osf] lgolQm ug]5g\.
-v_ /fli6« k|s[ts ;|]t cfof]usf] cWolf / ;b:osf] kbfjlw lgolQm ePsf] ldltn]5 jif{sf] x'g]5 .
t/ /fli6« k|s[ts ;|]t cfof]usf] cWolf / ;b:onf0{ ;jf{Rr cbfntsf] GofofwLz ;/x ;dfg cfwf/df / ;dfg t/Lsfn] ;f]kbaf6 x6fpg ;lsg]5 .</td><td></td><td>cfof]usf] :yfloTj, :jtGqtf, lgikIftf / ul/df sfod ug{ ;+j}wflgs kl/ifb\sf] l;kmfl/;df /fli6«ldtaf6 lgoQm ug{ pkoQm x'g].

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<tr><td></td><td></td><td>-#_ b]xfosf] cj:yfdf /fli6« k|s[ts ;|]t cfof]usf cWolf jf ;b:osf] kb l/Qm ePsf] dflgg]5 .
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-v_ pkwf/f -@_ adf]lhd lghsf] kbfjlw k'/f ePdf jf lgh cf^gf] kbdf g/x]df
-u_ lghsf] d[To' ePdf</td><td></td><td>kb l/Qm x'g] cj:yfnf0{:ki6 kfg{</td><td></td></tr>
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-s_ g]kfn ;/sf/af6 dfGotf k|fKt</td><td></td><td>k|s[ts ;|]t cfof]usf sfdx? k|efjsf/L ?kdf ;DkGg ug{ ;DalGwt ljifosf] ulx/f] 1fg, /fli6« Pj+ cGt/fli6« kl/j]zsf] ljZn]if0f Pj+lj}jfb lg?k0f Ifdtf cfjZos x'g] / o;sf nflu GoUtd z}lIfs of]Uotfsf</td><td></td></tr>
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		-%_ /fli6«o k|s[ts ;[]t cfof]usf cWolf / ;b:osf]kfl/>lds / ;]fsf cGo zt{? sfg"gåf/f lgwf{l0f eP adf]hd xg'5 .		;]f / zt{;DaGwL Joj:yf lglZrt xF /fli6«o k|s[ts ;[]t cfof]usf kbflwsf/Lx?sf] sfo{;Dkfbg :jR5 / lgikIf xg']ePsfn].	
		#%= /fli6«o k|s[ts ;[]t cfof]usf] sfd st{o / clwsf/ -s_ k|s[ts ;[]t ;DaGwL ljifodf ;3 / kb]z, kb]z– kb]z, kb]z / :yfgLo ;/sf/, / :yfgLo ;/sf/– :yfgLo ;/sf/aLr p7\g]ljjfb lg?k0f ug{]. -v_ k|s[ts ;[]tsf]afF6kmfF / ;f];F ;DalGwt jftfj/0fsf]ljifodf p7\g ;Sg] ;efljt ljjfbx? klxNofO{ cfjZos cWoog cg';Gwfg u/L ;/sf/nfO{l;kmfl/z ug{]. -u_ ~~sfg"gåf/f tf]sPsf cGo sfo{? ug{~~.		;3Lo ;+rgfdf ljleGg tx / Ps} txsf ;/sf/x? aLr k|s[ts ;[]t ;DaGwL ljjfb pTkGg xg ;Sg] ePsfn] To:tf ljjfb lg?k0f ug{clwsf/ ;+}wflgs :t/sf]/fli6«o k|s[ts ;[]t cfof]unfO{lbg' pkoQm xg] . o;sf cltl/Qm cfkm\gf sfo{kefjsf/L ?kdf ;Dkfbg ug{ ;DalGwt ljifodf cWoog cg';Gwfg u/L ;/sf/nfO{cfjZos ;emfj lbg]clwsf/ cfof]unfO{ kbfg ug{pkoQm xg] . cfof]un] k|s[ts ;[]t;F ;DalGwt ;/f]sf/jfnf / :yfgLo ;dbfo;F 5nkmn u/L lg0f{o ug{k|qmofsf]Joj:yf ug{5 .	***kl/dflh{t*** ***-u_ k|s[ts ;[]t ;DaGwL cGt/fli6«o ljjfbdf ;/sf/nfO{cfjZos ;Nnfx ;emfj lbg].***
		#^=jflif{s k|tjbg o; ;Hjwfg adf]hd jflif{s k|tjbg cfof]un] /fi6kklt ;dIf k]z ug{5 / /fi6kkltn]k|wfgdGqL dfkm{t To:tf] k|tjbgJoj:yflksf ;dIf k]z ug{ kg{5 .		k|s[ts ;[]t cfof]unfO{Joj:yflksf dfkm{t hgtfk|t hjfkmb]x agfpg .	
@%	/fli6«o ljlto cfof]u	#&= /fli6«o ljQLo cfof]u -!_ g]kfndf Ps /fli6«o ljQLo cfof]u xg]5 h;df cWolf ;lxt a9Ldf tLg hgf ;b:o /xg]5g\.		;3Lotfsf] ;Gbe{df /fh:jsf]afF6kmfF cxd\ dxTjsf] ljifoj:t' ePsf] / o:tf] afF6kmfF Gofo;ut, ;dGoflos / lgikIf gxF ;3sf] :j:y ;~rfngdf uDeL/ c;/ kg{ePsfn] :jtGq cfof]uaf6 /fh:jsf] afF6kmfFnfO{	

				Jojl:yt ug{.	
		-@_ /fli6« ljQLo cfof]usf cWolf tyf ;b:ox?sf]lgolQm tyf kbdlQm ;DaGwL Joj:yf -s_ /fi6«ldtn] ;+3Lflgs kl/ifb\sf] l;kmfl/;df /fli6« ljQLo cfof]usf] cWolf / ;b:osf]lgolQm ug]5g\. -v_ /fli6« ljQLo cfof]usf]cWolf / ;b:osf]kbfjlw lgolQm ePsf] ldltn]5 jif{sf]xg]5 . t/ /fli6« ljQLo cfof]usf] cWolf / ;b:onfO{;jf{r cbfntsf] GofofwLz ;/x ;dfg cfwf/df / ;dfg t/Lsfn ;f]kbaf6 x6fpg ;lsg]5 .		cfof]usf] :yfloTj, :jtGqtf, lgikIftf / ul/df sfod ug{. cfof]unfO{ ;/sf/sf] k|olf k|efjaf6 cnu /fVg / o;sf] :jtGqtf, lgikIftf / k|efjsfl/tf ;lglZrt ug{	
		-#_ b]xfosf]cj:yfdf /fli6« ljQLo cfof]usf cWolf jf ;b:osf] kb l/Qm ePsf]dflgg]5 . -s_ lghn]/fi6«klt ;dIf lnlvt /fhLgfdf lbPdf -v_ pkwf/f -@_ adf]lhd lghsf] kbfjlw k'/f ePdf jf lgh cf^gf] kbdf g/x]df -u_ lghsf]d[o' ePdf		tf]sPsf] cj:yfdf afx]s sfo{kflnsfn] :jR5frf/L t/Lsfaf6 cfof]usf cWolf tyf ;b:ox?nfO{ kbdQm gu/f];\ egL ;lglZrt ug{.	
		-$_ b]xfo adf]lhdsf]of]otf geO{ sg}JolQm /fli6« ljQLo cfof]usf] cWolf jf ;b:osf]kbdf of]o xg]5g . -s_ g]kfn ;/sf/af6 dfGotf kf|Kt ljZjljBfnoaf6 ;DalGwt ljifodf sDtLdf :gftsf]Q/ pkflw xfl;n u/]sf]. -v_ ;DalGwt lf]qdf /fli6« :t/df		/fli6« ljQLo cfof]usf sfdx? k|efjsf/L ?kdf ;DkGg ug{ ;DalGwt ljifosf] ulx/f] 1fg, cgej / ljQLo ljZn]ifOf ug{] Ifdtf cfjZos xg]ePsfn].	

		ljz]if1tf xfl;n u/]sf].			
		-%_ /fli6« ljQLo cfof]usf cWolf / ;b:osf kfl/>lds tyf ;]jfsf cGo zt{x? sfg'gåf/f lgwf{/0f eP adf]lhd xg]5 .		;]f / zt{;DaGwL Joj:yf lglZrt xg] /fli6« ljQLo cfof]usf kbflwsf/Lx?sf] sfo{;Dkfbg :jR5 / lgikIf xg] ePsfn].	
		#*: /fli6« ljQLo cfof]usf]sfd st{o / clwsf/ -!_ ;Kj\wfg / k|rlnt sfg'gdf Joj:yf eP adf]lhd /fli6« ;j{Kr t sf]faf6 ;3Lo, k|b]zs / :yfgLo ;/sf/aLr /fh:jsf]afF8kmfF8 ug{ lj:t[t cfwf/ / ;+Gq to ug{		ljleGg txsf ;/sf/x?sf] cf–cf^gf] Goftd bfloTj k"/f ug{/ ;/sf/ ;~rfngsf b}gs lqmofsnfknfO{lg/Gt/tf lbg cfjZos /sd ;fem} ;j{l~rt sf]fdfly Jooef/ xg] Joj:yf ul/Psf] . o:tf sfdx?sf nflu ljleGg txsf ;/sf/x? aLr /fh:j afF8kmfF8sf] cfwf/ tof/ kf/L afF8kmfF8sf] k|qmof / ;+Gqnf0f{ kf/bzL{/ Jojl:yt ug{ kg{ePsfn].	
		-@_ /fli6« ;j{Kr t sf]faf6 k|b]zs / :yfgLo ;/sf/nfO{k|bfg ul/g] ;dfgLs/0f cgbfg sfg'gdf Joj:yf ePsf]cfwf/df l;kmfl/; ug{	;+j}wflg s cªsf] efudf /fVg]	k|b]z / :yfgLo ;/sf/x?n] k¥ofpg] ;]fdf Goftd :t/ sfod ug{ ;3Lo ;/sf/n]k|bfg ug{o:tf]cgbfgsf] ;'q sfg'gn]Joj:yf ug{ / ;f]sf] cfwf/df cfof]un] afF8kmfF8sf] nflu l;kmfl/; ug{ ;dfgLs/0f cgbfg l;kmf/L; ubf{ ;3, k|b]z / :yfgLo ;/sf/sf k|tlglwx?;+u k/fdz{ ug{kg]5 .	
		-#_ /fli6« gLlt tyf sfo{qmd, dfgs, k'jf{wf/sf]cj:yf jfkt k|b]z / :yfgLo ;/sf/nfO{k|bfg ul/g] ;zt{cgbfgsf] ;DaGwdf cWoog cg';Gwfg u/L cfwf/ tof/ ug{		;dfgLs/0f cgbfg jfx]s cGo /fli6« sfo{qmdsf] nflu rflxg] /sd tyf k|b]z / :yfgLo ;/sf/nfO{ cf^gf] bfloTj k"/f ug{ cfjZos /sd ljt/0f ug{ cfwf/ jf/] cWoog, cg';Gwfg / dNofÍg u/L ;/sf/nfO{ ;xof]u ug{.	
		-$_ k|b]zs ;/sf/sf] ;j{Kr t sf]faf6 k|b]zs / :yfgLo ;/sf/aLr /fh:jsf afF8kmfF8 ug{ lj:t[t cfwf/ / ;+Gq to ug{		:yfgLo ;/sf/n] hgtfnfO{k¥ofpg] Goftd ;]f / cGo bfloTj k"/f ug{ ;3Lo ;/sf/n] k|bfg ug{ ;f}tsf] cltl/Qm ;DalGwt k|b]zs ;/sf/n] k|bfg ug{ cgbfgsf] cfwf/ tof/ u/L l;kmfl/; ug{.	
		-%_ ;3Lo, k|b]zs / :yfgLo		;/sf/sf] lhDd]f/L / clwsf/ ultzLn	

		;/sf/sf]vr{lhDdjf/L / /fh:j c;hLdf ;Wf/ ugk{g[pkfox?sf] l;kmfl/; ug{]		ljifoj:t' ePsfn] lognfO{ ablnbF] kl/l:ylt / cfjZostfcg';f/ kl/dfhg{ / ;zf]wg ug{ .	
		-^_ ;dli6ut cfly{s ;'r sx¿sf] ljZn]f0f u/L ;3, kf[b]zs / :yfgLo ;/sf/n]lng ;Sg]cfGtl/s C0fsf] l;kmfl/; ug{]		;dGjofTds t/Lsfaf6 ljQLo gLltsf] kbf{u ubf{o;af6 ;dli6ut cy{tGqdf kg{] k{efj Joj:yfkg ug{;xh xg] / cfofu]af6 ul/g] l;kmfl/; /fhg}ts k{efjaf6 dQm xg] ePsfn].	
		-&_ ;3 / kf[b]zs ;/sf/sf]/fh:j afF8kmfF8 cfwf/sf]kg/fjnf]sg u/L kl/dfhg{sf]l;kmfl/; ug{]		ablnbF] kl/l:ylt / cfjZostf cg';f/ ;/sf/sf] lhDdjf/L / clwsf/df kl/dfhg{ tyf ;zf]wg xg] / ;fkLcg';f/ /fh:j afF8kmfF8sf] cfwf/ klg kl/dfhg{ ug{kg[ePsf]n].	
		-*_ ;3 / /fHo tyf kf[b]zs / :yfgLo lgsfo aLr /fh:jsf] afF8kmfF8 ;DaGwL ljjfbsf]lg?k0f ug{] cfofu]sf cGo sfd, st{o / clwsf/, /fh:jsf] afF8kmfF8 ubf{ ckgfpg' kg{[lj:t[t cfwf/, cfofu]sf kbflwsf/Lx?sf ofu]otf, ;]f zt{ ;lxtsf s'fx? sfgg'df Joj:yf eP adf]hd xg5g\. **#(= jflif{s k|tj]bg** ‖ o; ;+jwfg adf]hd jflif{s k|tj]bg cfofu]n] /fi6«kt ;dIf k]z ug{5 / /fi6«ltn k|wfgdGqL dfkm{t To:tf] k|tj]bg Joj:yflksf ;dIf k]z ug{ kg5 .		;3Lotfsf] ;Gbe{df ;/sf/sf ljleGg txaLr /fh:jsf] afF8kmfF8;DaGwL ljjfbsf] lg¿k0f dxTjk0f{ xg] / o:tf] lhDdjf/L c/fhgLlts k{s[tsf] lgsfoaf6 xbF plrt xg]ePsfn]. /fli6« ljQLo cfofu]nf0{Joj:yflksf dfkm{t hgtfk|t hjfkmb]x agfpg .	
@^	**cGt/kb]zLo ÷:yfgLo ;/sf/ Jofkf/**	**$)= cGt/kb]zLo÷:yfgLo ;/sf/ Jofkf/** ‖ kf[b]zs tyf :yfgLo ;/sf/x¿n]	ljljw efudf /fVg]	dh'S Pp6} ;femf ahf/ ePsfn] kb]z jf :yfgLo ;/sf/n] j:t'sf] cf];f/k;f/df cj/f]w ;[hgf u/]df, s/ nufPdf / pTklQ	

		cfkm\gf] If]qaf6 csf{ kb]z jf :yfgLo ;/sf/sf] If]qdf x'g] lgof{t jf csf{ kb]z jf :yfgLo ;/sf/sf] If]qaf6 x'g] cfoft jf cfkm\gf] If]q e} cGo kb]z jf :yfgLo ;/sf/df cfoft / lgof{t x'g] dfna:t'sf] s'g} klg dfWodaf6 ul/g] cf];f/ k;f/df s'g} k|sf/sf] afwf k'¥ofpg] s/ nufpg] jf ljeb ug{5}gg\.		jf cGo cfwf/df ljeb ug{ sfd u/]df b}zleqsf] ahf/ sl07t eO{ cfly{s lqmofsnfk ;Ldt x'g uO{ pBf]u Jofkf/sf] ljsf;df cj/f]w ;[hgf x'g].	
@&	**;lGw jf ;DemfO{tfsf] cgdlf]g, ;DDdng, :jLs[t jf ;dy{g**	**$!= ;lGw jf ;DemfO{tfsf] cgdlf]g, ;DDdng, :jLs[t jf ;dy{g** -!_ ~~g]kfn /fHo jf g]kfn ;/sf/ kIf x'g] ;lGw jf ;DemfO{tfsf] cgdlf]g, ;DDdng, :jLs[t jf ;dy{g sfg'gåf/f lgwf{/0f eP adf]lhd x'g]5~~ .	ljljw efudf /fVg]	bO{ kIfLo jf axkIfLo ;lGw ;DemfO{tfx¿dfly ljwflosL lgoGq0f sfod ug{.	***Kl/dfhg{*** ***k|b]z ;/sf/ ;DalGw ;lw, ;DemfO{tf, s/f/ jf cgdlt kq*** ***!+b}zleq /x]sf] k|b]z ;/sf/ ;DjIwt ljqmL ljt/0fl;t ;DjlGwt ;lGw, ;DemfO{tf, s/f/, jf cgdltkq sfg'g4f/f lgwf{/0ft k|lqmof adf]lhd ;DkGg ul/g]5 .***
		-@_ pkwf/f -!_ adf]lhd sfg'g agfpbf cGo s'/fsf] cltl/Qm b]xfosf ljifosf ;lGw jf ;DemfO{tfsf] cgdlf]g, ;DDdng, :jLs[t jf ;dy{g Joj:yflksf–;+3bdf tTsfn sfod /x]sf ;DkO{ ;b:ox¿sf] bO{ ltxfO{ axdtn] ug'{kg]{zt{{/flvg]5 M -s_ zflGt / dq}L, -v_ ;'/Iff Pj+;fdl/s ;DaGw, -u_ g]kfn /fHosf] ;Ldfgf, / -3_ ~~k|b]z ;/sf/ tyf To;sf] pkof]usf] af8Fkmf8 .~~ ~~t/ v08 -s_ / -3_ df pNn]lvt ljifosf ;lGw jf ;DemfO{tf dWo] /fi6«sf]0{Jofks, uDeL/ jf bL3{sfnLg c;/ kg]{ ;fwf/0f k|s[tsf ;lGw jf~~		/fi6«sf] ;fj{ef}d;Qf;Fu hf]8Psf, /fi6«sf]0{ Jofks uDeL/ Pj+bL3{sfnLg c;/ kg]{ / k|b]z ;/sf/ pkof]usf] af8Fkmf8;Fu hf]8Psf ;jfnx?nf0{ Joj:yflksfsf] bO{ ltxf0{ axdtaf6 kfl/t x'g] Joj:yf ubf{ o:tf uxg d2fdf wf]}eGbf w]} hgk|ltlglwx?af6 ;dy{g k|fKt eO{ /fi6«lxtsf] ;+/If0f / k|a4{g x'g].	***Kl/dfhg{*** ***@_ pkwf/f -!_ adf]lhdsf] sfg'g agfpbf k|b]z ;/sf/ jf To;sf] pkof]u, ljb]zdf lgof{t jf ljb]zL;+t af8Fkmf8 ug]{;+t ;DalGwt ;DemfO{tf,s/f/ jf cgdltkqsf] xsdf To:tf];DemfO{tf,s/f/ jf cgdltkq ;+3bsf] ;DkO{ ;b:ox¿sf]bO{ltxfO{ axdtaf6 :jLs[t ul/Psf]x'g'kg]{5 .*** ***t/ /fi6«sf]0{Jofks, ueL/ / bL3{sfnLg c;/ gkg]{;fwf/0f k|s[tsf ;lGw, ;DemfO{tf, s/f/ jf cgdltkqsf] xsdf ;+3bsf] ;DalGwt ;ldltsf] :jLs[tnf0{ ;+3bsf] :jLs[t dflgg]5 .***

		~~;Demf}tfsf] cgd'df]bg, ;lDdng, :jLs[t jf ;dy{g Joj:yflksf– ;+bsf]a}sdf pkl:yt ;b:ox¿sf] ;fwf/0f axd't taf6 xg' ;Sg]5 .~~			
		-#_ of] ;+lwfg kf/De ePkl5 xg] sg} ;lGw jf ;Demf}tf o; wf/f adf]lhd cgd'df]bg, ;lDdng, :jLs[t jf ;dy{g geP;Dd gsfn ;/sf/ jf gsfn /fHosf]xsdf nfu" ePsf] dflgg]5g .		cGt/f{li6«o ;lGw ;Demf}tfdf ljwflosL lgoGq0f sfod cfjZos ePsf]n].	
		-$_ pkwf/f -!_ / -@_ df h'g;'s} s'/f n]vPsf] eP tfklg gsfn /fHosf] kf|b]zs cv08tfdf kltsn c;/ kg]{u/L sg} ;lGw jf ;Demf}tf ul/g]5g .		s;}nf0{ klg /fi6«t ljk/Lt /fHosf] kf|b]zs cv08tfdf c;/ kg]{u/L sg}klg lsl;dsf] ;lGw ;Demf}tf ug{ clwsf/ 5}g eGg]:ki6 kfg{.	

;ŸL–!

k|tfljt cflys{§ clwsf/sf]afFkmfF

lfj]÷ ljifo	;3	kb]z	:yfgLo	k|tfljt Joj:yf ug{kg{]sf]sf/0f jf Jofvofds l6Kk0fL	l6Kk0fL
;]gf	/fli6« ;'lff / ;]gf			/fli6« bfo/fsf]ljifo / b]zsf] ;fj{ef}ds tf;Fu ;DalGwt .	
kk/L	s]Gbo kk/L	k]bzLs kk/L		k]dfgsf]sf/0fn]xg]lskmfotL (Economies of Scale) . k]zf;g tflndsf]sf/0fn] :yfgLo ;/sf/df kb]zaf6 k7fpg ;lsg].	
	cGt/fl{i6« Jofkf/			j}b]zs ;DaGw;Fu ;DalGwt ePsf]. cGt/fl{i6« Jofkf/ sg}klg efuaf6 xg ;Sg]ePtf klg cGt/fl{i6« Jofkf/df k|t:kwf{ds lfdtfsf]ljsf; ug{ cflys{§ sˀntf sfod ug{/ Jofkf/ s/df -h:t}eG;f/df_ ;fd~h:o cfjZos ePsf]n].	
	b'/ ;~rf/ -lgodg÷lgoGq0f_			/fli6« bfo/f tyf cGt/fl{i6« cfofd ePsf].	
	db|, dfl}hLs gLlt, a}s|ª, aLdf			/fli6« tyf cGt/fl{i6« cfofd ePsf]. db| hf/L ug{[clwsf/ ;Fu ;DalGwt ePsf]. cflys{§ :yfloTj / ;femf ahf/sf]cjwf/0ffsf]nflu tyf cGt/fl{i6« Jofkf/nf0{ljlgdo b/sf]dflodaf6 ;fd~h:o sfod ug{db| / dfl}b|s gLltsf]/fli6« cfofd xgkg[. dfl}b|sLs/0f (monetization) , a}s|ª, jLdf lqmofsnfk ;fgf]ef}uf]ns lf]qdf lskmfotL xg g;Sg]tyf /fli6« / cGt/fl{i6« bfo/fsf]sf/0fn] /fli6« txsf]lgodg xg'kg[.	
	cWofudg÷k//fi6« dfldnf÷cGt/fl{i6« ;lGw ;Demf}tf cflb			/fli6« lxt, /fli6« ;'lff / cGt/fl{i6« ;DaGw;Fu ;DalGwt ePsf].	
	ljQLo gLlt			cflys{§ :yfloTj sfod ug{s]Gb|sf]elDsf cfjZos xg]ePsfn].	
	/fli6« of]hgf gLlt	kfb]zs of]hgf gLlt	:yfgLo of]hgf gLlt	/fli6« dxTj / bfo/fsf ljifodf ;3n]/ cGo txsf ;/sf/x?n]klg cf–cfkm\gf]lf]qflwsf/ leq cfkm\g}of]hgf agf0{nfu"ubf{sˀn Pj+k|efjsf/L	

				eO{/fli6« ;d[4 / ljsf; xg']ePsfn].	
	tYofÍ			tYofs+df /fli6« / cGt/f{li6« dfgs / u0f:t/ sfod ug{ ;3+sf]eldsf xg'kg{. ;3+n]lgwf{l0f u/]sf] ;+rgf leq /xL cGo txsf ;/sf/n]cfkmgf] kl/ofhgsf nflu tYofs+ ;DaGwL sfd ug{ ;Sg].	
	cGt/f{li6« ;Ldf÷;Ldf ;'/Iff			/fli6« bfo/f, ;fj{eflds ;Qf ;+u ;DalGwt / cGt/f{li6« cfofd ePsf].	
	UKtr/ ;]jf			/fli6« ;'/Iff;+u ;DalGwt ePsf].	
	cg';Gwfg k|ti7fgx?	cg';Gwfg k|ti7fgx?		cg';Gwfgsf]kl/;[t cg';f/ km/s km/s xg' ;Sg].	
gful/s p88og	gful/s p88og / ljdfg:yn	ljdfg:yn		/fli6« tyf cGt/f{li6« cfofd ePsfn]cGt/f{li6« dfkb08 cg'?ksf]lgodg cfjZos kg{. tNnf]txsf ;/sf/x?n]o:tf sfdx? ubf{;'/Iffsf]b[li6sf]0faf6 hf]lvdk0f{/ cfly{s lx;fjn]a9L vlr{nf]xg']ePsfn]. kb]zn];3+;+u ;dGjo u/L ljdfg:yn lgdf{0f ug{;Sg].	
	/]n dfu{;]jf lgodg / ;+rfng	kf|b]zs /]n dfu{		/fli6« cfofd ePsfn]/fli6« dfkb08 cg'?ksf]lgodg cfjZos kg[/ tNnf]txsf ;/sf/x?n]o:tf sfdx? ubf{cflys{ lx;fjn]a9L vlr{nf] (Economy of Scale) sf]sf/0fn] xg']ePsfn]. kb]zn];3+;+u ;dGjo u/L ;xfos /]ndfu{lgdf{0f ug{;Sg].	
	xhfs ;]jf			cGt/f{li6« / /fli6« cfofd ePsf].	
	hg:jf:Yo / vfB u0f:t/ lgwf{l0f tyf lgodg			hg:jf:Yosf];+Hf0f ug{/fli6« :t/df ;]jfsf]Go'gtd u0f:t/ sfod ug{cfjZos ePsfn].	
	hg;+Vof tyf kl/jf/ lgoflhg	kl/jf/ lgoflhg	kl/jf/ lgoflhg	kb{[t x'/L ;a}txsf ;/sf/x?n]cfjZos sfo{ ug{;Sg].	
Afflj4s ;Dklt	**afl}4s pkh** M k|tlnlk clwsf/, k]6]06, 6]8dfs{ cflb			afl}4s ;DklQsf]bfo/f /fli6« / cGt/f{li6« b'j}xg']ePsfn]o:tf] ;DklQsf] ;h{ssf]clwsf/sf]/fli6« tyf cGt/f{li6« :t/d};+Hf0f ug{.	
	gfktf}n, u0f:t/			/fli6« :t/df ;dfg lsl;dsf]gfktf}n / u0f:t/ sfod ug{kg[/ cGt/f{li6« cfofd ePsfn].	
	>d ;'/Iff, >d ;DaGw,			/f]huf/bftf, >lds / ;/sf/jLr /fli6« txd}	

	6]« olgog			Ps?ktf sfod u/L ;dGjo ubf{cfly{s pTkfbsTj / s'zntfdf ;sf/fTds k|efj kg]{/ >ldssf]lxt xg]ePsf]n].	
	lj1fg tyf k|jlw			/fli6« / cGt/f{i6« cfofd / bfo/f ePsf].	
	;3Lo lghfdtL ;]jf	k|b]zs lghfdtL ;]jf	:yfgLo ;]jf	x/]s ;/sf/nfO{ ;lDkPsf] sfo{ug{ cfkm\g}sd{rf/L xF hgtfn]kfpg] ;]jf k|efjsf/L xg]. t/ sd{rf/Lsf] j[Q ljsf;sf nflu ljleGg txsf ;/sf/df sfd ug]{sd{rf/Lx?sf]cGt/–;DaGw :yflkt xg' kg]{.	
;8s	/fli6« /fhdfu{-kh;lxt_ cGt/k|b]zs ;8s -kh;lxt_	Ps}k|b]zleqsf] (Intra-state) dfu{-kh;lxt_ a:tL ljsf; ÷of]hgf	:yfgLo÷zx/L ;8s -kh ;lxt_ emf]n'+]kh 9n, jf?0fo:Gq, ;8s jQL, a:tL ljsf; ÷of]hgf	nfe / nfutsf]bfo/f km/s xg]. tf]sPsf] ef}uf]lns If]qdf nfe / nfutnfO{ ;Lldt -cfGtl/sLs/0f_ ug{;lsg]. ;f]t ;fwgsf] s'zntfk"'{s k|of]u xg]/ ;]jfsf]cg'udg k|efjsf/L xg].	
l;rfO{+	7"nf tyf cGt/ k|b]zs	k|b]zs :t/sf tyf cGt/:yfgLo ;/sf/ cGt/ut kg]{ demf}nf eldut l;rfO{of]hgf tyf k|b]z leqsf l;+rfO{ of]hgf	cf^gf]If]qleqsf ;fgf l;rfO{/ eldut l;rfO{ of]hgf	nfe / nfutsf]bfo/f km/s xg]. tf]sPsf] ef}uf]lns If]qdf nfe / nfutnfO{ ;Lldt -cfGtl/sLs/0f_ ug{;lsg]. ;f]t ;fwgsf] s'zntfk"'{s k|of]u xg]/ ;]jfsf]cg'udg k|efjsf/L xg].	
k|tfljt Hfn;[t	***7"nf cGt/k|b]zs axb'2]ZoLo cfof]hgf / cGt/a]zg :yfgfGt/0f***	***Dfemf}nf axb'2]ZoLo / cGt/:yfgLo axb'2]ZoLo cfof]hgf***	***;fgf axb'2]ZoLo cfof]hgf***		
k|tfljt -s_ vfg]kfgL	***7"nf vfg]kfgL cfof]hgf / vfg]kfgL dfgs:t/ / lgb]{zsf***	***demf}nf vfg]kfgL of]hgf***	***;fgf vfg]kfgL cfof]hgf, vfg]kfgL jLt/0f / Joj:yfkg, km6x/dn Joj:yfkg***	***nfe / nfutsf]bfo/f km/s xg]. tf]sPsf] ef}uf]lns If]qdf nfe / nfutnfO{ ;Lldt -cfGtl/sLs/0f_ ug{;lsg]. ;f]t ;fwgsf] s'zntfk"'{s k|of]u xg]/ ;]jfsf]cg'udg k|efjsf/L xg].***	***7"nf vfg]kfgL cfof]hgf / vfg]kfgL dfgs :t/***
k|tfljt -v_ hn ;:s[t	***cGt/k|b]zs, dfgs :t/ / lgb]{zsf,***	***cGt/:yfgLo***	***:yfgLo***		

k|tflj t -u_ l;rf0f - ;tx ÷eldut _	7"nf tyf cGt/ k|b]zs cfofhgf	k|b]zs :t/sf tyf cGt/:yfgLo ;/sf/ cGt/ut kg{ l;rf0f{ cfofhgf	cf^gf]lf{leqsf ;fgf l;rf0f cfofhgf		
k|tflj t -3_ dT:okfng	dfgs :t/ / lgb]{zsf cGt/k|b]{Lo	cGt/:yfgLo	:yfgLo		
k|tflj t -ª_ hnljBt| k|tflj t -r_ pBf]u -kfgL_	lgodg, dfgs:t/ / lgb]{zsf tyf a[xt\\7"nf / cGt/k|b]{Lo dWod hnljBt	dWod hnljBt|	;fgf÷df0qmf] hnljBt|		
	dfgs :t/ / lgb]{zsf / 7"nf	Dfemf}nf	;fgf		
k|tflj t -5_ hnoftfoft k|tflj t -h_ cfdf}kbf{	dfgs :t/ / lgb]{zsf, 7"nf cGt/k|b]{Lo	Dfemf}nf / cGt/:yfgLo	;fgf, :yfgLo		
	dfgs :t/ / lgb]{zsf	cGt/k|b]{zs	:yfgLo		
	k/Dk/fut pkrf/ ;]jf	k/Dk/fut pkrf/ ;]jf		k/Dk/fut pkrf/ ;]jfsf]nfut cg';f/sf]k|tkmn 5f}f] ;dodf k|Kt gxg] ;+lf0f / ljsf; a9L vlr{nf]xg]xgfn]o;sf] ;+lf0f, ljsf; / o;nf0{ rflxg]ljQLo ;xofu s]b|sf]lhDd]jf/L xg]/ o:tf] ;]jf k|b]z / :yfgLo ;/sf/n]s]b|;+sf] ;fdGh:odf pgLx?sf]cfjZostf cg';f/ ;+fng / Joj:yfkg ug{.	
	;?jf /f]u lgoGq0f	;?jf /f]u lgoGq0f		;?jf /f]u Ps lf]qaf6 csf{lf]qdf rf8f]km}ng ;Sg]xgfn]o;sf]/f]syfd / lgoGq0fsf]nflu ;a}sf] ;xofu xg' kg{.	
ljBt\\	a[xt\\÷7"nf÷dWod hnljBt\\	dWod÷hnljBt\\	;fgf÷df0qmf] hnljBt\\	ljBt\\ pTkfbgsf] k}dfgfsf] sf/0fn] To;af6 k|efljt xg] lf]q, nfUg] kf/L / k|jlw tyf ljt/0f xg] lf]q k/s xg]ePsfn]. cfofhgfsf] cfsf/ cg';f/ ljleGg txsf ;/sf/nf0{ ljBt\\ pTkfbgsf] 0hfht hf/L ug{ clwsf/ lbg pkoQm xg] 0hfht zNs / /f}N6L	

				;3Lo sfgg'n] tf]s] cg';f/ xg] . df0qmf] cfof]hgfsf nflu 0hfht cfjZos gxg].	
	/fli6« luß			/fli6« luß dfkm{ Ps If]qdf pTkfbg ePsf] ljB't\ csf[If]qdf ljt/0f ug{ kg[/ /fli6« b[i6sf]0fn] ljt/0fsf] k|Gw ldnfpg' kg[ePsf]n].	
	ljB't\ljt/0f	ljB't\ljt/0f	ljB't\ljt/0f	ljleGg txsf ;/sf/x?n] cfkm\g] 0hfht lb0{ jf pTkfbg u/L k|Kt ePsf] ljB't\dWo] /fli6« ljt/0f k|0ffnL aflx/sf] If]qdf ;Djlwt ;/sf/n] ljt/0fsf] k|Gw ldnfpg ;Sg] / jrt ePsf] ljB't\sf] xsdf pTkfbg ug{ k'j{ ;DkGg ljsl ;Deml}tf cg';f/ /fli6« luß dfkm{ lasl ug{ ;Sg] . Ps txsf] ;/sf/n] ug{ kg[ljt/0f csf[;/sf/nf0{ Joj:yfkgsf] nflu x:tfG t/0f ug{;lsg] . sg}Ps txsf] ;/sf/n] cfkm\gf] If]qdf pTkflbt ljB't ;DalGwt lgsfo;+ ljqmL ;Deml}tf u/L /fli6« luß dfkm{ ljt/0f ubf{ pSt ljB't\sf] lglZrt cz+ cfkm\gf] If]qdf ljt/0f ug{kg[Joj:yf ldnfpg ;Sg] . ;j}f0f / pTkfbg cgdlt ;DalGwt ;/sf/n] hf/L ug[/ ljB't\vl/b / ljt/0f ;e\ml}tf ;3Lo sfggn] tf]s]sf] lgsfon]ug[.	
s[if	s[if dfgs:t/ / lgodg, cg';Gwfg / k|jlw	s[if cg';Gwfg k|jlw Joj:yfkg,		s[if pTkfbgdf /fli6« :t/sf] dfgs:t/ cfjZos kg[lgodg ug[/fli6« b[i6n] pkofuL xg] cg';Gwfg ug[/ cg';Gwfg ;DaGwL dfgs:t/ tof/ ug[/ k|jlwsf] ljsf;nf0{ ;xhLs/0f ug[sfd ;3n] ug[/ cfkm'hf0{ pkofuL xg] cg';Gwfg / k|jlwsf] ljsf; / Joj:yfkg k|zn] ug[.	
		pTkfbg Joj:yfkg		If]qLo / :yfgLo ef}uf]ns cj:yf cg';f/ s[ifsf] pTkfbgsf] Joj:yfkg ug{.	
			s[if pTkfbg Joj:yfkg s[if, kz :jf:Yo tyf cGo k|jlws ;]f	s[if k|;f/ ;]fsf] :yfgLo cfofd xg] ePsfn] s[if tyf kz' :jf:Yo ;]fnf0{ :yfgLo :t/af6 k|bfg ubf{k|efjsf/L xg].	

ko{g÷ ;+s[t	cGt/f{i6«÷/fli6« ;Dkbf :ynsf] ;/Hf0f lgodg, ljsf; / Joj:yfkg, kbofqf÷kj{tf/f]x0f -cgb'lt_, xf]n÷ k'/ftflTjs dfgs:t/ ko{sLo :ynsf]ljsf; efiff÷;+s[t ;/Hf0f÷k|a4{g	k[b]zs ;Dkbf :ynsf] ;/Hf0f, ljsf; / Joj:yfkg ko{sLo :ynsf] ljsf; efiff÷;+s[t ;/Hf0f k|a4{g	:yfgLo ;Dkbf :ynsf] ;/Hf0f, ljsf;, efiff÷;+s[t ;/Hf0f k|a4{g ko{sLo :ynsf] ljsf;	ko{g / ;+s[t;F ;DalGwt ljifox?sf] :yfgLo, lf]qLo, /fli6« / cGt/f{i6« cfofd xg] ePsfn] /fli6« / cGt/f{i6« cfofd ePsf ljifox? ;3Lo ;/sf/sf] / lf]qLo / :yfgLo cfofd ePsf ljifox? qmdz k[b]zs / :yfgLo ;/sf/sf] lf]qflwsf/ leq /fVbf k|efjsf/L xg] ePsfn] . k'/ftflTjs dxTj ePsf ;Dkbfx?sf] ;/Hf0fsf] ;DaGwdf /fli6« :t/af6 lgodg xgkg{ePsfn]. ko{sLo b[i6sf]0fn] xf]nx?sf] dfgs:t/ cGt/f{i6« k|rng / dfGotf cg';f/sf] xgkg{ ePsfn].	
;fdflhs ljsf;	k|sf]k GoÚgLs/0f÷ p4f/ ;xfotf	k|sf]k GoÚgLs/0f÷ p4f/ ;xfotf	k|sf]k GoÚgLs/0f÷ p4f/ ;xfotf	k|s[t cg';f/ k|sf]k GoÚgLs/0f / p4f/ ;xfotfsf] bfo/f / ufDeLo{km/s km/s xg]ePsfn].	
	;fdflhs ;'/Iff -lgodg ;d]t_	;fdflhs ;'/Iff	;fdflhs ;'/Iff Joj:yfkg	dflyNnf] :t/af6 ;fdflhs ;'/Iffsf] lgodg / sfof{jog ubf{a9L bIf / k|efjsf/L xg] ePsfn] . /fHon] gful/ssf] sNof0f (Social welfare) sf] nflu ;fdflhs ;xfotf / ;fdfflhs ;/Hf0fsf] ofhgf agf0{ nfu" ug{ ;Sg] . ;fdflhs ;'/Iff cGtu{t ;+rosf]if, k];g, cfl>tfk|rf/, b3{gf / Ifltkl't{ ckfª\utfsf] Ifltkl't{ dft[j ;/Hf0f / lzz' :ofxf/, cfl>tsf] ;/Hf0f (Survival benefit) h:t} j[4f>d÷cfb/ ls]tg_, kl/jf/nf0{ ;xfotf (Family benefit), zJHfs ;ljwf, j]/f]huf/L ;ljwf, lj/fdL xbfsf] ;ljwf (Sicness benefit) ;d]t kg{.	
	vf]nsb -dfgs:t/ / lgodg_	vf]nsb	vf]nsb	/fli6«÷cGt/f{i6« cfofd xg]ePsfn]dfgs:t/ / lgodg ;3n]ug{/ o;sf]Joj:yfkg ;3, k|b]z / :yfgLo :t/df xg].	
pBf]u Joj;fo	pBf]u Joj;fo÷jf]l0fHo nufgL -lgodg_	cf}Bf]us Joj:yfkg	3/]n' tyf ;fgf pBf]u Aoj:yfkg	pBf]u Joj;fo / jf]l0fHo nufgLsf] gLlt lgodg ;3Lo sfg'gn] tf]sadf]hd xg] . ;3Lo sfg'gn] ;3Lo lf]qflwsf/leq ;Lldt u/] afx]ssf pBf]u Joj;fosf]Joj:yfkg k|b]z / :yfgLo ;/sf/n]ug{ . k[b]zs tyf :yfgLo ;/sf/n]pBf]usf]:yfkgf /	

				k'jf{wf/nufotsf sfd ug]{. o; Joj:yfn] c:j:y k|t:kwf{ /f$g] / cflys{ s'zntf xfl;n x'g] . cf}Bf]lus ljsf;sf nflu ljz]f cflys{ If]q jf o:t} k|sf/sf cGo k|?kx?sf] sfof{Gjog ;+3 / k|b]z ;/sf/sf] ;dGjodf ;+3, k|b]z ;/sf/ jf lghL If]qaf6 x'g ;S5g].	
k~hLs/0f	hGd, ljjfx, d[obtf{ a;f0{F/f0F	hGd, ljjfx, d[obtf{ a;f0{F/f0F	hGd, ljjfx, d[obtf{ a;f0{F/f0F	;+3n] cfjZos gLlt th{df ug]{ k|b]zn] cfjZos ljQLo Joj:yf tyf ;kl/j]f0f ug]{ / :yfgLo ;/sf/n] sfof{Gjog ug]{ u/L clwsf/sf] af8F\kmf8F ubf{{ pkoQm x'g].	
jftfj/0f	jftfj/0f -dfgs / lgodg ;d]t_	jftfj/0f	jftfj/0f	jftfj/0fn] dfgj :jf:Yo, hnjfo' kl/jt{g / hLljsf]kfh{gsf ;fwg tyf cj;/df ;d]t c;/ kfg]{ ePsf]n] o;sf] dfgs:t/ lgwf{/0f / lgodg ;+3Lo ;/sf/af6 x'g' pkoQm x'g] . jftfj/0fsf] :yfgLo, k|b]zs, /fli6«o Pj+cGt/f{li6«o cfofd /x]sfn] k|s[t cg';f/ ;+/If0f Pj+Joj:yfkgsf] lhDd]jf/L ;a}txsf ;/sf/sf] If]qflwsf/ leq /fVg' pkoQm ePsf] . hnjfo' kl/jt{gsf] cGt/f{li6«o cfofd -sfj{g Jofkf/, pT;h{gsf] xbaGbL cflbsf] sf/0fn] ePsfn]o;sf c;/x?nfO{ ;Daf]wg ug{ cg'sng Pj+Go"g'Ls/0fsf] pkfox? cjnDag ug]{.	
	Hf}js ljljwtf	Hf}js ljljwtf		h}js ljljwtfsf] jftfj/0fLo Pj+cflys{ cfofd /x]sf]. gx'fn h}js ljljwtfdf wgL /x]sf]n]o;sf] k|ofun] clwstd nfe xfl;n ug{ h}js ljljwtfsf] k~hLs/0f, ;+/If0f Pj+;Da4{g ug]{/ rf]/L lgsf;L /f$g] nufot o;af6 k|fKt nfesf] ;dGoflos ?kdf ljt/0f ug{ o;sf] k|dv lhDd]jf/L ;+3Lo ;/sf/df /fVg' pkoQm x'g] . h}js ljljwtfsf] ;+/If0f ug]{ lhDd]jf/L k|b]zs, :yfgLo ;/sf/ / ;dbfodf ;d]t /xg].	
jg	jg	jg	jg	jgsf] /fli6«o Pj+cGt/f{li6«o cfofd ePsfn] :yfgLo, k|b]zs Pj+;+3Lo ;/sf/sf] ;xjtL{ ;'rLdf /fVg' pkoQm x'g] . o; ;DaGwdf s]lGb| lgb]{zt gLlt Pj+dfkb08 to ug]{/ k|b]zs Pj+	

				:yfgLo ;/sf/n] ;+3Lo gLlt / dfkb08 cg'?k o;sf] Joj:Yffkg ug{]. jg If]qsf] ;+If0f tyf Joj:yfkg ;dbfodf cfwfl/t Joj:yfkg k4ltsf] cjwf/0ffsf] cfwf/df ;dbfon] ;+3Lo sfg"gn] tf]s]sf] cfwf/df k|b]z / :yfgLo ;/sf/, ;xsf/L jf lghL If]qn]ug{;Sg].	
	/fli6«÷cGt/ k|b]zs hnfwf/ If]q	hnfwf/ If]q	hnfwf/ If]q	hnfwf/ If]q ;+j]bgzLn / dxŒjk"0f{ xf] xF o;sf] lgodg / Joj:yfkgsf] clwsf/ ;+3Lo ;/sf/df /fVg' pko'Qm xf]. Joj:yfkgsf] clwsf/ hnfwf/ If]qsf] cfsf/ / k|s[t x]/L ljleGg txsf ;/sf/df /fVg' pko'Qm xf]. If]qsf] cfsf/ / k|s[t x]/L ljleGg txsf ;/sf/df /fVg' pko'Qm xf].	
	/fli6«o lgs'~h, jGohGt' cf/If / ;+If0f If]qx? - dWojtL{ If]q ;d]t_	/fli6«o lgs'~h, jGohGt' cf/If, ;+If0f If]q - dWojtL{ If]q ;d]t_		/fli6«o lgs'~h, jGohGt' cf/If / ;+If0f If]qx¿sf] jftfj/0f Pj+ h}js ljljwtfsf] b[i6sf]0fn] cGt/fli6«o, /fli6«o Pj+ If]qLo cfofd xf] xF o:tf If]qx?sf] ;+If0f cfjZos ePsfn] k|s[t, cfsf/, dxTjsf cfwf/df ;+3 / k|b]zs ;/sf/sf] If]qflwsf/ leq /fVg' pko'Qm xf]. ;+Ift If]qsf] ;+If0f tyf Joj:yfkg ;dbfodf cfwfl/t Joj:yfkg k4ltsf] cjwf/0ffsf] cfwf/df ;dbfon] / ;+3Lo sfg"gn] tf]s]sf] cfwf/df cGon] ug{;Sg].	
	l;d;f/ If]qx?	l;d;f/ If]qx?	l;d;f/ If]qx?	l;d;f/ If]qx? h}js ljljwtf, k5Lx?sf] jf;:yfg / /fli6«o klxrfgsf b[i6n] ;d]t dxTjk"0f{ePsfn] cGt/fli6«o / /fli6«o dxTjsf /fd;f/ dxf;lGw cGtu{t ;"rLs[t If]qx¿ ;+3Lo ;"rL leq /fVg pko'Qm xf] . cGo l;d;f/ If]qx¿sf] k|efjsf/L Joj:yfkgsf] nflu ltgLx¿sf] cfsf/, k|s[t / cjl:yltsf cfwf/df k|b]z jf :yfgLo ;/sf/sf] clwsf/If]q leq /fVg pko'Qm xf]. ;dbfoåf/f Joj:yfkg ubf{k|efjsf/L xf] l;d;f/ If]qsf] ;+If0f Pj Joj:yfkg ug{ lhDdjf/L ;dbfonfO{lbg ;lsg].	
	jGohGt' ;+If0f	jGohGt' ;+If0f	jGohGt' ;+If0f	jGohGt'sf] ;+If0f, rf]/L lzsf/L lgoGq0f Pj+cj}w	

				Jofkf/ /f]syfd cGt/f{i6«o cfofdsf] ljifo ePsf]n] ;3Lo ;/sf/n] gLlt lgod agfO{lgodg / ;+Hf0f ug{[. jGohGt'sf] ;+Hf0f, rf]/L lzsf/L Pj+cj}w Jofkf/sf] lgoGq0fnfO{ k|efjsf/L agfpg kb]z / :yfgLo txnfO{ clwsf/ lbPf pkoQm xg] . ;dbfoåf/f Jojl:yt lf]qx?df xg] jGohGt'sf] ;+Hf0f / rf]/L lzsf/ tyf cj}w Jofkf/ lgoGq0f ug{[k|dv bfloTj ;DalGwt ;dbfosf]xg].	
vfgL tyf vlgh	vfgL tyf vlgh	vfgL tyf vlgh	vfgL tyf vlgh	vlgh t]n, ;g, o'/]god h:tf dxTjk0f{ vlgh kbfy{sf] lgodg, Joj:yfkg ug{[clwsf/ ;3Lo ;/sf/sf] bfloTj leq /fVg' pkoQm xg] . cGo vlgh kbfy{sf] lgodg tyf Joj:yfkg ;3Lo sfgg'sf] cfwf/df ljleGg txsf ;/sf/n] ug{ pkoQm xg]. 9'Ff, lul6, jfn'jf, df6f]sf] pkof]u / pTvgg ubf{ kg{[gsf/fTds c;/ :yfgLo txdf a9L kg{[ePsf]n] ;f]sf] ;+Hf0f / lbuf] pkof]usf] nflu kb]z / :yfgLo txdf clwsf/ /fVg pkoQm xg].	
hldg	e'–pkof]u gLlt	hldg e'–pkof]u gLlt e'– Joj:yfkg	hldg e'–pkof]u gLlt e'–pkof]u gLlt÷e'–	;3n] e'–pkof]u gLlt agfpPf Ps?ktf sfod xg] / ;f]sf] Joj:yfkg -;+Hf0f, ;Da4{g / pkof]u_ k|b]zs txaf6 ubf{ sfof{jogdf k|efjsfl/tf cfpg] . kb]zn] klg cf^gf] lf]q leq e'–pkof]u gLlt agfpg ;Sg]5 .	

;Ynl–@

ljleGg txsf ;/sf/aLr /fh:j ;[]tsf]afF8kmfF

/fh:jsf] ;[]t	;3	k|b]z	:yfgLo	k|tfljt Joj:yf ug{kg{]sf]sf/0f jf JofVofTds l6Kk0fL	l6KK0fL
eG;f/	√			cGt//fli6«o Jofkf/nf0{ lgoldt ug{ nfUg] dx;h ePsf]. eG;f/sf] dfWodjf6 cGt/fli6«o Jofkf/sf] lgodg xG]/ o:tf] lgodg ug{ clwsf/ ;3 ;/sf/sf] xG]. eG;f/ b]zsf] ;du| pTkfbg, cfoft–lgof{t / /fh:j;F ;DalGwt ePsf]/ o;af6 /fi6«sf] k|t:kwL{ Ifdtfdf ;d]t c;/ kg{ ePsfn] Jofkf/ s/sf] dfWodjf6 ;3n] cGt/fli6«o Jofkf/sf] lgodg ug{ cfjZos ePsf].	
dNo clej[4 s/	√			of] s/ z? pTkfbgb]v vbf] ljqmL;Ddsf ljleGg r/0fdf dNodf ePsf] clej[2 (Valued added) df nfUg], cl3Nnf] r/0fdf nfu]sf] s/ kl5Nnf] r/0fdf s§L xG]/ cGtdf h;n] pkef]u ug{ xf] p;}n] ltg{ ePsfn] ;3df /fVbf cl3Nnf] r/0fsf] s/ s§Lsf] ;fªnf (Chain) g66g]/ ;Ldfs/ ;dfof]hg (Broken tax adjustment) sf] ;d:of gxG]ePsfn].	
cGtlzNs	√	√		k/Dk/fut ?kdf ;fdflhs nfut -h:t}hg:jf:Yodf kg{ c;/_ ;[hgf ug{ j:t'/ ;]jfsf] pTkfbg tyf pkef]udf kg{ c;/nf0{ ;f}xL cg';f/ Joj:yfkg ug{ cGtlzNs s/ nuf0g] u/]sf]. xfn /fh:j ;+ngsf] cfwf/df o;sf] bfo/f lj:tf/ e0{clt cfjZos afx]ssf cGo pTkfbg / pkef]usf ;fdfgdf klg nuf0g] ul/Psf] 5 . o:tf j:t'sf sf/0fjf6 pTkGg xG] ;fdflhs / jftfj/0fLo ;d:ofsf] ;dfwfg ug{ bfloTj ;3 / /fHo b'j}sf] ePsfn] cfGtl/s pTkfbgdf ;3Lo sfg'gn] tf]s]]df]hd ;3 / k|b]z ;/sf/n]of]s/ nufpg ;Sg].	
dgf]~hg s/		√	√	;fdfGotof dgf]~hgdf'hs ;]jf sG}:yfg ljz]fdf /xg]/ s/sf] sf/0fjf6 To:tf] ;]jfsf] :yfgfGt/0f ;+efjgf sd xG].	
Dffnkf]t			√	s/sf] sf/0fn] s/fwf/sf] :yfgfGt/0f xG] ;+efjgf gePsf]. :yfgLo lgsfojf6 p7fpbF j9L k|efjsf/L xG].	
;+yfut cfos/	√			s/sf] b/ km/s km/s ePsf] sf/0fn] cfo cfhg{ ug{ ;+yf - h:t}sDkgL _]Ps :yfgaf6 csf{:yfgdf ;g{ ;Ldt ef}uf]lns lf]qdf ;+ng xG], Ps}sDkgLn]w/}lf]qdf sf/f]jf/ ug{/ o:fsf sf/0fjf6 tNnf /fhg}ts Psf0{aLr cgfjZos k|t:kwf{xG]. of] s/sf] dfWodjf6 cy{Gqsf] ptf/ r9fjnf0{Joj:yfkg u/L ;dli6ut cfly{s :yfloTj sfod ug{kg{/ o:tf] :yfloTj sfod ug{bfloTj ;3 ;/sf/sf] ePsf]. ;fy} of] s/sf] dfWodaf6 cfosf] kgM ljt/0f ug{kg{/ ;3 ;/sf/jf6 ubf{of] k|efjsf/L / sIn xG]. of] s/ Joj;fo, nufgL, ef8f -dlzg/L, 3/ hUuf OToflb_, Jofh, cfsl:ds nfe cflbaf6 k|Kt xG] cfodf nfUg].	
JolQmut cfos/	√			of] s/ dfkm{ cfosf] kgMljt/0f xG]/ ;3n]of] sfd ubf{sIn / k|efjsf/L xG]. JolQmut cfos/ ;dli6ut cfly{s :yfloTj sfod ug{;fwg ePsf]/ ;dli6ut cfly{s Joj:yfkg ;3Lo bfloTjdf kg{. ;fy}of] s/ ;3df /fVbf ljleGg /fhgLlts Psf0x? jLr cgfjZos	

				s/ k|t:kwf{gxb]. of] s/ /f]huf/L, Joj;fo, nufgL, ef8f -3/ hUuf ;d]t_, Jofh cflbjf6 k|fKt xb] cfodf nfUg]. kb|z / :yfgLo ;/sf/df sfo{t sd{rf/Lsf] kfl/>lds s/ ;3 ;/sf/n] p7fO{ ;DalGwt ;/sf/nfO{lkm tf{k7fpg].	
;DklQ s/			√	Joj;fosf]:yfkgf ubf{;DalGwt :yfgLo ;/sf/n]cgdlt lbbf nfUg]zNs / cGo Pgn]tf[s] jdf]hdsf]s/ :yfgLo ;/sf/n]p7fpbf a9L k|efjsf/L xb]	
Joj;fo s/			√	Joj;fosf]:yfkgf ubf{;DalGwt :yfgLo ;/sf/n]cgdlt lbbf nfUg]zNs / cGo Pgn]tf[s] jdf]hdsf]s/ :yfgLo ;/sf/n]p7fpbf a9L k|efjsf/L xb]	
;jf/L ;fwg s/		√		s/sf] sf/0fn] sf/f/ Ps 7fpaf6 csf]{7fpF ;g{ ;Defjgf sd xb]. ;jf/L ;fwgsf] :jfldTj jfktsf]s/ k|Gtn]nufpg] t/ ;jf/L ;fwg ef8fdf nufP/ k|fKt xb]cfodf ;3 ;/sf/n]s/ nufpg].	
3/ hUuf /lhi6|zg b:t'/		√	√	of]s/ eld kz|f;g;u ;DalGwt ePsf]/ ;f]clwsf/ kb|zdf /xg]ePsfn]k|Gtn]o;sf] kz|f;g u/L 3/hUuf /lhi6|zgaf6 p7]sf] /fh:jsf] sx|L cz :yfgLo ;/sf/nfO{pknJw u/fpg].	
Sofl;gf	√			Sofl;gf] lgolGqt ?kdf ljbz|L ko{sx?nfO{cfsifQf ug{;+fng ul/g] / of] lglZrt :yfgdf dfq}/xg]xgfn];f|af6 k|fKt xb]cfDbfgLnfO{;3df /fvL ljt/0f ug{pkoSt xb].	
;]f zNs	√	√	√	hb txsf] ;/sf/n] hb ;]f lbg]xf] ;f] ;]f k|bfg u/]jfkt nufpg]zNs klg ;fx|L ;/sf/n]p7fpg' kg{. o; cGt/ut ;3 ;/sf/n]dfq lbg] ;]fx? h:t}/fxbfgL, le;f, xhfs b:t'/ cflb jfkt k|fKt xb]cfo ;3 ;/sf/df hfg]. To;}u/L /fHo jf :yfgLo lgsfon]dfq pknJw u/fpg ;]fx? jfkt p7g]/fh:j ;DjlGwt ;/sf/sf]dfq cfo xb]. :yfgLo txdf p7fpbf a9L k|efjsf/L xb]zNsx? h:t}3/ lgdf{f cgdlt zNs, lj1fkg, kfls{, xf6 ahf/, l;kmfl/z zNs OTofbl :yfgLo ;/sf/n] ;sng ug{. t/ ljleGg txx?jf6 lb0g] ;]fx? -h:t}l;+fO{vfgkfgL, ko{g 0hfht_ sf]xsdf hb ;/sf/n];]f lbg]xf];fx|L ;/sf/n];f]jfktsf]/fh:j p7fpg].	
sfa{g ;]f	√			cGt/f{i6« cfofd ePsfn];3 ;/sf/n];DalGwt klf;u gk|fnn]kfpg]/sdsf]6|f]nufpg' kg{ . o:tf]/sd ;DjlGwt kb|z÷ :yfgLo ;/sf/ ÷ ;dbfo ÷ JolQmnfO{lglZrt cfwf/df pknJw u/fpg].	***Kl/dflh{t*** ***cGt/f{i6« cfofd ePsfn] ;3 ;/sf/n] ;DalGwt klf;u gk|fnn] kfpg]/sdsf]6|f]nufpg' kg{ . o:tf]/sd ;3, ;DjlGwt kb|z÷ :yfgLo ;/sf/ ÷ ;dbfo ÷ JolQmnfO{lglZrt cfwf/df pknJw u/fpg].***
k|s[ts ;f|taf6 k|fKt	√	√	√	k|s[ts ;f|tsf] k|s[t / cfsf/ cg';f/ ;/sf/sf ljleGg txaLr o:tf ;f|tsf] afF8kmfF ul/P cg';f/ To:tf ;f|taf6 k|fKt xb] ;nfdL tyf cGo cfo ;DalGwt ;/sf/x?sf]	***Kl/dflh{t***

xg] ;nfdL -/f]pN6L_				lf]qflwsf/df /flvPsf]. ;3Lo jf k|b]zs ;/sf/n] cf^gf] lf]qflwsf/ leqsf] k|s[ts ;[]tsf] pkofu]ujf6 k|Kt cfo ;dGoflos l;4fGtsf] cfwf/df dftxtsf ;/sf/x? jLr ljt/0f ug{kg[. ;DalGwt ;/sf/x?n] o:tf] ;[]taf6 k|Kt cfosf] lglZrt cz ;dGoflos l;4fGtsf ~~cfwf/df k|efljt ;dbfonf0{ ljt/0f ug[Joj:yf ldnfpg~~] . ;3Lo / k|b]zs ;/sf/n] /fh:j ;fem]bf/L -revenue sharing_ sf cfwf/df /f]pN6Lsf] lglZrt cz -gub÷ j:t' ÷;]jfsf] ?kdf _ tf]sPsf] cfwf/df tNnf txsf ;/sf/x?nf0{pknJw u/fpg].	***k|s[ts ;[]taf6 k|Kt xg] ;nfdL -/f]pN6L_*** *jf cGo cfo* *:yfgLo ljsf;sf] nflu pknAw u/fpg]*
B08 hl/jfgf	√	√	√	hg] txsf] ;/sf/sf cbfnt / cGo ;/sf/L lgsfojf6 b08 hl/jfgfsf] cfb]z xg] xf] ;f] jfkt k|Kt xg]/fh:j ;DjlGwt txsf] ;/sf/sf] cfo xg].	